

**Children and Young People's Plan 2011-2014  
Strategic Action Plan**

Outcome	CYPP 2011-2014 Priority action	How will this be measured?	Actions	Lead & Appropriate Strategy/Plan or action plan
<b>CYPP CROSS CUTTING PRIORITIES ACROSS ALL OUTCOMES</b>				
<p>SCS One Darlington Outcome 1iv- Effective early intervention and preventative services support vulnerable individuals, families and communities to secure good outcomes</p>	<p>Ensure that early intervention and prevention work is embedded across all partner services</p> <p>Improve outcomes and provide best value for money and provide opportunities for efficiencies across the partnership</p>	<p>LI- Number of CAFs completed</p> <p>Number of referrals of Children in Need per 1000 population under 18</p> <p>Impact tools such as the Family Cost Calculator will support this</p>	<p>Develop and implement the Early Intervention &amp; Prevention Strategy</p> <p>Implement the Darlington Children's Trust Workforce Development Strategy</p> <p>Integration of Children's Services and Children's Trust Workforce Development Strategy</p>	<p>Anita Hamer 12-19 Commissioning &amp; Development Manager, Darlington Borough Council Lynne Henderson 0-11 Commissioning &amp; Development Manager, Darlington Borough Council Early Intervention &amp; Prevention Strategy</p> <p>Donna Jones Workforce Development Manager, Darlington Borough Council Children's Trust Workforce Development Strategy <a href="http://www.darlington.gov.uk/dar_public/documents/Childrens%20Services/Childrens-trust/Workforce_Strategy_refresh.pdf">http://www.darlington.gov.uk/dar_public/documents/Childrens%20Services/Childrens-trust/Workforce_Strategy_refresh.pdf</a></p> <p>Anita Hamer 12-19 Commissioning &amp; Development Manager, Darlington Borough Council Lynne Henderson 0-11 Commissioning &amp; Development Manager, Darlington Borough Council Early Intervention &amp; Prevention Strategy</p> <p>Donna Jones Workforce Development Manager, Darlington Borough Council Children's Trust Workforce Development Strategy <a href="http://www.darlington.gov.uk/dar_public/documents/Childrens%20Services/Childrens-trust/Workforce_Strategy_refresh.pdf">http://www.darlington.gov.uk/dar_public/documents/Childrens%20Services/Childrens-trust/Workforce_Strategy_refresh.pdf</a></p>
<p>SCS One Darlington Outcome- People are empowered to make choices about their quality of life, health and care.</p>	<p>Provision of high quality, accessible information advice and guidance</p>	<p>Local Indicators:</p> <p>Parent Partnership enquires and satisfaction</p> <p>FIS enquiries and satisfaction</p> <p>NI117 NEET reduction figures</p> <p>Unknown NEET Figure</p>	<p>Review IAG across Darlington Children's Trust</p>	<p>Melanie Brown, Children's Trust Partnership Manager Darlington Borough Council</p>

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SCS One Darlington Outcome 4i – Gaps in Outcomes have narrowed	Design schemes that specifically improve outcomes for vulnerable groups	<p>NI 102i/NI 102ii FSM achievement gap at KS2 and KS4</p> <p>NI104 SEN/non SEN gap level a achievement at in English &amp; Math's at KS2</p> <p>NI105 SEN/non SEN gap level a achievement at 5 A*-C GCSE including English and Math's at KS4</p> <p>NI 45 Young offenders engagement in suitable education, training and employment</p> <p>NI117 NEET reduction figures</p> <p>Unknown NEET Figure</p>	<p>Implement the revised Disabled Services for People teams</p> <p>Implement the Darlington Young Carers Commission</p> <p>Implement the Inclusion framework</p> <p>Implement the Learning Disability Commissioning Strategy</p> <p>Implement the Youth Justice Strategic Plan</p> <p>Implement the YMCA Options Programme</p> <p>Implement the Skills Funding Agency NEET programme to reduce numbers of young people who are NEET and to provide provision for qualifications for 14-18 year olds for entry level to level 4 qualifications</p>	<p>Kevin Kelly Head of Disabled Services, Darlington Borough Council Disabled Services Strategy</p> <p>Lisa Holdsworth Chair of the Young Carers Steering Group, Darlington Borough Council Carers Strategy &amp; Implementation Plan</p> <p><a href="http://www.darlington.gov.uk/dar_public/documents/Social%20Services/Carers%20Strategy%202008-2011.pdf">http://www.darlington.gov.uk/dar_public/documents/Social%20Services/Carers%20Strategy%202008-2011.pdf</a></p> <p><a href="http://www.darlington.gov.uk/dar_public/documents/Social%20Services/Young_Carers_Action_Plan_2009-2011.pdf">http://www.darlington.gov.uk/dar_public/documents/Social%20Services/Young_Carers_Action_Plan_2009-2011.pdf</a></p> <p>Rachel Jones, School Placements and Asset Manager, Inclusion Framework <a href="http://www.darlington.gov.uk/dar_public/documents/Childrens%20Services/Childrens-trust/Inclusion%20Strategy.pdf">http://www.darlington.gov.uk/dar_public/documents/Childrens%20Services/Childrens-trust/Inclusion%20Strategy.pdf</a></p> <p>Mark Humble, Strategic Commissioner, Darlington Borough Council Learning Disability Commissioning Strategy</p> <p>Joanne Benson Head of Youth Offending Service Youth Justice Strategic Plan <a href="http://www.darlington.gov.uk/dar_public/documents/People/ChildrenFamiliesLearning/Childrens_Trust/Darlington%20YOS%20Youth%20Justice%20Strategic%20Plan%202010-11.pdf">http://www.darlington.gov.uk/dar_public/documents/People/ChildrenFamiliesLearning/Childrens_Trust/Darlington%20YOS%20Youth%20Justice%20Strategic%20Plan%202010-11.pdf</a></p> <p>Sarah Hackett, Programme Manager, Tees Valley YMCA NEET Option Programme</p> <p>Paul Richardson, Head 14-19 , Darlington Borough Council</p>

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			<p>To implement the Traveller support service for Traveller population in Darlington</p> <p>To implement the English Additional Language service</p>	<p>Bob Mellard, Head Teacher, Dodmire Primary School, Traveller Service</p> <p>Peter King, Head Teacher, Corporation Road Primary School, EAL service</p>
	Supporting and strengthening parenting to improve outcomes for children.	<p>Number of Parents accessing evidence based programmes</p> <p>Number of parents completing Evidence Based Parenting Programmes</p> <p>Case studies through Family Cost calculator</p>	Launch the Working with Families Strategy and action plan	<p>Anita Hamer 12-19 Commissioning &amp; Development Manager, Darlington Borough Council</p> <p>Working with Families Strategy</p> <p>Parenting Strategy</p> <p><a href="http://www.darlington.gov.uk/dar_public/documents/Childrens%20Services/CYPD/Parenting%20Strategy%20Final%20Version.pdf">http://www.darlington.gov.uk/dar_public/documents/Childrens%20Services/CYPD/Parenting%20Strategy%20Final%20Version.pdf</a></p>
	Improve provision for disabled children and children with complex and acute needs, their families and carers	LI measure - user satisfaction of service provision	<p>Implement the revised Disabled Services for People teams</p> <p>Implement the Inclusion framework</p> <p>Implement the Learning Disability Commissioning Strategy</p>	<p>Kevin Kelly Head of Disabled Services, Darlington Borough Council Disabled Services Strategy</p> <p>Lou Okello, Head of Children's Commissioning, NHS</p> <p>Rachel Jones, School Placements and Asset Manager, Darlington Borough Council Inclusion Framework</p> <p><a href="http://www.darlington.gov.uk/dar_public/documents/Childrens%20Services/Childrens-trust/Inclusion%20Strategy.pdf">http://www.darlington.gov.uk/dar_public/documents/Childrens%20Services/Childrens-trust/Inclusion%20Strategy.pdf</a></p> <p>Mark Humble, Strategic Commissioner, Darlington Borough Council Learning Disability Commissioning Strategy</p>

**CYPP PRIORITIES FOR SPECIFIC OUTCOMES**

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SCS One Darlington Outcome- People In Darlington are Healthy and Supported	Promote healthy settings for children and young people	Local Indicators- number of Early Years or youth settings progressing through the model	Implement the Darlington Health Improving Children and Young People's Settings model	<p>Wendy Bagnall Senior Health Improvement Manager Health Improvement Service County Durham and Darlington Community Health Services</p> <p><a href="#">NHS County Durham and Darlington Refreshed 5 Year Strategic Plan 2008/09 – 2012/13</a></p> <p><a href="http://www.countydurham.nhs.uk/media/219017/nhs%20cdd%20confirmed%20commissioning%20intentions%202011-12.pdf">http://www.countydurham.nhs.uk/media/219017/nhs%20cdd%20confirmed%20commissioning%20intentions%202011-12.pdf</a></p>
<p>SCS One Darlington Outcome 1i Children have the best possible start in life CS the foundation for their health and wellbeing.</p> <p>SCS One Darlington Outcome 1ii</p> <p>CYPP Outcome- Achieve Positive health and wellbeing</p>		Local Indicators- number of Early Years or youth settings progressing through the model	<p>2 children's centres and 4 youth settings to have progressed to the implementation stage of the health improvement model</p> <p>Intervention programmes to be delivered by the health improvement service to support model</p>	<p>Wendy Bagnall Senior Health Improvement Manager Health Improvement Service County Durham and Darlington Community Health Services</p> <p><a href="#">NHS County Durham and Darlington Refreshed 5 Year Strategic Plan 2008/09 – 2012/13</a></p> <p><a href="http://www.countydurham.nhs.uk/media/219017/nhs%20cdd%20confirmed%20commissioning%20intentions%202011-12.pdf">http://www.countydurham.nhs.uk/media/219017/nhs%20cdd%20confirmed%20commissioning%20intentions%202011-12.pdf</a></p>

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<p>SCS One Darlington Outcome- People In Darlington are Healthy and Supported They go on to make lifestyle choices that enable them to avoid and continue to live free from presentable disease</p> <p>CYPP Outcome- Positive health and wellbeing</p>	<p>Tackle obesity in children and young people</p>	<p>Ni55i Obesity in primary school age children in Reception: % of children in Reception with height and weight recorded who are obese, as shown by the NCMP.</p> <p>Ni 56i Obesity among primary school age children in Year 6: % of children in Year 6 with height and weight recorded who are obese, as shown by the NCMP.</p>	<p>Implement the Preventing Obesity and Physical Activity Strategy and Action Plan</p>	<p>Lynn Wilson Senior Public Health Specialist: Sexual Health, Teenage Pregnancy, Maternity Matters, Breast Feeding &amp; Childhood Obesity</p> <p>Preventing Obesity and Promoting Physical Activity Strategy <a href="http://www.darlington.gov.uk/dar_public/documents/Childrens%20Services/Preventing%20Obesity%20Promoting%20Physical%20Activity%202009.pdf">http://www.darlington.gov.uk/dar_public/documents/Childrens%20Services/Preventing%20Obesity%20Promoting%20Physical%20Activity%202009.pdf</a></p> <p>NHS County Durham and Darlington Refreshed 5 Year Strategic Plan 2008/09 – 2012/13 <a href="http://www.countydurham.nhs.uk/media/219017/nhs%20cdd%20confirmed%20commissioning%20intentions%202011-12.pdf">http://www.countydurham.nhs.uk/media/219017/nhs%20cdd%20confirmed%20commissioning%20intentions%202011-12.pdf</a></p>
<p>SCS One Darlington Outcome- People In Darlington are Healthy and Supported</p> <p>CYPP Outcome- Achieve Positive health and wellbeing</p> <p>DSCB Outcome- Health of all children and young people is safeguarded</p>	<p>Tackle health inequalities including targeting alcohol misuse including binge drinking and reduce drug use and smoking</p>	<p>Social Norms Survey, % c&amp;yp drinking in the last week</p> <p>Social Norms Survey, % c&amp;yp reporting any drug use in the last year</p> <p>Number of planned exits from treatment</p> <p>Number of under 18 yr old alcohol specific admissions</p>	<p>Implement the Young People Substance Misuse Plan 2011-2014</p>	<p>David Gardiner, DAAT Children &amp; Young People Manager Young People Substance Misuse Plan 2011-2014</p> <p>NHS County Durham and Darlington Refreshed 5 Year Strategic Plan 2008/09 – 2012/13 <a href="http://www.countydurham.nhs.uk/media/219017/nhs%20cdd%20confirmed%20commissioning%20intentions%202011-12.pdf">http://www.countydurham.nhs.uk/media/219017/nhs%20cdd%20confirmed%20commissioning%20intentions%202011-12.pdf</a></p>

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<p>SCS One Darlington Outcome- People In Darlington are Healthy and Supported</p> <p>CYPP Outcome- Achieve Positive health and wellbeing</p>	<p>Improve oral health</p>	<p>The average number decayed/missing/filled teeth for children aged 5 years</p> <p>The average number decayed/missing/filled teeth for children aged 14 years</p>	<p>Implement the Oral Health Strategy for Darlington</p>	<p>David P Landes Deputy Director of Public Health- Dental Health Lead Oral Health Strategy for Darlington</p>
<p>SCS One Darlington Outcome- People In Darlington are Healthy and Supported</p> <p>CYPP Outcome- Positive health and wellbeing</p> <p>DSCB Outcome- Health of all children and young people is safeguarded</p>	<p>Reduce Under 18 conceptions and promote positive sexual health</p>	<p>NI 112 Under 18 conception rate</p> <p>Access to GUM services</p> <p>Chlamydia screening</p>	<p>Review the Teenage Pregnancy strategy and action plan for Darlington</p>	<p>Lynn Wilson Senior Public Health Specialist: Sexual Health, Teenage Pregnancy, Maternity Matters, Breast Feeding &amp; Childhood Obesity</p> <p><a href="http://www.darlington.gov.uk/dar_public/documents/People/ChildrenFamiliesLearning/Childrens_Trust/DarlingtonTPfullstrategy.pdf">http://www.darlington.gov.uk/dar_public/documents/ People/ChildrenFamiliesLearning/Childrens_Trust/DarlingtonTPfullstrategy.pdf</a></p>
<p>SCS One Darlington Outcome- People In Darlington are Healthy and Supported</p> <p>CYPP Outcome-</p>	<p>Promote positive mental health and emotional well-being</p>	<p>NI 51 Effectiveness of child and adolescent mental health (CAMHS) services</p> <p>Emotional and behavioural health of looked after children</p> <p>% of referrals of CYP to</p>	<p>Implement the County Durham &amp; Darlington Children's Emotional Health and Psychological Well Being (EHPWB) Integrated Workforce Plan</p> <p>Implement the Commissioning Intentions of the joint CAMHS commissioning group</p>	<p>Lorrae Rose Children's Commissioning Lead NHS County Durham and Darlington County Durham &amp; Darlington Children's Emotional Health and Psychological Well Being (EHPWB) Integrated Workforce Plan</p> <p><a href="http://www.darlington.gov.uk/dar_public/documents/People/ChildrenFamiliesLearning/Childrens_Trust/CountyDurhamDarlingtonChildrensEmotionalHealthandPsychologicalWellbeingPlan.pdf">http://www.darlington.gov.uk/dar_public/documents/ People/ChildrenFamiliesLearning/Childrens_Trust/CountyDurhamDarlingtonChildrensEmotionalHealthandPsychologicalWellbeingPlan.pdf</a></p>

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<p>Achieve Positive health and wellbeing</p> <p>DSCB Outcome- Welfare of children and young people is improved</p>		<p>CAMHS resulting in an assessment</p> <p>% of assessments to CAMHS resulting in active engagement with CAMHS</p> <p>Number of children living with adults who have been assessed as having mental health problems</p>	<p>Implement the Emotional Wellbeing &amp; Mental Health Strategy and action plan</p>	<p>NHS County Durham and Darlington Refreshed 5 Year Strategic Plan 2008/09 – 2012/13 <a href="http://www.darlington.gov.uk/dar_public/documents/People/ChildrenFamiliesLearning/Childrens_Trust/NHS%20Co%20Durham%20and%20Darlington%20Confirmed%20Commissioning%20Intentions.pdf">http://www.darlington.gov.uk/dar_public/documents/People/ChildrenFamiliesLearning/Childrens_Trust/NHS%20Co%20Durham%20and%20Darlington%20Confirmed%20Commissioning%20Intentions.pdf</a></p> <p>Charmian Hobbs Principal Educational Psychologist Darlington Borough Council Emotional Wellbeing &amp; Mental Health Strategy <a href="http://www.darlington.gov.uk/dar_public/documents/Childrens%20Services/EWB%20Final%20Strategy%20Darlington%20%20Web%20Version%20Oct%2009.pdf">http://www.darlington.gov.uk/dar_public/documents/Childrens%20Services/EWB%20Final%20Strategy%20Darlington%20%20Web%20Version%20Oct%2009.pdf</a></p>
<p>SCS One Darlington Outcome- People In Darlington are Healthy and Supported</p> <p>CYPP Outcome- Achieve Positive health and wellbeing</p> <p>SCS One Darlington Outcome- People In Darlington are Healthy and</p>	<p>Ensure appropriate ante natal and post natal services are available for women and their families</p>	<p>NI 126 Early access for women to maternity services</p> <p>% of uptake of mothers breastfeeding at initiation Baseline data to be collected 2011-12</p> <p>% of uptake of mothers breastfeeding at day 1 Baseline data to be collected 2011-12</p> <p>% of uptake of mothers breastfeeding at 6-8 weeks Baseline data to be collected 2011-12</p> <p>% women breastfeeding and those requesting support contacted within 24 hours of discharge from hospital or 48 hours of birth</p>	<p>Implement the NHS County Durham and Darlington Refreshed 5 Year Strategic Plan 2008/09 – 2012/13 which has prioritised breastfeeding within the strategic objective 'to give children a better start'.</p> <p>Significant investment to commission 3 evidence based initiatives supporting choice and accessibility have been approved.</p>	<p>Lynn Wilson Senior Public Health Specialist: Sexual Health, Teenage Pregnancy, Maternity Matters, Breast Feeding &amp; Childhood Obesity</p> <p>NHS County Durham and Darlington Refreshed 5 Year Strategic Plan 2008/09 – 2012/13 <a href="http://www.darlington.gov.uk/dar_public/documents/People/ChildrenFamiliesLearning/Childrens_Trust/NHS%20Co%20Durham%20and%20Darlington%20Confirmed%20Commissioning%20Intentions.pdf">http://www.darlington.gov.uk/dar_public/documents/People/ChildrenFamiliesLearning/Childrens_Trust/NHS%20Co%20Durham%20and%20Darlington%20Confirmed%20Commissioning%20Intentions.pdf</a></p>

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Supported  CYPP Outcome- Positive health and wellbeing		Baseline data to be collected 2011-12  Provide support in the community to mothers: Develop peer support network available to 100% mothers Baseline data to be collected 2011-12  Achieve UNICEF accreditation in both the community and Foundation Trust by 2012/13	Peer support network will be available 24/7 to all breast feeding mothers  Support provided to ensure identified organisations complete accreditation	
CYPP Outcome- Ensure the safety of children and young people	Ensure the stability and safety of looked after children (LAC) and improve the quality of provision of looked after children	Ni 62 Stability of placements of looked after children: number of placements  Ni 63 Stability of placements of looked after children: length of placement  Ni 58 Emotional and behavioural health of looked after children (Strengths & Difficulties Questionnaire)  Ni 66 Looked after children cases which were	Develop the findings of the LAC Placement Sufficiency Strategy and develop a commissioning plan to articulate this.  Maintain the Looked After Pledge.  Engage Looked After Strategic Lead partners to ensure services are strategically managed to optimise outcomes for looked after children.  Forecast and consider looked after numbers using four key age profiles and appropriate provision to match their needs.  Maintain and improve upon stability of placements by effective commissioning	Anita Hamer 12-19 Commissioning & Development Manager, Darlington Borough Council  Mary Sweeney Children's Accommodation Manager, Darlington Borough Council LAC Sufficiency assessment



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		<p>reviewed within required timescales</p> <p>Ni 101 Looked after children achieving 5 A*-C GCSEs (or equivalent) at Key Stage 4 (including English and Math's)</p> <p>Ni 147 Care Leavers in Suitable Accommodation: % of former care leavers aged 19 who were looked after under any legal status (other than V3 or V4) on 1st April in their 17th year, who were in suitable accommodation</p> <p>Ni 148 Care leavers in Employment Education or training: % of former care leavers aged 19 who were looked after under any legal status (other than V3 or V4) on 1st April in their 17th year, who were in education, employment or training.</p>	<p>of service providers within the whole looked after market.</p> <p>Increase the number of internal foster carers Improve educational outcomes for looked after children.</p> <p>Review the residential provision for looked after children.</p> <p>Prevent children entering the looked after system through influencing whole system re-design in the universal and targeted phases of the continuum.</p> <p>Ensure the Looked After Resources Panel referrals are reviewed to influence any systemic deficiencies Improve health outcomes for looked after children Improve emotional wellbeing for looked after children</p>	
CYPP Outcome- Ensure the safety of children and young people	Help children, young people and adults to develop positive relationships and not to bully	Behaviour survey measured currently through DAAT	Drive forward the action plan developed by the DSCB Anti-bullying/E-Safety action group	Odette Sanderson, DSCB Business Manager, Darlington Borough Council DSCB Business Plan <a href="http://www.darlington.gov.uk/Children/LSCB/BusinessPlans.htm">http://www.darlington.gov.uk/Children/LSCB/BusinessPlans.htm</a>
DSCB Outcome-		Partnership Safeguarding	Develop a Partnership Charter for all	Murray Rose, Director of People, Darlington Borough Council

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Welfare of children and young people is improved		charter for Schools produced and review dates agreed	schools on reporting safeguarding issues	
CYPP Ensure the safety of children and young people	Reduce the exposure of children and young people to the prevalence of domestic abuse and repeat abuse	% of child referrals where domestic violence has been recorded	Develop and implement the Domestic Abuse joint commissioning strategy  Monitor the local rates for unintentional and deliberate injuries to children and young people admitted to hospital	Lead for Community Safety Partnership. Rachel Greene, Vulnerability Unit, Durham Constabulary Domestic Abuse Joint Commissioning Strategy  Debbie Bunford, Divisional Manager Women's, Children's & Sexual Health County Durham & Darlington Foundation Trust, Clinical Strategy
SCS Perfectly Placed Outcome- Our Communities are safe and free from crime  SSPP 6i- Darlington has low crime rates and low incidence of anti social behaviour  CYPP Outcome Ensure the safety of children and young people	Reassure young people and improve perceptions of positive social behaviour	Local recording incidents of ASB incidents for young people  ASB Incidents per 1000 population	Refresh the Youth Justice Strategic Plan  Develop and Implement Darlington's Anti-Social Behaviour Strategy	Joanne Benson Head of Youth Offending Service Youth Justice Strategic Plan <a href="http://www.darlington.gov.uk/dar_public/documents/People/ChildrenFamiliesLearning/Childrens_Trust/Darlington%20YOS%20Youth%20Justice%20Strategic%20Plan%202010-11.pdf">http://www.darlington.gov.uk/dar_public/documents/ People/ChildrenFamiliesLearning/Childrens_Trust/Darlington%20YOS%20Youth%20Justice%20Strategic%20Plan%202010-11.pdf</a>  Andy Reddick, Durham Constabulary Anti-Social Behaviour Strategy
CYPP Outcome- Ensure the safety of children and young people  DSCB Outcomes- Children and	Continue the monitoring of and referrals to social care and the adequacy of resources, systems and processes to	NI 59 Percentage of initial assessments for children's social care carried out within 7 working days of referral NI60 Percentage of core assessments for children's	To action the DSCB Business Plan 2011  DSCB Multi-agency procedures in place Multi-agency training provided by DSCB	Odette Sanderson, DSCB Business Manager DSCB Business Plan 2011 <a href="http://www.darlington.gov.uk/Children/LSCB/BusinessPlans.htm">http://www.darlington.gov.uk/Children/LSCB/BusinessPlans.htm</a>

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Young People are protected from abuse.	manage demand.	<p>social care that were carried out within 35 working days of their commencement</p> <p>LSCB agencies' annual self- assessment tool- assessing their roles and responsibilities and their ability to work effectively together</p> <p>number of serious case reviews</p> <p>DSCB Multi-agency data- set for performance of DSCB</p>		

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<p>SCS One Darlington Outcome- People in Darlington are educated and skilled</p> <p>SCSOD 2i- Children in Darlington have the best possible educational start in life CYPP Outcome- Enjoy and Achieve</p> <p>SCSOD2ii Children, young people and adults are able to fulfill their potential</p> <p>SCSOD 2iii Children and young people are engaged, they enjoy learning and want to continue learning and developing throughout their adult life</p>	<p>Ensure all children and young people including all vulnerable groups receive high quality teaching and learning, improving academic progress and narrowing the gap in performance between schools and phases</p>	<p>NI 75 Achievement of 5 or more A-C grades at GCSE including English and Maths</p> <p>NI 90 Take up of 14-19 Learning Diplomas</p> <p>NI 92 Narrowing the gap between the lowest achieving 20% in the Early Years Foundation Stage Profile and the rest</p> <p>NI102 Achievement gap between pupils eligible for free school meals and their peers at KS2 and KS4</p> <p>NI 104 The Special Educational Needs (SEN)/non-SEN gap – achieving level 4 or above in both English and Math's at Key Stage 2</p> <p>NI 105 The Special Educational Needs (SEN)/non-SEN gap - achieving 5 A*-C GCSE inc. English and Math's</p> <p>NI 81 Inequality gap in the achievement of a Level 3 qualification by the age of 19</p> <p>NI 79 Achievement of Level 2 qualification by age 19</p>	<p>Review the Early Years and Childcare Strategy</p> <p>Implement the 14-19 Strategy and 14-19 action plan</p> <p>Develop and implement the Raising of the Participation Age Strategy to reflect that by 2013 all 17 year olds will have to continue in education and training and by 2015 all 18 year olds</p>	<p>Lynne Henderson, 0-11 Development &amp; Commissioning Manager, Darlington Borough Council Early Years and Childcare Strategy <a href="http://www.darlington.gov.uk/dar_public/documents/Education/Early%20Years/Early%20years%20and%20Childcare%20strategy%20Draft%2008.pdf">http://www.darlington.gov.uk/dar_public/documents/Education/Early%20Years/Early%20years%20and%20Childcare%20strategy%20Draft%2008.pdf</a></p> <p>Paul Richardson, Head of 14-19, Darlington Borough Council 14-19 Strategy and 14-19 action plan <a href="http://www.darlington.gov.uk/dar_public/documents/Childrens%20Services/14-19_Trust/Darlington14-19%20Strategy%202009.pdf">http://www.darlington.gov.uk/dar_public/documents/Childrens%20Services/14-19_Trust/Darlington14-19%20Strategy%202009.pdf</a></p> <p>Paul Richardson, Head of 14-19, Darlington Borough Council</p>
			12	

## Children and Young People's Plan 2011-2014 Strategic Action Plan

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CYPP Outcome- Enjoy and Achieve	Improve the support for behaviour and attendance to ensure vulnerable young people can achieve	NI 86 Secondary schools judged as having good or outstanding standards of behaviour NI87 Secondary school persistent absence rate	Drive forward the review of Behaviour & Attendance Services	George McQueen Head of Education Service, Darlington Borough Council  Behaviour & Attendance Partnership
CYPP Outcome- Enjoy and Achieve	Improve transition across all settings, phases and services especially for vulnerable groups	Data development area	Implement the actions that develop from the transition action groups (TAG)	George McQueen Head of Education Service Darlington Borough Council
SCS One Darlington Outcome- People in Darlington are educated and skilled  SCSOD 2i- Children in Darlington have the best possible educational start in life  CYPP Outcome- Enjoy and Achieve	Monitor the quality of all provision and support settings to ensure the sufficiency of high quality child care and to ensure that more settings are considered Good or Outstanding	NI 109 Delivery of Sure Start Children Centre's  LI1303 % of active child minders judged as good or better by Ofsted  LI1304 % of domestic childcare judged as good or better by Ofsted  LI1305 % of non domestic childcare judged as good or better by Ofsted	Implement the Childcare Sufficiency Action Plan  DBC People Senior Management Team develop a cross department action plan to tackle improving the quality of settings  Review the Early Years and Childcare Strategy	Nicola Davies, Commissioning Project Support Officer Darlington Borough Council Childcare Sufficiency Action Plan <a href="http://www.darlington.gov.uk/dar_public/documents/People/ChildrenFamiliesLearning/Childrens_Trust/Childcare%20Sufficiency%20Audit%20Action%20Plan%202011.pdf">http://www.darlington.gov.uk/dar_public/documents/ People/ChildrenFamiliesLearning/Childrens_Trust/Childcare%20Sufficiency%20Audit%20Action%20Plan%202011.pdf</a>  Chris Archer Early Years Manager & Lead Officer Darlington Borough Council  Lynne Henderson, 0-11 Development & Commissioning Manager, Darlington Borough Council Early Years and Childcare Strategy <a href="http://www.darlington.gov.uk/dar_public/documents/Education/Early%20Years/Early%20years%20and%20Childcare%20strategy%20Draft%2008.pdf">http://www.darlington.gov.uk/dar_public/documents/Education/Early%20Years/Early%20years%20and%20Childcare%20strategy%20Draft%2008.pdf</a>
SCS Perfectly Placed Outcome- People in Darlington live in sustainable neighbourhoods	Maximize inclusive leisure opportunities for children and young people with additional needs	Data development area  NI57 CYP participation in sporting opportunities? Local measure:	Implement the Play & Free Time Strategy and Action Plan  Implement the Aiming High for Disabled Children programme	Lynne Henderson- 0-11 Development and Commissioning Manager, Darlington Borough Council  Play & Free Time Strategy <a href="http://www.darlington.gov.uk/dar_public/documents/Childrens%20Services/Childrens-trust/Play_Strategy_Update_2009.pdf">http://www.darlington.gov.uk/dar_public/documents/Childrens%20Services/Childrens-trust/Play_Strategy_Update_2009.pdf</a>

**Children and Young People's Plan 2011-2014  
Strategic Action Plan**

Outcome	CYPP 2011-2014 Priority action	How will this be measured?	Actions	Lead & Appropriate Strategy/Plan or action plan
<p>SCSPP 5i- Darlington's leisure offer gives people access to appropriate sports, arts and leisure choices through their lives</p> <p>CYPP Outcome- Enjoy and Achieve</p>		<p>Play sessions- inclusive play opportunities through Play commission</p>		<p>Kevin Kelly, Head of Disabled Services, Darlington Borough Council Disabled Services Strategy</p>
<p>SCS One Darlington Outcome 4 iv- People are involved and active in making their communities cohesive and resilient</p> <p>CYPP Outcome- Enable children and young people to contribute to their local communities.</p>	<p>Improve and promote opportunities for volunteering</p>	<p>Local PI through the volunteering commission- number of YP volunteering in Darlington (include Volunteering Centre and YMCA Vinvolved programme)</p> <p>Local PI Number adults volunteering</p>	<p>Implement the Darlington Volunteering Strategy and Action Plan</p> <p>Implement the National Citizenship Programme in Darlington</p>	<p>Karen Grundy, Executive Director eVOLution</p> <p>Darlington Volunteering Strategy <a href="http://www.darlington.gov.uk/dar_public/documents/Childrens%20Services/Childrens-trust/Volunteer_Strategy_13_October.pdf">http://www.darlington.gov.uk/dar_public/documents/Childrens%20Services/Childrens-trust/Volunteer_Strategy_13_October.pdf</a></p> <p>Anita Hamer, 12-19 Development &amp; Commissioning Manager, Darlington Borough Council</p>

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<p>SCS Perfectly Placed Outcome 5vi- People are consulted and involved in shaping the future of their communities, and the management of development is sensitive to community views</p> <p>CYPP Outcome- Enable children and young people to contribute to their local communities.</p>	<p>Enhance communication, consultation and participation of children, young people, their families and carers in design and delivery of services</p>	<p>Local youth service indicators</p> <p>Participation strategy performance indicators- Hear By right models to be implemented</p>	<p>Implement the Darlington Children and Young People's Participation Strategy and action plan</p>	<p>Mervyn Bell, Darlington Borough Council Chair of the Children and Young People Participation Strategy Children and Young People Participation Strategy <a href="http://www.darlington.gov.uk/dar_public/documents/Childrens%20Services/Childrens-trust/Young_Peoples_Participation_Strategy_Rev_2010.pdf">http://www.darlington.gov.uk/dar_public/documents/Childrens%20Services/Childrens-trust/Young_Peoples_Participation_Strategy_Rev_2010.pdf</a></p>
<p>SCS Perfectly Placed 6vi- Education programmes target those at risk of offending or reoffending</p> <p>CYPP Outcome- Enable children and young people to contribute to their local communities.</p>	<p>Work with young people vulnerable and 'at risk' of offending to prevent them entering and re entering the criminal justice system</p>	<p>Ni 111 First time entrants into the Youth Justice System aged 10 - 17</p>	<p>Refresh the Youth Justice Strategic Plan</p>	<p>Joanne Benson Head of Youth Offending Service Youth Justice Strategic Plan <a href="http://www.darlington.gov.uk/dar_public/documents/_People/ChildrenFamiliesLearning/Childrens_Trust/Darlington%20YOS%20Youth%20Justice%20Strategic%20Plan%202010-11.pdf">http://www.darlington.gov.uk/dar_public/documents/_People/ChildrenFamiliesLearning/Childrens_Trust/Darlington%20YOS%20Youth%20Justice%20Strategic%20Plan%202010-11.pdf</a></p>

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<p>SCS One Darlington Outcome 3i- Children and Families do not live in Poverty</p> <p>CYPP outcome- Ensure children and young people are prepared for adult life</p> <p>DSCB Outcome 3.2- More children and young people living in secure/stable environments</p>	<p>To tackle the causes and mitigate the impact of child poverty</p>	<p>NI 116 Proportion of children in poverty</p> <p>DWP administrative data, HMRC Tax Credits data, Child Benefit data</p>	<p>Publish the Child Poverty Needs Assessment</p> <p>Develop Child Poverty Strategy for Darlington</p> <p>Develop and implement a Child Poverty Action Plan</p>	<p>Julian Kenshole Head of People Strategy and Improvement, Darlington Borough Council</p> <p><a href="http://www.darlington.gov.uk/Children/childrenstrust/Child+Poverty+Needs+Analysis.htm">http://www.darlington.gov.uk/Children/childrenstrust/Child+Poverty+Needs+Analysis.htm</a></p>
<p>SCS One Darlington Outcome 2v- People have the skills to enable them to work, succeed and be financially secure</p> <p>CYPP Outcome- Ensure children and young people are prepared for adult life</p>	<p>Enhance people's skills in relation to the job market, by tackling the disparities in employment prospects and economic opportunities across Darlington</p>	<p>NI 117 NEET</p> <p>NI 75 5 A*-C GCSE's</p> <p>NI 91 Participation of 17 year olds in education or training</p>	<p>DBC has been successful in securing Skills funding Agency resources to reduce young people who are NEET and to provide provision for qualifications for 14-19 year olds</p> <p>YMCA Option Programme targets 16-25 year olds who are residents of Darlington not in Education, Employment and Training. The Options programme offers a flexible menu of support options an accessible and non conditional service that will contribute to increased learning outcomes of NEET young people.</p>	<p>Paul Richardson Head of 14-19, Darlington Borough Council Mervyn Bell, Darlington Borough Council, Chair NEET Reduction Partnership NEET Reduction Strategy <a href="http://www.darlington.gov.uk/dar_public/documents/Childrens%20Services/14-19_Trust/14-19_Partnership/Startegies_Plans/NEET_Strategy_FINAL.pdf">http://www.darlington.gov.uk/dar_public/documents/Childrens%20Services/14-19_Trust/14-19_Partnership/Startegies_Plans/NEET_Strategy_FINAL.pdf</a></p> <p>Sarah Hackett, Programme Manager, Tees Valley YMCA NEET Option Programme</p>



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<p><b>SCS One Darlington Outcome 2v- People have the skills to enable them to work, succeed and be financially secure</b></p>	<p>Support aspirations through adult and family learning and skills and opportunities for personal development</p>	<p>NI146 adults with learning disabilities in employment (PSA16)</p> <p>NI152 working age people on out of work benefits</p> <p>NI161 learners achieving a level 1 qualification in literacy (PSA2)</p> <p>NI162 learners achieving Entry level 3 qualification in numeracy (PSA 2)</p> <p>NI 163 proportion of population aged 19-64 for males and 19-59 for females qualified to at least level 2 or higher</p> <p>NI 164 proportion of population aged 19-64 for males and 19-59 for females qualified to at least level 3 or higher</p> <p>NI 165 proportion of population aged 19-64 for males and 19-59 for females qualified to at least level 4 or higher</p> <p>NI 174 Skills gaps in the current workforce reported by employers</p>	<p>Deliver high quality parenting support</p> <p>Deliver Skills for Life/Functional Skills in areas where there are low levels of literacy, numeracy and IT</p> <p>Deliver skills training as identified by employers</p> <p>Support community venues to act as learning one stop shops for the local community</p> <p>Ensure technology is available in community venues</p> <p>Establish job points</p> <p>Link to the Financial Inclusion Strategy including the promotion of the Credit Union and financial literacy programmes</p>	<p>Helen Ellison, Darlington Borough Council Adult Learning &amp; Skills Strategy <a href="http://www.darlington.gov.uk/dar_public/documents/People/ChildrenFamiliesLearning/Childrens_Trust/Darlington%20Adult%20Learning%20and%20Skills%20StrategyDRAFT.pdf">http://www.darlington.gov.uk/dar_public/documents/ People/ChildrenFamiliesLearning/Childrens_Trust/Darlington%20Adult%20Learning%20and%20Skills%20StrategyDRAFT.pdf</a></p> <p>Julian Kenshole Head of People Strategy and Improvement, Darlington Borough Council</p> <p><a href="http://www.darlington.gov.uk/dar_public/documents/Partnership/Darlington_Child_Poverty_Needs_Assessment_DRAFT.pdf">http://www.darlington.gov.uk/dar_public/documents/Partnership/Darlington_Child_Poverty_Needs_Assessment_DRAFT.pdf</a></p>
<p><b>CYPP Outcome- Ensure children and young people are</b></p>	<p>Support young people to remain in education, employment and</p>	<p>NI 117 NEET</p> <p>NEET Unknown figures for Darlington</p>	<p>DBC has been successful in securing Skills funding Agency resources to reduce numbers of young people who are NEET and to provide provision for qualifications for</p>	<p>Mervyn Bell, Darlington Borough Council, Chair NEET Reduction Partnership, NEET Reduction Strategy</p>

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prepared for adult life	training and prepare them for adult life		<p>14-18 year olds for entry level to level 4 qualifications</p> <p>YMCA Option Programme targets 16-25 year olds who are residents of Darlington Not in Education, Employment and Training. The Options programme offers a flexible menu of support options an accessible and non conditional service that will contribute to increased learning outcomes of NEET young people.</p>	<p><a href="http://www.darlington.gov.uk/dar_public/documents/Childrens%20Services/14-19_Trust/14-19_Partnership/Startegies_Plans/NEET_Strategy_FINAL.pdf">http://www.darlington.gov.uk/dar_public/documents/Childrens%20Services/14-19_Trust/14-19_Partnership/Startegies_Plans/NEET_Strategy_FINAL.pdf</a></p> <p>Sarah Hackett, Programme Manager, Tees Valley YMCA NEET Option Programme</p>