

SAFER DARLINGTON THEME GROUP

DARLINGTON LOCAL STRATEGIC PARTNERSHIP
DELIVERING 'ONE DARLINGTON : PERFECTLY PLACED'

SAFER DARLINGTON THEME GROUP

DELIVERY PLAN 2008 – 2011

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Introduction

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Overview

Our Vision for the Future is that Darlington will be:

- An even safer and more tolerant place, with less victims of crime and anti-social behaviour and a place where life can be enjoyed free from the fear of crime;
- A place where offending is not tolerated, the harm caused by illegal drugs and alcohol is minimised and where public behaviour becomes acceptable to all;
- A Darlington that enables us to value and respect our environment and where all areas enjoy the same levels of safety and quality of life.
- Darlington is a safe place where crime is continuing to fall and resident's feelings of safety improve.

SAFER DARLINGTON**PERFORMANCE AGAINST TARGETS**

The following tables show performance against targets set for the short to long term. The table allows quarterly reporting although some indicators are only recorded annually. Many of the indicators are also new and therefore in some cases data is not available for 2007/08. This table shows:

- Progress achieved to long-term (SCS - 2021) targets using P+ rating
- Progress achieved against short/medium-term (LAA-2011) targets using P+ rating
- Direct linkage between performance and delivery plan interventions described in detail later
- An indication of achievability

SAFER DARLINGTON**SUSTAINABLE COMMUNITY STRATEGY INDICATORS**

Performance Indicators [Those from National indicator set shown with a *]	2021 Target	Baseline (2006/07) Unless indicated otherwise	LAA Improvement Targets [All in this table are designated]			Partners signed up to targets: Members of Children's Trust LSP Theme Group: [Lead Partner shown with a *]
			2008/09	2009/10	2010/11	
NI 017* Perceptions of anti-social behaviour		23% (2006 BVPI Survey)	22.0%	21.5%	19.5%	Darlington BC (Chief Executive's Department)* via Place Survey
NI 030* Re-offending rate of prolific and priority offenders (12)		New	30%	Rolling annual target	Rolling annual target	Durham Constabulary*
NI 032* Repeat incidents of domestic violence (13)		New	Baseline to be set in 2008/09	Target to be set in 2009	Target to be set in 2009	Durham Constabulary*

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LOCAL AREA AGREEMENT INDICATORS

Priority	Performance Indicators [Those from National indicator set shown with a *]	Baseline (2006/07) Unless indicated otherwise	LAA Improvement Targets [All in this table are designated]			Partners signed up to targets: Members of Crime and Disorder Reduction Partnership: [Lead Partner shown with a *]
			2008/09	2009/10	2010/11	
Safer Darlington	NI 020* Assault with injury crime rate	7.94 per 1,000 population (2007/08)	7.62	7.30	6.99	Durham Constabulary*
	NI 030* Re-offending rate of prolific and priority offenders (1)	New	30%	Rolling annual target	Rolling annual target	Durham Constabulary*
	NI 032* Repeat incidents of domestic violence (2)	New	Baseline to be set in 2008/09	Target to be set in 2009	Target to be set in 2009	Durham Constabulary*
	NI 039* Alcohol-harm related hospital admission rates [VSC26]	1,926	1,716	1,699	1,682	Darlington PCT* (via Department of Health data)
	NI 017* Perceptions of anti-social behaviour	23% (2006 BVPI Survey)	22.0%	21.5%	19.5%	Darlington BC (Chief Executive's Department)* via Place Survey
	NI 040* Drug users in effective treatment	404 (2007/08)	428	437	446	Darlington Drug & Alcohol Action Team*
	NI 016* Serious acquisitive crime	19.36 per 1,000 population (2007/08)	18.90	18.35	17.78	Durham Constabulary*

(1) First year target subject to verification of baseline data. Targets therefore to be re-visited in July following Home Office confirmation of conviction rate and agreement with CDRP Executive.

(2) MARAC to be introduced July 2008/09 – Baseline to be established and future years targets set by year-end.

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SHORT & MEDIUM TERM WORK STRANDS AND PRIORITIES

Work Strand 1: Anti-Social Behaviour

Work Strand 2: Domestic Abuse

Work Strand 3: Public Reassurance

Work Strand 4: Reducing Offending

Work Strand 5: Violent Crime

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1. ANTI SOCIAL BEHAVIOUR

NI Ref	Indicator Description	Baseline	Target			Current Performance
			2008/09	2009/10	2010/11	
NI17	Perceptions of ASB	17.1%	17.1%	0	14.1%	

No	Action	Milestones	Timescale	Costs	Lead	Expected Outputs/ Outcomes	Quarter Progress	Status
1.	Develop Safer Street initiative ensuring those communities suffering from ASB receive support and visible action (CS Plan & LAA Action)	<p>Support staff and unit secured for roll-out of programme.</p> <p>Develop standard operating procedures and risk assessments</p> <p>Launch programme through Problem Solving Group with deployment being intelligence led.</p> <p>Develop performance management framework to measure effectiveness of programme on a monthly basis.</p> <p>Develop and implement joint working protocols with: Police, Children's Services, Community and adult services.</p> <p>Finalise media and marketing plan for the programme through CDRP Business Group.</p> <p>Interim review and evaluation of effectiveness of programme with report to CDRP groups.</p> <p>1st year review and evaluation completed and reported to CDRP Groups.</p>	<p>March 2009</p> <p>March 2009</p> <p>March/April 2009</p> <p>April 2009</p> <p>June 2009</p> <p>June 2009</p> <p>Sept 2009</p> <p>April 2010</p>	<p>YCAP Funding (£212,750)</p> <p>1. Purchase of Unit 2. Safer Streets Officer 3. Social Worker Post</p>	Nicky Rowland ASB Manager	<p>1. Reduced crime and ASB in target areas.</p> <p>2. Improved perceptions of peoples feeling of safety.</p> <p>3. Increased community involvement through PACTS.</p> <p>4. Young people at risk provided with support.</p>		

SAFER DARLINGTON

1. ANTI SOCIAL BEHAVIOUR (CONTINUED)

No	Action	Milestones	Timescale	Costs	Lead	Expected Outputs/ Outcomes	Quarter Progress	Status
2.	Raise public confidence by ensuring communities receive feedback via a range of mediums on actions taken to tackle ASB (CS Plan & LAA Action)	Review ASB communications strategy to ensure appropriate methods are adopted linked to MOSAIC Review ASB procedures linking publicity to all ASB enforcement Develop and implement briefing documents for Members, partners and press for all ASB enforcement actions Link in with residents groups and PACT meetings to share information on ASB actions.	Sept 2009 May 2009 Sept 2009 Sept 2009	Mainstream	Nicky Rowland ASB Manager	1. Public feel better informed on community safety issues – measured through Force/Place Survey. 2. Public confidence improved – measured through Force/Place Survey.		
3.	Launch the 'Think Families' Programme ensuring families and children at risk of offending or engaging in ASB receive additional specialist support based on need. (CS Plan & LAA Action)	Seek Government approval for project. Seek and appoint a team and manager to manage the project Review and evaluate project	Feb 2009 June 2009 Mar 2010	YCAP funding (TBC)	Jenni Cooke	1. High risk families receive support/intervention.		
4.	Roll-out PACTS across the Borough to ensure community concerns in regards to ASB are addressed. (CS Plan & LAA Action)	Develop and implement a scoring matrix to identify PACT priority of greatest need. Agree joint working protocols between Safer Neighbourhood Unit and PSG in relation to PACT. Implement priority PACT's to PSG and monitor delivery of agreed actions	To be agreed	Mainstream	Chief Insp Paul Unsworth	1. Increased and sustained public engagement. 2. Public feel better informed on community safety issues – Force/Place Survey. 3. Residents feel there concerns are dealt with.		

SAFER DARLINGTON

1. ANTI SOCIAL BEHAVIOUR (CONTINUED)

No	Action	Milestones	Timescale	Costs	Lead	Expected Outputs/ Outcomes	Quarter Progress	Status
5.	Develop a programme of evening activity to divert young people away from ASB. (CS Plan & LAA Action)	Mervyn Bell.			Mervyn Bell			
6.	Develop Pilot Young People Support Worker posts, based on the Safer Schools initiative to support young people with alcohol and substance misuse issues. (CS Plan & LAA Action)	Recruit to post Roll out pilot project Evaluation	June 2009 July 2009 March 2010	PCT Mainstream funding	Kate Martin	1. Improved safety in pilot schools 2. Improved outcomes against Healthy Schools Initiative		

SAFER DARLINGTON

2. DOMESTIC ABUSE

NI Ref	Indicator Description	Baseline	Target			Current Performance
			2008/09	2009/10	2010/11	
NI32	Repeat Incidents (MARAC)					Currently being negotiated

No	Action	Milestones	Timescale	Costs	Lead	Expected Outputs/ Outcomes	Quarter Progress	Status
1.	Review existing multi-agency service provision to maximise effectiveness and best use of resources. (CS Plan & LAA Action)	<p>Agree Terms of Reference with Domestic Abuse Groups</p> <p>Commission review</p> <p>Interim Findings</p> <p>Findings considered by Domestic Abuse Groups</p> <p>Draft Final Report - Agreement of core strands to be developed by partners (if any)</p> <p>Final report and Implementation Plan developed</p> <p>Implementation commenced</p> <p>Implementation concluded</p> <p>6 Month evaluation completed</p>	<p>March 2009</p> <p>April 2009</p> <p>June 2009</p> <p>Aug 2009</p> <p>Oct 2009</p> <p>Nov 2009</p> <p>Nov 2010</p> <p>June 2010</p> <p>Dec 2010</p>	<p>Review only Durham University</p> <p>£10K BCU</p>	<p>Rob Jones/Joy Easterby/ Nicole Westmarland</p>	<p>1. Better coordination of operational services to address domestic abuse.</p> <p>2. Enhanced service provision</p> <p>3. Multi-agency resources shared.</p>		
2.	Develop and establish links with Business and Industry to train and raise awareness of Domestic Abuse, developing policy and procedures to protect the workforce. (CS Plan & LAA Action)	<p>Establish links with Business Sector through Town Centre mgt Board and other Forums</p> <p>Establish links with major regional Industry e.g. Cummins, Whessoe, AMEC</p> <p>Deliver awareness raising within workforce of DA issues</p> <p>Develop workforce policy and procedures</p> <p>Develop & deliver training workforce training package</p>	<p>May 2009</p> <p>May 2009</p> <p>July 2009</p> <p>Dec 2010</p> <p>Jan 2011</p>	<p>Mainstream</p>	<p>Joy Easterby</p>	<p>1. Workforce informed of domestic abuse issues.</p> <p>2. Potential increase in productivity.</p> <p>3. Network of private sector DA Champions developed.</p>		

SAFER DARLINGTON

2. DOMESTIC ABUSE (CONTINUED)

No	Action	Milestones	Timescale	Costs	Lead	Expected Outputs/ Outcomes	Quarter Progress	Status
3.	Develop network of Domestic Abuse Volunteers to support victims within the community. (CS Plan & LAA Action)	<p>Agree methodology with eVOLution</p> <p>Develop Terms of Reference for initiation, training and project management and agree through Domestic Abuse Groups</p> <p>Complete initial recruitment process</p> <p>Delivery training and support</p> <p>Roll out 1st programme of Volunteers</p> <p>Evaluate 1st programme</p> <p>Implement evaluation recommendations to further develop project</p>	<p>Mar 2009</p> <p>April 2009</p> <p>June 2009</p> <p>Sept 2009</p> <p>Nov 2009</p> <p>March 2010</p> <p>April 2010</p>	<p>eVOLution</p> <p>£5k BCU</p>	<p>Karen Grundy/ Joy Easterby</p>	<p>1. Increased support and capacity for victims.</p>		
4.	Explore the potential for engaging diverse communities to raise awareness of domestic abuse and the support services available. (CS Plan & LAA Action)	<p>Identify established networks for engagement</p> <p>Explore opportunities for engagement where existing networks weak</p> <p>Develop joint understand and methods of taking work forward within each community</p>	<p>June 2009</p> <p>June 2009</p> <p>Aug 2009</p>	<p>Mainstream</p>	<p>Joy Easterby</p>	<p>1. Increased understanding of Domestic abuse services.</p> <p>2. An understanding amongst communities of the impact of violent crime within relationships.</p>		

SAFER DARLINGTON**2. DOMESTIC ABUSE (CONTINUED)**

No	Action	Milestones	Timescale	Costs	Lead	Expected Outputs/ Outcomes	Quarter Progress	Status
5.	To evaluate the effectiveness of the Borough's first Multi-Agency Risk Assessment Conference.	<p>Agree Terms of Reference with Domestic Abuse Steering Group</p> <p>Commission evaluation</p> <p>Receive evaluation</p> <p>Respond to recommendations</p>	<p>Nov 2009</p> <p>Dec 2009</p> <p>March 2009</p> <p>March 2009</p>	Mainstream	Joy Easterby	1. Able to understand impact Vs cost benefits.		
6.	<p>Continue to develop effective means of raising awareness of the harm caused by domestic abuse through a range of media.</p> <p>(CS Plan & LAA Action)</p>	Develop ongoing communications and engagement brief to raise awareness of domestic abuse to include victims, schools, colleges, public, private sector etc. using full range of media options	Jun 2009	CDRP Comms. Resources	Joy Easterby	1. Communities have access to a range of information sources in a variety of formats.		
7.	<p>To develop and support a Women's Group, bringing together survivors of domestic abuse to help shape and inform future service delivery.</p> <p>(CS Plan & LAA Action)</p>	<p>Identify survivors</p> <p>Hold initial meeting and develop relationships</p> <p>Agree group purpose</p> <p>Develop work programme to inform practice</p>	<p>March 2009</p> <p>April 2009</p> <p>April 2009</p> <p>June 2009</p>	Nil	Joy Easterby	<p>1. Survivors able to engage/support each other.</p> <p>2. Group help inform/shape service delivery.</p>		

SAFER DARLINGTON

2. DOMESTIC ABUSE (CONTINUED)

No	Action	Milestones	Timescale	Costs	Lead	Expected Outputs/ Outcomes	Quarter Progress	Status
8.	To implement an offender management programme for Domestic Abuse offenders within Darlington. (CS Plan & LAA Action)	Consult with Dr N Westmarland to provide primary research Present proposal to Domestic Abuse Steering Group and CDRP Exec Board Working with partners develop and agree Programme content for initial draft proposal Complete draft programme Initiate and implementation First evaluation of programme Second evaluation	Feb 2009 March 2009 June 2009 Sept 2009 Nov 2009 June 2009 Dec 2010	£15K BCU	Joy Easterby	1. Increase perpetrator participation and retention rates 2. Reduce the risk of re-offending 3. Improve the long term objectives relating to victim safety and quality of family life		
9.	Develop and implement a Performance Framework	Consult with partners Agree performance objectives Develop framework in which performance data can be collected Explore potential IT solutions and determine Business case. Agree Business Case and secure funding options.	March 2009 April 2009 July 2009 Aug 2009 Oct 2009	To be determined and secured once Business case developed	Joy Easterby	1. Establish data collection between agencies 2. Ensure a coordinated approach 3. Enhance service provision		

SAFER DARLINGTON

3. PUBLIC REASSURANCE

NI Ref	Indicator Description	Baseline	Target			Current Performance
			2008/09	2009/10	2010/11	
NI17	ASB Perceptions	17.1	17.1	-	15.0	
Local	Fear of Crime at Day	94.5%	94.5%	94.5%	94.5%	
Local	Fear of Crime at Night	48.7%	49.7%	50.7%	51.7%	

No	Action	Milestones	Timescale	Costs	Lead	Expected Outputs/ Outcomes	Quarter Progress	Status
1.	Manage the partnership communications network to the best effect making good use of all available outlets. (CS Plan & LAA Action)	Maximise communications with the community and partners. Refresh and publish the CDRP communications strategy and action plan linking with the LCJB. Review and develop partnership web-site To develop a partnership induction pack for all members of the CDRP	Sept 2009 Dec 2009 Mar 2010	£12.740 ABG Fund (Town Crier – Confirmed) £4,400 ABG Additional	Michelle Coates Darlington Borough Council	Framework for CDRP communication Web communication 'One voice' communication		
2.	Develop the use of the MOSAIC application as a tool for mapping and marketing public confidence	Safer Neighbourhood Unit Engage with supplier Install software Train Staff Develop products Dissemination and tasking processes Evaluate	April 2009 June 2009 July 2009 Oct 2009 Dec 2009 Feb 2010 Mar 2010	£1K BCU/£4K ABG Training Budget	Paul Unsworth Durham Constabulary	Links between activity and reassurance impact. Community confidence map of Darlington Framework for Neighbourhood profiling		

SAFER DARLINGTON

3. PUBLIC REASSURANCE (CONTINUED)

No	Action	Milestones	Timescale	Costs	Lead	Expected Outputs/ Outcomes	Quarter Progress	Status
3.	Map key individual networks – linking Police and Local Authority KINS and develop system for capturing community intelligence to feed profiles and intelligence products	Establish process for recording KINs and linking to Neighbourhood Profiles Link KINs to community impact assessment processes Link KINs to PACT and IAG frameworks	Sept 2009 Oct 2009 Jan 2010	Mainstream	Safer Neighbourhood Unit	Network for community intelligence, advices and impact assessment		
4.	Develop capacity to conduct quality of service ring backs to inform the development of partnership community safety services.	Develop Business Case for Service Consult with Partners and secure resources Develop Project Implementation Plan Implement project	Dec 2009 Dec 2009 Jan 2010 Mar 2010	Future set up and design costs	Safer Neighbourhood Unit	Understanding of the links between activity, quality of service and confidence. Feedback to agencies on quality of service.		
5.	Ensure the voluntary sector are engaged and included in community safety activity (CS Plan & LAA Action)	Scope the requirement for volunteer services Develop project plan through Evolution Commission volunteer services building capacity for ring backs	Sept 2009 Oct 2009 Dec 2009	£5K ABG	Karen Grundy Evolution Paul Unsworth/Steve Steen Durham Constabulary	Capacity for quality testing Additional capacity for partnership support Engagement with voluntary sector		
6.	Link “Talking Together” and Partners and Communities Together (PACT) as a means of entering into dialogue with communities (CS Plan & LAA Action)	Support Talking Together Events Establish PACT processes in priority wards Connect priorities to delivery mechanisms with tasking and coordination by the PSG Extend PACT across the Borough	Cont. April 2009 July 2009 Dec 2009	Mainstream	Safer Neighbourhood Unit	Engage with all sections of the community Community decides on priorities for local service delivery Community influences the style of delivery		

SAFER DARLINGTON

3. PUBLIC REASSURANCE (CONTINUED)

No	Action	Milestones	Timescale	Costs	Lead	Expected Outputs/ Outcomes	Quarter Progress	Status
7.	Ensure diverse group are included in community safety activity improve engagement with diverse groups to ensure they have the opportunity to inform, influence and shape service delivery. (CS Plan & LAA Action)	Establish PACT processes with diverse groups Link delivery to the Problem Solving Group	April 2009 July 2009	Mainstream	Safer Neighbourhood Unit	Engage with all sections of the community Community decides on priorities for local service delivery Community influences the style of delivery Community signs of delivery		
8.	Further develop the 'By Appointment' diary system for the efficient delivery of quality services.	Consolidate and reinforce the current process Extend coverage of current process to East side of Darlington Link partner services into the diary system of delivery	May 2009 Oct 2009 Dec 2009	Mainstream	Safer Neighbourhood Unit	Efficient delivery of reliable and quality services Effective signposting of services between agencies Value for money		
9.	Ensure victims of crime receive appropriate support. Improve and build the capacity of Victim Support within the Borough and develop stronger links between the CDRP and Victim Support (CS Plan & LAA Action)	Build relationships with victim support Incorporate review of processes by VS Develop Victim Management project plan	Sept 2009 Dec 2009 Mar 2010	Mainstream	Safer Neighbourhood Unit	Reliable and consistent support for victims Target areas of highest risk		

SAFER DARLINGTON

3. PUBLIC REASSURANCE (CONTINUED)

No	Action	Milestones	Timescale	Costs	Lead	Expected Outputs/ Outcomes	Quarter Progress	Status
10.	Ensure those communities suffering the greatest harm are supported. Deliver time limited Action Plans to address Anti-Social Behaviour and Crime in Vulnerable Localities.	Consolidate and reinforce current activity in Park East (Operation Belgowin) Develop operational focus on Northgate (Operation Cheviot Hill) Link into the Prevent agenda	Jul 2009 Sept 2009 Oct 2009	Mainstream	Linked to the ASB Delivery Plan and monitored by the CDRP Business Group Paul Unsworth	Resource commitment to areas of highest risk of victimisation. Reduction in crime Reduction in crime Increased public confidence and reassurance		
11.	Ensure the work of the LCJB is fully integrated into CDRP activity	Joint activity to establish Independent Advisory Groups Joint engagement and communication plan Joint programme of activity	Dec 2009 Jan 2010 Feb 2010	Mainstream	Rob Jones Darlington Borough Council	Establish common purpose and shared delivery structures Shared opportunities for engagement and communications Agencies communicating and sharing information		
12.	Develop Voice Connect as a partnership resource.	Procure installation Develop key messages/networks through SNU Go Live Evaluate effectiveness	April 2009 June 2009 July 2009 July 2010	£5K ABG	Steve Steen	Improved community communications		

SAFER DARLINGTON

3. PUBLIC REASSURANCE (CONTINUED)

No	Action	Milestones	Timescale	Costs	Lead	Expected Outputs/ Outcomes	Quarter Progress	Status
13.	Promote Crime Prevention initiatives linked to trends in offending behaviour.	<p>Recruit partnership Analyst</p> <p>Review and develop the function of the CDRP Problem Solving Group</p> <p>Develop crime prevention communication mechanism</p> <p>Output from PSG – Crime Prevention actions linked to identified risk of harm in communities</p>	<p>April 2009</p> <p>April 2009</p> <p>June 2009</p> <p>July 2009</p>	Mainstream	<p>Rob Jones Darlington Borough Council</p> <p>Safer Neighbourhood Unit</p> <p>Nicky Rowland Darlington Borough Council</p> <p>Paul Unsworth Durham Constabulary</p>	<p>Reassure people in communities.</p> <p>Reduce vulnerability and the risk of harm.</p> <p>Reduce recorded crime.</p>		

SAFER DARLINGTON

4. REDUCING OFFENDING

NI Ref	Indicator Description	Baseline	Target			Current Performance
			2008/09	2009/10	2010/11	
NI16	Serious Acquisitive Crime	1933	1888	1833	1774	
	Burglary Dwelling	469	455	441	422	
	Robbery	58	58	58	58	
	Theft of Motor Vehicle	419	398	377	356	
	Theft from Motor Vehicle	987	977	957	938	
NI30	PPO Reoffending Rate	194	-30%			
NI40	No. in Drug Treatment	416				

No	Action	Milestones	Timescale	Costs	Lead	Expected Outputs/ Outcomes	Quarter Progress	Status
1.	Further develop Archon course to support offenders within the community. (CS Plan & LAA Action)	Secure inter-agency buy in for development of course. Develop protocols for the management of offenders taking part in the course. Develop and implement referral process. Recruit offenders on course. Evaluate impact of course on offending behaviour. Implement evaluation findings and assess mainstreaming options.	May 2009	Mainstream	Gavin Pallister	1. X number of offenders engaged in course. 2. Reduction in offending behaviour.		
2.	Develop Carer Service provision to support offenders with substance misuse issues	Develop links with CAB, Housing department, Job centre Plus, Adult Services, Domestic Abuse and RSL's	June 2009	DAAT Funding	Kate Martin	Improved links and referral pathways with partner organisations		

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4. REDUCING OFFENDING (CONTINUED)

No	Action	Milestones	Timescale	Costs	Lead	Expected Outputs/ Outcomes	Quarter Progress	Status
3.	<p>Improve systems to enhance the availability of information regarding offenders to support early identification and intervention</p> <p>(CS Plan & LAA Action)</p>	<p>Assess current systems for obtaining intelligence (Police/ community / Partner).</p> <p>Explore options for securing intelligence from partners and the community (requirement from current forums - PACT & ITAC meetings).</p> <p>Develop proposals for new approach and methods.</p> <p>Agree approach with partners.</p> <p>Roll out new approach.</p>	<p>April 2009</p> <p>May 2009</p> <p>June 2009</p> <p>July 2009</p>	Mainstream	Steve Ball	<p>Receipt of intelligence from agencies attending from ITAC.</p> <p>Task driven Weekly Police Briefings (Weds)</p> <p>Intelligence from local T&C meetings attended by all of the extended police family on up & coming offenders – PPO's & OSO's (opportunistic Sporadic offenders). SPOC within OMU</p>		
4.	<p>Review PPO selection criteria to ensure resources are targeted at those at most risk to the community.</p>	<p>Review existing PPO cases</p> <p>Review current matrix with 'Protect' & DIP information</p> <p>Map sink/signal areas and apply weighting/score for community impact.</p> <p>Use of local T&C to require information about borderline (opportunistic sporadic offenders) PPO's & PYO's</p> <p>Agreed PMF has capability to measure & alert OMU/partners of offenders at most risk to community</p>	<p>April 2009</p> <p>April 2009</p> <p>May 2009</p> <p>June 2009</p> <p>July 2009</p>	Mainstream	Steve Ball, Jo Benson & Anna Capstick	<p>Current IT systems support / flag up potential PPO's e.g. NSPIS custody for scoring.</p> <p>PMF flags up critical PPO's requiring immediate intervention.</p> <p>DCI led local T&C informs and directs PPO.</p>		

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4. REDUCING OFFENDING (CONTINUED)

No	Action	Milestones	Timescale	Costs	Lead	Expected Outputs/ Outcomes	Quarter Progress	Status
5.	Further develop multi-agency performance management system for PPO's	<p>Assess best practice across other schemes</p> <p>Explore potential options with partners arising from best practice.</p> <p>Develop project Plan for implementation and secure resources</p> <p>Implement system</p>	<p>April 2009</p> <p>April 2009</p> <p>June 2009</p> <p>July 2009</p>	£15K BCU	Steve Ball, Jo Benson & Anna Capstick	PMF allows measurements of; cost savings; PPO engagement; blockages & agency gaps; evidence to commission further services; objective analysis and reporting to CDRP; COMMUNITY IMPACT		
6.	Develop Alcohol Arrest Referral Scheme (CS Plan & LAA Action)	<p>Establish pilot Alcohol Arrest Referral Post within PPO/OMU (including Young People)</p> <p>Implement generic arrest referral specification</p> <p>Evaluate pilot</p>	<p>June 2009</p> <p>June 2009</p> <p>March 2010</p>	DAAT Funding NEAO Funding via DAAT	Kate Martin	Comprehensive needs analysis to inform commissioning for 2010/11		
7.	Implement and roll out Alcohol Treatment Requirements for offenders	<p>Establish funding</p> <p>Recruit x2 ATR staff</p> <p>Roll out programme</p> <p>Explore links to Conditional Cautioning</p>	<p>March 2009</p> <p>Sept 2009</p> <p>Jan 2010</p> <p>March 2010</p>	<p>PCT/AOP Funding</p> <p>PCT/AOP Funding</p>	Kate Martin	<p>Establish ATR & non-offender alcohol rolling programmes</p> <p>Evidence to support future action around conditional cautioning</p>		

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4. REDUCING OFFENDING (CONTINUED)

No	Action	Milestones	Timescale	Costs	Lead	Expected Outputs/ Outcomes	Quarter Progress	Status
8.	Develop processes for the easy identification of gaps in service provision for offenders.	<p>Implement performance management framework</p> <p>Continue to develop understanding and raise awareness of critical pathways across partner agencies. To implement Exit Interviews with PPO's to gather evidence of gaps and blockages.</p> <p>To refresh expectations against delivery of a Premium Service contract with all agencies.</p> <p>Develop systems for early identification of emerging common risks contributing towards offending amongst PPO cohort</p>	<p>May 2009</p> <p>March 2010</p> <p>May 2009</p> <p>May 2009</p>	Mainstream	Steve Ball, Jo Benson & Anna Capstick	<p>Early identification and decrease in blockages and gaps in provision.</p> <p>Improve Agencies accountability for gaps and blockages.</p> <p>Exit interviews to increase offender participation.</p>		
9.	To develop improved access to employment and training for offenders (CS Plan & LAA Action)	<p>To assess provision currently available</p> <p>To engage with providers to look at how we access employment opportunities for offenders</p>	<p>May 2009</p> <p>Sept 2009</p>	Mainstream	Local Authority lead/ Anna Capstick/ Trevor Mortlock	<p>Directory of employment agencies able to find/provide employment. Improve services for offenders looking to gain employment</p>		
10.	Further develop mentoring opportunities for all PPOs	<p>valuate current mentoring provider Use of community volunteers</p> <p>Explore capacity within agencies to support mentoring</p> <p>Develop / use independent mentoring workers to conduct exit PPO interviews</p>	<p>April 2009</p> <p>April 2009</p> <p>May 2009</p>	£15K BCU	Steve Ball, Jo Benson & Anna Capstick	<p>Mentoring scheme and volunteers identified and tasked</p> <p>Agreed mentors actively update PMF Exit Interviews and best practice shared & publicised</p>		

SAFER DARLINGTON

4. REDUCING OFFENDING (CONTINUED)

No	Action	Milestones	Timescale	Costs	Lead	Expected Outputs/ Outcomes	Quarter Progress	Status
11.	<p>Improve access to young people's substance misuse services.</p> <p>(CS Plan & LAA Action)</p>	<p>Ensure and develop referral pathways and wider links to partner organisation</p> <p>Evaluation of pilot project (700 club)</p>	<p>March 2010</p> <p>March 2010</p>	Mainstream	Kate Martin	<p>Increased referrals from partner & other agencies & converse reduction in proportion of CJS referrals (YOS)</p> <p>Evidence to inform future commissioning</p>		
12.	<p>Continue to develop capacity and support for Darlington's Offender Management Unit.</p> <p>(CS Plan & LAA Action)</p>	<p>Consult partners & service users to identify appropriate 'BRAND' for PPO scheme in Darlington</p> <p>DARW & AARW to be recruited to support offender management</p> <p>Appoint dedicated YOS officer within OMU.</p> <p>Secure research function within OMU</p> <p>Evaluate effectiveness of posts and with partners to secure mainstream resource input into OMU – developing appropriate continuation plan.</p> <p>Expected rise in PPO's / sub PPO / PYO groups requires a review of staffing in Support of PPO & probation officer leads.</p>	<p>April 2009</p> <p>April 2009</p> <p>March 2010</p>	<p>Youth Crime Action Plan Funding – YOS post</p> <p>£25K BCU fund TBC – Research Post</p>	Jo Benson, Steve Ball & Anna Capstick	<p>Brand identified and marketed</p> <p>DARW & AARW's in post and line managed within OMU</p> <p>Partnership outreach work in support of PPO interventions</p> <p>Support for PPO lead / dedicated Probation officer identified</p>		

SAFER DARLINGTON**4. REDUCING OFFENDING (CONTINUED)**

No	Action	Milestones	Timescale	Costs	Lead	Expected Outputs/ Outcomes	Quarter Progress	Status
13.	Implement PPO Traffic Light Assessment and undertake 6 month review	Implement Action Plan following Traffic light assessment with view to combine into one delivery Plan 6 month Review	May 2009 Nov 2009	Mainstream	Chair PPO sub Group – Steve Ball	One Delivery Plan		
14.	To further develop integration between DIP and PPO scheme.	As per Traffic Light Assessment (13) Review in 6 months	May 2009 Nov 2009	Mainstream	Chair PPO sub Group – Steve Ball	DIP/PPO alignment		
15.	Develop Reparation activities on weekends with YCAP funding	YCAP funding agreed Additional Reparation officer appointed YOS Reparation Directory expanded to encompass weekends	April 2009 April 2009	YCAP	Head of YOS – Rita Taylor	Reparation activities will take place every day from 9am to 8pm Directory will be expanded		

SAFER DARLINGTON

5. VIOLENT CRIME

NI Ref	Indicator Description	Baseline	Target			Current Performance
			2008/09	2009/10	2010/11	
NI20	Assault with Injury					Awaiting data - Feb 2009
NI39	Alcohol Admissions	1647	1716	1699	1682	Awaiting data - Feb 2009

No	Action	Milestones	Timescale	Costs	Lead	Expected Outputs/ Outcomes	Quarter Progress	Status
1.	By scanning good practice in other areas and identifying those that have the potential to be effective in reduce violent crime in Darlington	<p>Commence scanning of TVC initiatives using various means i.e. internet, Home Office research etc</p> <p>Consultation with partners re feasibility of identified projects</p> <p>Inclusion into Nightsafe delivery plan</p> <p>Implementation of projects</p> <p>Review of projects</p>	Oct 2009	Mainstream	Community Inspector Steve Steen	9.8% reduction in violent crime by 2011		
2.	Delivery of the Night Time Economy Strategy (Nightsafe) (CS Plan & LAA Action)	<p>Identification of issues coming from review of Nightsafe</p> <p>Introduction of new initiatives into delivery plan</p> <p>Review of Nightsafe to identify effectiveness of current initiatives</p>	<p>May 2009</p> <p>June 2009</p> <p>Oct 2009</p>	<p>£10K ABG</p> <p>Mainstream Staffing Costs</p>	Sgt Dave Kirton	Improved response to tackling serious violence; reduction in these offences as a result		

SAFER DARLINGTON

5. VIOLENT CRIME (CONTINUED)

No	Action	Milestones	Timescale	Costs	Lead	Expected Outputs/ Outcomes	Quarter Progress	Status
3.	Improve Information Sharing with Health Partners including the introduction of the 'Cardiff Model' (CS Plan & LAA Action)	Establish robust data collection system (IT system) for the recording of alcohol with A7E (including violent and non violent crime) Completion of annual baseline data with A&E and primary care and set new trajectory	Sept 2009 Sept 2010	Mainstream Staffing Costs	Miriam Davidson	Facilitation of multi-agency information sharing and enhanced identification and management of risk; reduction in offending as a result		
4.	Develop a problem profile for vulnerable localities in order to identify the main issues facing local communities	Development of operation Cheviot Hill including: Scanning of partnership, community and environmental intelligence Analysis of above intelligence Development of responses	April 2009 May 2009 June 2009	Mainstream	Community Inspector Steve Steen	Clear understanding of the nature of the challenge with respect to violence and substance misuses in local areas; improved response to tackling violence as a result		
5.	Promotion of Responsible Drinking Codes and Responsible Alcohol Sales Code (CS Plan & LAA Action)	To examine the feasibility to introduce a 'Best Bar None' scheme All reviews of licenses to be examined to see if crime reduction initiatives can be included Development of a joint approach to improve the uptake and compliance with the drinking code.	May 2009 On going June 2009	Document and publicity costs Staff time	Licensing Pam Ross	Improved working relationships between police-partners and licensees and an overall in reduction in violent crime		

Safer Darlington Delivery Plan 2008-2011

SAFER DARLINGTON

5. VIOLENT CRIME (CONTINUED)

No	Action	Milestones	Timescale	Costs	Lead	Expected Outputs/ Outcomes	Quarter Progress	Status
6.	Further development of Darlington Pubwatch to include PACT priorities and improved understanding of licensing issues	<p>PACT priorities identified</p> <p>Identification of good practice in other Pubwatch</p> <p>Chair to be provided support to develop meeting structure</p> <p>Introduction of specific licensing topics/speakers to meetings</p>	<p>April 2009</p> <p>May 2009</p> <p>June 2009</p> <p>June 2009</p>	<p>Mainstream Staffing Costs</p> <p>Document and Publicity Costs</p>	Sergeant David Kirton	Improved working relationships between police-partners and licensees and an overall in reduction in violent crime		
7.	Develop guidance for all partnerships on the sharing of personal information between agencies in a violence reduction context, as part of core business.	<p>Awaiting guidance from GO</p> <p>Development of local processes</p> <p>Introduction into core business through SNU, PSG</p>	<p>June 2009</p> <p>Oct 2009</p> <p>Dec 2009</p>	Mainstream	Annette Metcalfe/ Rob Jones	Facilitation of multi-agency information sharing and enhanced identification and management of risk; reduction in offending as a result		
8.	Develop a joint multi-media alcohol/violent harm reduction campaign linked to national and regional campaigns	<p>Linked to Nightsafe initiatives throughout 2009/10 including; Introduction of Paramedic, Summernights campaign, National campaigns. Links to NEAO</p> <p>Revision of DAAT website and exploration of other technology and update of service directory</p>	<p>March 2010</p>	TBC - external	DAAT Kate Martin	5% increase (07/08-08/09) on numbers accessing Darlington Alcohol Service with alcohol as primary substance. Reduction of violent crime associated with the Night Time Economy		
9.	Develop a multi-agency patrol capability including a paramedic to provide triage and assessment of injured persons (CS Plan & LAA Action)	<p>Development of deployment protocols</p> <p>Agreement of mechanisms to collect and collate evidence</p> <p>Training of staff</p> <p>Introduction of Paramedic</p> <p>Interim evaluation of project</p>	<p>April 2009</p> <p>April 2009</p> <p>May 2009</p> <p>June 2009</p> <p>Dec 2009</p>	35-40K NEAO Early Implementation fund	DAAT Kate Martin	Improvement in treatment to injuries. Reduction in the no. of A&E admissions and greater information gathering in relation to problem license premises Improved data collection including domestic abuse		

SAFER DARLINGTON**5. VIOLENT CRIME (CONTINUED)**

No	Action	Milestones	Timescale	Costs	Lead	Expected Outputs/ Outcomes	Quarter Progress	Status
10.	Working with the Chamber of Commerce and local retailers to develop a Retail Practice Guide regarding age related alcohol issues and to develop joint training for retailers. (CS Plan & LAA Action)	Devise and implement best practice Retail Practice Guide Identify good practise and devise scheme to roll out to appropriate retailers	Dec 2009 March 2010	Publication and training costs	Kate Martin (DAAT)	Improved working relationships between police-partners and licensees and an overall in reduction in violent crime		
11.	Using additional NHS resources to expand existing alcohol treatment and support services to create a Community Alcohol Service for Darlington. (CS Plan & LAA Action)	Agreement to funding Introduction of additional Nurse and counsellor	April 2009 Sept 2009	Funding subject to AOP bid	Kate Martin (DAAT)	5% increase (07/08-08/09) on numbers accessing Darlington Alcohol Service with alcohol as primary substance. Reduction of violent crime associated with the Night Time Economy		