ITEM NO. 4 (b)

MEDIUM TERM FINANCIAL PLAN 2012/13 TO 2015/16

Responsible Cabinet Member - Councillor Bill Dixon, Leader

Responsible Director – Chief Officers Executive

SUMMARY REPORT

Purpose of the Report

1. To approve the Medium Term Financial Plan for 2012/13 to 2015/16.

Summary

- 2. The Council is facing a significant financial challenge following the reduction in Local Government funding which resulted in the Council losing an estimated 24.4% of grant funding. The 2011/15 MTFP identified savings of £11.8M with a further £7.7M to follow. However due to anticipated grant changes, increases in service demand and inflationary pressures this figures has risen to £15.8M by 2015/6.
- 3. The Council's grant figure is only certain until March 2013 as the Government plan to implement a fundamental review of local government funding from April 2013. There is, therefore, uncertainty in the projected resource levels beyond the next year, with significant risk that grants could be less than are assumed in this report. A review of the Chancellors Autumn Statement which looks at spending reduction from 2015/16 has been carried out and an estimate of the impact to Local Government funding assuming similar policy objectives are achieved, e.g. protection of services such as Health and Education suggests the reduction at national level for Local Government will be 9.8% in 2015/16 and 6.8% in 2016/17 which would equate to further grant losses for Darlington of £3.3M rising to £5.4M by 2016/17. The government have also informed Local Government that they will be reducing funding to Local Government to reflect a 1% pay rise instead of the 2% they assumed in the CSR, the impact of this is estimated to be a reduction in grant of £400k and £800k respectively and £800k in subsequent years
- 4. Based on this latest information taking the issues described above into account in this report Members will see that the Council needs to reduce its annual expenditure by £15.8M over the next four years rising to £17.9M over the next five years. The sum of £15.8M over the next four years is significantly greater than the £7.7M estimated last year for a number of reasons, most significantly being the potential further grant reductions and cost pressures.

- 5. Cost pressures of over £5M have been identified for the coming year, the most significant of which is in Looked After Children at £1.67M and Learning Disabilities £0.42M where service demand has been increasing. There are also significant pressures on our income across all areas of our business and inflation in particular with regard to energy and fuel prices.
- 6. A risk assessment of revenue balances suggests £8M should be retained to protect the council against financial risk. It is important to maintain this level of balances especially with the uncertainty over Government grant funding and potential equal pay claims.
- 7. Changes to the draft MTFP are shown in paragraph 32 and total £5.809M. The largest changes being the assumptions on government grant funding and a reduction in savings on the pay freeze.
- 8. The Council's business model is based around three fundamental questions:
 - (a) WHAT services the Council will provide
 - (b) HOW do we deliver services and
 - (c) WHO will provide the services
- 9. The HOW and WHO strands are about providing the same services for less and the proposed budget savings in these areas total £6.368M. However given the significant challenge faced this means that WHAT services we provide have had to be reduced.
- 10. A Zero Based Council approach has been used to address the WHAT question, where all services have been considered systematically alongside the outcomes the council wants for the Borough and the evidence base on what works. Following this process savings of £2.102M have been identified.
- 11. In addition to the proposed spending reductions, annual Council Tax increases of 3.5% are proposed, raising an additional £2.0M compared with the current MTFP to help balance the budget and mitigate the impact of reductions in front line services. This is in the context of Darlington currently having the lowest Council tax in the region.
- 12. Cabinet members and officers have undertaken extensive consultation on the MTFP and some 6,100 individual responses from members of the public have been received and considered. The bulk of responses relate to a relatively small number of proposals where the public feel significant impacts to quality of life will follow. Cabinet has considered the consultation responses and explored opportunities to respond to suggestions from members of the public and other stakeholders. Given the uncertainty about further cuts in funding there is little scope for change. However in a small number of cases alternative proposals have been brought forward. In part these have been made possible by new initiatives launched by Government since the MTFP was published. Following consultation the main areas for change are;
 - (a) Libraries proposal to reduce the number of opening hours instead of closure
 - (b) CCTV following Police funding 18 camera in outlying areas will continue to be operated.
 - (c) Shopmobility confirmation LSTF funding can be used to extend this service for a further year.

Recommendation

- 13. Council are asked to:-
 - (a) Approve the Revenue MTFP as summarised in Appendix 16, including the following:-
 - (i) A 3.5% Council Tax increase for 2012/13 and the following potential increases be included in the MTFP for future years;

2013/14	3.5%
2014/15	3.5%
2015/16	3.5%

- (ii) Budget reductions set out in summary at **Appendix 7**.
- (iii) The schedule of charges set out in **Appendix 3**.
- (iv) A discretion for Cabinet to vary the budget for 2012/13 by up to £0.5m without further Council approval.
- (b) Approve the Capital Medium Term Financial Plan set out on pages 30 to 35 and **Appendix 15**.
- (c) Agree that any capital receipt from a sale of the Arts Centre be invested in the future delivery of Arts in Darlington.

Reasons

- 14. The recommendations are supported by the following reasons:
 - (a) To enable the Council to continue to plan services and finances over the medium term.
 - (b) To set the 2012/13 budget and Council Tax in compliance with statutory requirements and the council's constitution.
 - (c) To continue to offer a varied and vibrant arts offer across the borough.

Chief Officers Executive

Background Papers

Feedback from consultation.

Paul Wildsmith: Extension 2301

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S17 Crime and Disorder	The report contains proposals to continue to allocate	
	resources in support of the Council's Crime and	
	Disorder responsibilities	
Health and Well Being	The report contains proposals to continue to allocate	
	resources in support of the Council's Health and	
	Well Being responsibilities	
Carbon Impact	The proposals in the report seek to continue to	
	support the Council's responsibilities and ambitions	
	to reduce carbon impact in the Council and the	
	Borough.	
Diversity	Initial assessments have been made of the proposals	
	in the report for their impact on diversity. Work is	
	continuing to ensure that impacts are assessed and	
	managed in accordance with responsibilities and	
	Sustainable Community Strategy objectives.	
Wards Affected	All wards are affected	
Groups Affected	Initial assessments have been made of the proposals	
	in the report for their impact on specific groups.	
	Paragraphs 72 to 85 set out the work being done to	
	ensure that impacts are assessed and managed in	
	accordance with responsibilities and Sustainable	
	Community Strategy objectives.	
Budget and Policy Framework	The MTFP, Budget and Council Tax must all be	
	decided by full Council	
Key Decision	The MTFP, Budget and Council Tax must all be	
	decided by full Council	
Urgent Decision	The MTFP, Budget and Council Tax must all be	
	decided by full Council	
One Darlington: Perfectly Placed	Within the constraints of available resources it is	
	necessary for the Council to make decisions	
	involving prioritisation. The proposals contained in	
	this report are designed to support delivery of the	
	Sustainable Community Strategy, within those	
	constraints.	
Efficiency	The report contains many proposals to increase	
	efficiency and reports efficiencies already made at a	
	management level, which are included in the draft	
	budget and MTFP. The report also highlights the	
	Council's position as providing a very diverse range	
	of high quality services whilst having the lowest	
	Council Tax and per capita Government grant in the	
	North East region.	

MAIN REPORT

Financial Context

- 15. Councillors and the public of Darlington will be aware of the significant financial challenge faced by the Council following Government's reductions in funding to Local Government which resulted in the Council losing an estimated 24.4% of Government funding. When revising the MTFP in March 2011 it was estimated that the Council would need to reduce spending by in excess of £22M from a controllable budget of £107m. The revised MTFP included savings proposals totalling £11.8M and identified that the Council in future years would need to save a further £7.7M per annum by 2014/15.
- 16. The Government has recently consulted and is considering two pieces of legislation which potentially have significant impacts on Council finances; these are the Resource Review and Council Tax Benefits. Cabinet received reports on both consultations at its meeting on 4 October 2011. The Resource Review is fundamentally reviewing the way Local Government is funded and is considering how to return business rates to Local Government "as an incentive to Local Government to grow the economy"; however the challenge is to produce an incentive whilst delivering resource equalisation between different Council areas, depending on how this is achieved, the Resource Review could have significant financial impacts on local authorities both negative and positive. The fear for northern Councils like Darlington who do not have such vibrant economies as Councils in the South, is that the return of business rates will have a negative impact on the amount of funding received. The Resource Review will be implemented with effect from 1 April 2013 however it is unlikely that we will know the impact on the Council until late 2012. Council income with effect from 1 April 2013 is therefore uncertain, for the purposes of this MTFP revision it is assumed that the impact of the Resource Review is zero. Clearly if this proves not to be the case the implications will be addressed in next year's revision.
- 17. The Government has considered consultation responses on the proposal to transfer responsibility for Council Tax Benefits to Local Authorities and there will be a 10% reduction in funding, this has been included in the MTFP as it will mean increased net costs to the Council unless reductions are made to individual Council Tax Benefits payments. Income in the MTFP for Council Tax Benefits has therefore been reduced by £1M. Members will be able to review at a later date whether they wish to reduce the net cost of Council Tax Benefits but given the context of the consultation paper it is unlikely that significant savings could be achieved without making large reductions to individuals' benefits payments.
- 18. Since the publication of the draft MTFP proposals in November the Government announced that for employees they directly employ (which does not include local Government Employees) there will be a restriction of pay rises of 1% for the financial years 2013/14 and 2014/15. The Government have informed Local Government that in the Comprehensive Spending Review (CSR) when allocating resources to Local Government they had assumed a 2% pay award therefore nationally they will be reducing funding to Local Government to reflect a 1% pay rise, the impact of this is estimated to be a reduction in grant of £400k and £800k respectively and £800k in subsequent years.

- 19. The draft MTFP included no assumptions for grant reductions beyond the current CSR which covers the period to 2014/15. A review of the Chancellor's Autumn Statement which looks at spending reduction from 2015/16, has been carried out. An estimate of the impact to Local Government funding assuming protection of services such as Health and Education suggests the reduction at national level for Local Government will be 9.8% in 2015/16 and 6.8% in 2016/17 which would equate to further grant losses for Darlington at £3.3M rising to £5.4M by 2016/17.
- 20. As in previous years the Council faces significant cost pressures over and above the headroom built in to the MTFP the most significant being the cost of looked after children where numbers and costs have increased.
- 21. Although the MTFP looks over a period of 4 years it is prudent given the knowledge available to estimate the position in the fifth year. Based on the latest information taking the issues described above into account in this report Members will see that the Council needs to reduce its annual expenditure by £15.8M over the next four years rising to £17.9M over the next five years. The sum of £15.8M over the next four years is significantly greater than the £7.7M estimated last year for a number of reasons, most significantly being the potential further grant reductions and cost pressures. This revision to MTFP sets out the Council's current financial position and proposes how it will address the projected deficit.

Policy Context – Darlington 2015

- 22. Members will recall that in November 2009 Cabinet agreed a new business model which set out the policy context for the Council in the Medium Term establishing how we would respond to the significant changes in Government Policy, in particular how we would respond to significantly lower levels of government funding.
- 23. The business model sets out the key objectives for the Council:
 - (a) Championing the interests of citizens and business
 - (b) Support strong partnership to set a vision and direction for the Borough and its services
 - (c) Promote the Borough to secure investment and support
 - (d) Ensure the provision of good quality services
- 24. The future shape of the Council was described as follows:
 - (a) Strongly focussed on ensuring good overall outcomes for the public and the place rather than managing day to day service issues (these increasingly the responsibility of others but retaining ability to ensure they deliver).
 - (b) Providing clear and acknowledged leadership of "place" and facilitator of partnerships concerned with delivering One Darlington: Perfectly Placed.
 - (c) Significantly smaller in terms of directly employed staff.
 - (d) Many of its big budgets linked to contracts, or service level agreements or partnership delivery vehicles.

- 25. Therefore the strategic context for this MTFP is that the Council is in a period of significant change however with the same high level aim which is to deliver the key priorities within Sustainable Community Strategy One Darlington: Perfectly Placed.
- 26. The implementation of the Business Model will deliver a new Council by 2015 which as illustrated above will be significantly different from the Council of 2009. The Council's transformation programme which is focused on delivering Darlington 2015, is progressing well and this report contains significant proposals that have been developed within the programme. Members will recall that the Business Model is framed on asking three simple but fundamental questions about what the Council does:
 - (a) WHAT services will the Council provide for the public of Darlington? Resources are reducing and therefore services provided will reduce, decisions on which services reduce are based on the content of the current Sustainable Community Strategy One Darlington: Perfectly Placed.
 - (b) HOW do we deliver services? Constant challenge of the way in which services are delivered looking to continually improve efficiency and effectiveness of the services we choose to provide under the WHAT question.
 - (c) WHO will provide services for the public at Darlington? Challenging who is best placed to deliver services in terms of cost and effectiveness is a key strand of the Business Model.
- 27. Clearly the preference is to deliver most cost reductions by the HOW and WHO strands as these are all about getting the same for less. However, given the significance of the financial challenge and the good track record of the Council in delivering efficiency savings over many years, the Council has to address the WHAT question to enable the Council to produce a balanced and sustainable MTFP.
- 28. To enable the Council to approach the WHAT question in a strategic manner a new approach has been developed to review WHAT services should be provided by the Council. We've called this approach the Zero Based Council (ZBC). In simple terms the approach starts from a zero base; for example, what services would the Council provide if it was starting afresh, with a focus on achieving the Sustainable Community Strategy outcomes and the process then builds up the services that contribute to these outcomes to the financial limit the Council can afford. The approach is different to those adopted in previous years which tended to be looking at what services could be reduced or stopped. Previous approaches were adequate for the circumstances at the time but not so when planning for a new Council, Darlington 2015, a much more fundamental approach is needed. ZBC delivers the following:
 - (a) Focuses on the outcomes we want for the Borough as articulated in One Darlington: Perfectly Placed and the governance of the Council.
 - (b) Considers all services and budgets at the same time.

- (c) Provides equity and transparency in the decision making process as all services are reviewed at one time.
- (d) Uses an evidence base to determine WHAT services should be provided.
- 29. ZBC takes a stepped approach to deciding WHAT services the Council should provide:
 - (a) STEP 1 Identify the best way to deliver outcomes. To do this we need to forget how we organise and deliver current Council services and look at evidence of "What Works" in delivering outcomes. In many cases we are already delivering "What Works" but the process also identifies new ways of delivering outcomes and identifies current services that do not maximise outcomes.
 - (b) STEP 2 Services are grouped around the outcome they are most likely to have the most impact upon. Two tests are then carried out, does the service have an impact on the outcome and secondly if there was no Council but it had a budget of circa £80M what would be the top services that would impact most on outcomes. This enables the split of services between high and low impact on outcomes.
 - (c) STEP 3 Starts to filter services in to categories to facilitate decision making. Services are categorised into:
 - (i) Absolute Minimum (AM) service requested to meet legislative requirements and to have an impact on outcomes.
 - (ii) Added Value 1 (AV1) services that are above the minimum and add value.
 - (iii) Added Value 2 (AV2) services that are above the minimum and add significant value.
 - (d) STEP 4 The practicality and prevention tests. These ensure the theory matches reality and takes account of things such as decommissioning costs, contractual commitments and income, as well as whether continued provision of the service actually reduces costs to the Council in the short to medium term.
 - (e) STEP 5 The final step is to review the information produced by ZBC which is included later in this report and make the decision about WHAT services the Council want to provide that have the most impact on priority outcomes and therefore by a process of deduction WHAT services the Council will no longer provide. In reality due to our resource position the vast majority of services proposed to continue will be operating at the absolute minimum level due to resource availability.
- 30. The ZBC develops the WHAT strand of the Business Model at the same time work continues on the HOW strand and proposals are included in this report. In terms of the WHO strand Cabinet received a detailed report on 1 November 2011 outlining progress on developing proposals for the three service groups within Council. This revision to the MTFP builds in financial savings targets in the medium term for the WHO strand based on the proof of concept work already undertaken.

Updated Information and Changes to the Draft MTFP

31. As a result of updated information since the draft MTFP was approved for consultation by Cabinet in November, and following consultation feedback a number of changes have been made to this proposed MTFP. These changes, along with references to where they appear in the report are shown below:-

	Change	Effect	Para.	Ap
1	Librarias Savings proposal altered to	Increases sevings torque		p. 8/3
1	Libraries. Savings proposal altered to £29,000 per annum to allow Members to	Increases savings targets. Detailed report included in		5,1
	consider keeping Cockerton Library	Appendix 11.		1
	open with reduced hours.	Appendix 11.		1
2	CCTV – proposal has changed following	No impact on savings target		8/3
	funding anticipated from Durham Police	140 impact on savings target		2
3	Shopmobility – proposal has changed	No impact on savings target		8/2
	following LSTF funding in 2012/13.	140 impact on savings target		7
4	Adult Social Care – Eligibility Criteria	Increases costs in 2012/13 of	55	8/9
-	Following a challenge this 2011/12	£126,000.	33	3
	budget proposal can not be fully	2120,000.		
	achieved in 2012/13.			
5	The projected outturn for 2011-12 has	Higher level of balances	34	1
	been updated to include latest	available. No significant		
	projections. Projected balances at 31	impact on MTFP.		
	March 2012 have increased by £1.406M			
	to £10.683M			
6	Leisure and Cultural Trust savings	Reduced net expenditure in	67	
	removed following the Government's	2012/13 but subsequently		
	response to the Local Government	increases it in the following		
	Finance Review, whilst further works is	years by £300,000.		
	completed on the implications.			
7	Employee Pay Freeze – as no agreement	Savings proposal amended to	65,	8/1
	with the unions could be reached the	reflect an April 2013	95,96	
	proposed 3 year pay freeze cannot be	implementation. 1% pay		
	implemented from April 2012. The	award put into contingency.		
	proposal has been changed to a 2 pay	Increases future savings		
	freeze implemented from April 2013	targets across all years.		
8	3 days unpaid leave, no agreement with	Savings proposal amended to	95,96	8/2
	the unions could be reached this proposal	reflect an April 2013		
	can not be implement from April 2012.	implementation. Increase		
	£294,000 impact in 2012/13.	savings targets		1.
9	Following a review of the Council Tax	Reduced Council Tax		16
	base a deficit to the Council of £550k	funding. Increases future		
	has been included in the funding	savings targets.		
10	assumptions.	Dada ad fan di	2.26	1.0
10	Following the Autumn statement	Reduced funding. Increases	3,36,	16
	Government grant assumptions have	future savings targets by	97	
	been reduced in 2015/16 and 2016/17 to	£3.3m and £5.4m in 2015/16	table 2	
	reflect a 9.8% and a 6.8% reduction.	and 2016/17 respectively.		

11	Following the Government	Reduced funding. Increases	3,36,97	16
	announcement of a 1% pay cap in	future savings targets.	table 2	
	2013/14 and 2014/15 a provision of			
	£400k and £800k respectively has been			
	made in grants assumptions.			
12	New Homes Bonus. Increase in funding	Increases resources reducing	97	16
	of £306k for 2012/13.	future savings targets.	table 2	
13	The Council Tax base growth	Reduces resources from		4
	assumption has been reduced to 0% from	2013/14 onwards.		
	0.5% in 2013/14 following a review of			
	potential policy changes.			
14	WHO savings, savings have been	Reduced savings targets in		6
	reviewed and are now profiled to start	2012/13 and 2013/14 of £50k		
	fully in 2014/15.	and £100k respectively.		
15	The final grant settlement is £10,000	Minor changes to total	97	16
	higher than anticipated.	resource levels.	table 2	
16	School Crossing Patrol proposal	Increases future savings	97	16
	removed	targets by £100k	table 2	

Proposed MTFP - Revenue

32. The remainder of this report concentrates on reviewing the MTFP for revenue and capital and is based on the financial and policy context set out in the previous paragraphs. The proposed MTFP has been prepared under the guidance of Cabinet in line with the Council's Constitution where it is the role of the Cabinet to propose a MTFP to Council. The proposed MTFP takes full account of the statutory responsibilities of the Director of Resources as the Council's Statutory Financial Officer and the Council's Financial Strategy and Reserves Policy.

Available Resources - Revenue Balances

- 33. In reviewing the Council's MTFP commencing 1 April 2012 it is key to establish the estimated starting position as at 1 April 2012, this is achieved by reviewing the projected outturn for 2011/12 and its impact on revenue balances. Attached at **Appendix 1** is the latest projected outturn report, the key points are:
 - (a) Revenue balances at 1 April 2012 are projected to be £10.683M which is £3.499M greater than approved in March 2011. There is also an earmarked sum of £1.26M available in the Redundancy and Decommissioning reserve at the end of December 2011.
 - (b) Despite the improved position in relation to balances there are significant ongoing spending pressures which will impact on the revision to the MTFP.
- 34. Set out at **Appendix 2** is a risk assessment of revenue balances which suggests £8M should be retained, an increase of £2M from the current MTFP. This increase reflects the uncertainty around grant funding, potential equal pay claims and the significant risk involved in delivering the proposed savings and the assumptions made with regard to efficiencies in the WHO strand can not be underestimated.

Available Resources – Government Grant

- 35. The Government announced core grant allocations for 2011/12 and 2012/13 as part of the Comprehensive Spending Review and therefore we are able to plan for 2012/13 with certainty. Core grant figures beyond 2012/13 are based on estimated reductions contained with the Comprehensive Spending Review extrapolated for Darlington so these are estimates subject to a fundamental review of local government funding. As described in paragraphs 13 and 14 Government have announced Local Government grant will be reduced to accommodate the 1% pay cap in 2013/14 and 2014/15 and there is also anticipated to be a further reduction in grant of 9.8% and 6.8% in 2015/16 and 2016/17 respectively. These best estimates have been used for planning purposes.
- 36. Grant allocations will be reduced by £1M with effect from 1 April 2013 to reflect the Council Tax Benefits reduction. The Council Tax Freeze Grant received last year at approximately £1M is receivable to the financial year 2014/15. Beyond this date core grant income reduces by £1M as the grant was fixed only for the period of the Comprehensive Spending Review. The Council receives a number of specific grants from the Government; the proposed MTFP does not include any changes to assumed grant levels since the last MTFP.

Available Resources – Fees and Charges

37. The levels of fees and charges for the use of services have been developed taking into account the cost of providing services compared to the level of charges, statutory guidance and market intelligence. Attached at Appendix 3 is a detailed list of all proposed charges and the recommended levels have been included in estimates produced later in this report, any changes to **Appendix 3** will therefore impact on the MTFP as proposed.

Available Resources - Council Tax

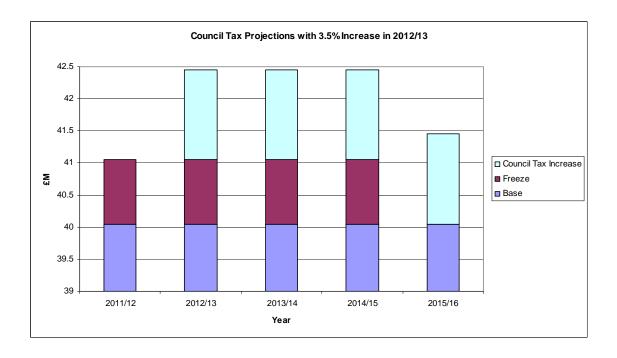
- 38. For Councillors one of the key decisions to be made when revising the MTFP is the balance between expenditure on services and the level of Council Tax levied. In years gone by decisions may have focused on Council Tax as a source to provide funding for additional services, in the current times the focus is whether increases can be used to protect existing services.
- 39. The current MTFP includes the following assumptions on Council Tax:

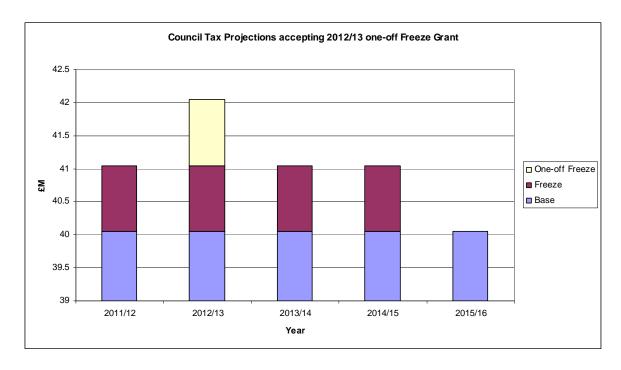
	%	
2012/3	3	
2013/4	3	
2014/5	3	
2015/6	3	(not included in the last MTFP but assumed based on trends)

40. Decisions on Council Tax levels are for the Council to take however, the Government has powers to cap increases if they consider them excessive. The Government has announced that any increases above 3.5% for 2012/13 would be deemed excessive and any Council Tax set above this would trigger a referendum at an estimated cost of £100,000. The referendum would ask the electorate to vote for one of two budgets e.g. the original

proposed by the Council with an increase in excess of 3.5% or an alternative budget with an increase of 3.5% or below. The results of the referendum would be binding on the Council.

- 41. For 2011/12 the Government offered councils a grant equivalent to a 2.5% council tax increase if they agreed a zero increase for 2011/12. This Council together with every other Council in the country accepted the grant and agreed a zero increase. As explained earlier in this report, the grant is only for four years and therefore in 2015/16 the Council will see its funding reduced by £1M and it is very unlikely that it will be able to raise additional council tax of £1M above what it plans, to offset the £1M loss. The Government has announced a similar council tax freeze grant for 2012/13. However, the funding is for one year only and once again offers a grant equal to a 2.5% increase if a zero council tax is set. The acceptance of such a grant for Darlington would have meant a loss of £200,000 in 2012/13 compared to the existing MTFP as it assumes a 3% increase and a loss of £1.2M each year thereafter.
- 42. Given the Government approach to capping and based on the MTFP assumptions the loss of income would not be recoverable in the future. The consequential impact would be £1.2M of further reductions in service costs. Given the already significant financial challenge the Council faces, Cabinet have decided not to accept the one year council tax freeze grant because of the significant detrimental impact the loss of £1.2M would have on services for the Darlington public. This issue can be helpfully illustrated in the charts below which show that over the period 2012/13 to 2015/16 the Council would lose £3.8M in total by accepting the 2012/13 freeze, as well as £1.2M in each year thereafter.





- 43. Having reviewed the freeze grant Cabinet have reflected on the balance between raising Council Tax and protecting services. Given the significant financial challenge Cabinet have decided to recommend a 3.5% increase each year within the MTFP based on the fact that this reflects the maximum increase that could be received without triggering a referendum in which the council would shoulder the costs. In previous times it has been possible to keep taxes low whilst providing excellent services however the significant reduction in Government grant means in the future more pressure will be put on Council Tax.
- 44. When making its decision Cabinet considered the increase in Council Tax and the total amount paid in Darlington which is currently the lowest in the North East Region as demonstrated below. Table 1 below illustrates how much income the Council would have if it was able to levy the same amount as each Council and at the Tees Valley and North East average.

Table 1

Council	Band D Council Tax	% above DBC	£ Additional Income to DBC if taxed at Authority Level £M
Darlington	1,151.03		
Sunderland	1,185.96	3%	1.2
Stockton-on-Tees	1,221.53	6%	2.5
Middlesbrough	1,261.69	10%	3.9
Durham	1,282.86	11%	4.6
Redcar & Cleveland	1,291.69	12%	4.9
South Tyneside	1,291,53	12%	4.9
North Tyneside	1,328.06	15%	6.2

Newcastle upon Tyne	1,354.42	18%	7.1
Northumberland	1,373.40	19%	7.7
Hartlepool	1,418.65	23%	9.3
Gateshead	1,443.21	25%	10.2
Tees Valley Average	1,268.92	10%	4.1
North East Average	1,300.34	13%	5.2

45. Cabinet also reflected on the impact on individual Council taxpayers noting that the impact on Band A taxpayers, the band with the most properties, would be equivalent to £0.52 per week.

Available Resources - Dedicated Schools Grant

- 46. Education funding has been placed under further pressure due to the removal of specific grants. There will be no uplift to school budgets in 2012/13 as the Guaranteed Unit of Funding will remain at the 11/12 level. Funding for students in sixth forms will be reduced, in accordance with policy and strategy announced in 2010. While funding per pupil will remain unchanged, the Dedicated Schools Grant (DSG) received by the Council will be substantially lower than in the 2011/12 year as eleven schools have converted to Academy status and will be funded direct by the Education Funding Agency (EFA). The DSG is pupil driven and cannot be calculated accurately until after the January Census data has been verified. A minimum funding guarantee is to stay in place to ensure that any school with declining numbers does not experience a budget reduction of more than 1.5%.
- 47. Responsibility for the funding formula rests with Darlington's Schools Forum. Academies are represented on the Forum as Academies are funded in line with Darlington's Scheme of Financing Schools.
- 48. The Forum must agree any funds to be retained as central expenditure by the Local Authority. The EFA reduce central expenditure paid to local authorities and instead pay the amounts directly to Academies. This means Council's receive less funding for services such as Education Special Needs and related mandatory services for pupils therefore increasing the pressure on Council budgets.

Available Resources - Performance Reward Grant

49. The Council is currently holding £927,245 of PRG monies as a result of the achievement of a number of objectives within the Local Area Agreement (LAA). This amount of money is 50% less than was expected under the agreement and are one-off funds. The funds include £504,317 of revenue funds and £422,928 capital monies and are not ringfenced within the Council's budget. However, the work to successfully deliver the LAA was undertaken by partner agencies (health, police and voluntary sector chiefly) through the Darlington Partnership and the commitment was made to work with the Partnership to allocate the funds in ways that respond to the changing circumstances and its priorities. Discussions are ongoing with our partners to allocate the funds.

Producing an Initial Draft Budget

50. As in previous years, officers have prepared budgets based on existing policy and service levels, Set out in **Appendix 4** are the assumptions used to prepare estimates together with at **Appendix 5** details of budget pressures that have been included to reflect the cost of providing existing policy and service levels. The pressures at Appendix 5, which total £5.01M in 2012/13, can be categorised as follows:

(a)	Looked after children – increased demand in higher unit costs including foster carers and guardianship payments	£1.67M
(b)	Adults learning disability – increases in care packages due to transitions	£0.42M
(c)	Reduced income – external and internal trading services and advertising income	£0.82M
(d)	Energy and fuel inflation	£0.30M
(e)	Increases in pension costs	£0.40M
(f)	Shortfall on previous identified savings e.g. LEA savings, premium payments and overtime	£0.74M
(g)	ICT Architecture	£0.40M
(h)	Other	£0.26M

- 51. Members will see from Appendix 5 that for 2012/13 not all pressures have been allocated to service budgets, instead a contingency has been established. Pressures that can be estimated with reasonable certainty are allocated to service budgets. Pressures that are foreseen but can be estimated with less certainty are included in the contingency, which will be monitored during the financial year against the identified pressures.
- 52. The Council in producing revisions to the MTFP has always included an allowance for headroom in future years. The aim of this is to reflect that year on year there are new pressures that arise due to demand and/or price increases or delays in achieving savings and making such an allowance enables the Council to better estimate the medium term financial impact. Given the very tight financial position faced by the Council this element of the MTFP is more important than ever, therefore the following headroom has been included in the draft budget:

	£m's
2013/14	1.500
2014/15	1.750
2015/16	2.000

Other Budget Issues

53. This section sets out relevant information that has influenced the preparation of the MTFP. The following changes to the 2011/15 MTFP are included in the proposed MTFP for 2012/16.

Adult Social Care

54. The 2011/15 MTFP contained a savings proposal relating to Adults Social Care and reviewing the eligibility criteria for long term and ongoing social care funding. Work was carried out during the year to assess the savings that could be made along with the impact on individuals of the proposals and a report was taken to Cabinet on the 13 September 2011. It was agreed the decision on these proposals be deferred until Cabinet considered its wider budget strategy and associated impacts. Cabinet considered and agreed to move forward on the proposal on the 22 November 2011, however since then a legal challenge has been received and following review and legal advice it is thought prudent to set aside the decision. A detailed report can be found on the 7 February 2012 Cabinet agenda.

Arts Centre

55. The 2011/15 MTFP also contained proposals with regard to the Civic Theatre and Arts provision in Darlington. The Arts Centre proposal was to remove the subsidy with the exception of £100,000 for a strategic arts offer. A number of options have been explored and the analysis and recommended actions are included in a separate report attached at **Appendix 17.** One of the options is to sell the Arts Centre and if agreed it is recommended any capital receipt from the sale of the Arts centre be invested in the future delivery of Arts in Darlington. From a financial perspective the MTFP has been prepared on the basis that the Arts Centre will close in July 2012 and £100,000 has been provided in the MTFP to cover the cost of operating the existing Arts Centre between 1 April 2012 to July 2012 and £10,000 for the running costs of The Bridge former school site to be used as an interim base for a number of displaced organisations.

Civic Theatre

56. The proposal for the Civic Theatre was to remove the subsidy and it was agreed to market for sale or lease as a going concern. The exercise did not return a subsidy free option and on the 21 June 2011 Cabinet agreed to allocate £300,000 in the MTFP to allow the Civic Theatre to continue to operate until July 2012, to allow other options for management and governance to be explored. Since then a new operating model for the theatre has been established allowing the Council to take the benefit of the VAT exemption for Cultural Services that is available to local authorities (public bodies) to apply the income from admissions where there is no distortion of competition. This exemption is now in place and will allow the Civic Theatre to operate at a subsidy of £100,000 which is substantially lower than the bid received. The MTFP has been prepared on the basis that £100,000 pa to operate the Civic Theatre is required.

Developing an approach to balancing the MTFP

HOW savings

- 57. It is vitally important to ensure all HOW efficiency savings are explored and services are constantly challenged in the way services are delivered to ensure there is continual improvement in efficiency.
- 58. In preparing detailed budgets, officers have made significant savings relating to the HOW strand of the business model, these savings have or will be implemented as part of management delegation and are listed at Appendix 6 and total £2.327M when fully implemented. There are some small elements of WHO savings also included in the appendix.
- 59. There are also a number of HOW savings which have a higher profile in terms of residents and staff interest. These savings which total £2.041M are shown in the first block of **Appendix 7** and include charging decisions along with Employee Terms and Conditions.
- 60. The Council's non school pay bill is £56M per annum which is a significant element of gross expenditure and therefore when considering cost reductions it is self evident that many proposals will impact on the workforce. With such a large proportion of the budget being employee costs, Members can consider two ways in which they can reduce employee costs, firstly by reducing staffing numbers by increased efficiency or by reducing services as expressed in the WHAT strand of the business model. Members can also reduce costs by amending how employees are remunerated. In recent years, Council has agreed changes to terms and conditions relating to car allowances, overtime, premium rates and the redundancy calculator, all of which reduced the ongoing employee costs. The most significant change to employee terms and conditions for this Council was the implementation of single status in 2006, the implementation eradicated all aspects of inequality within the Council's remuneration policy in line with the national agreement however to enable implementation without too severe an impact on employees, the paybill was increased by circa £6M per annum.
- 61. Each year the National Employees on behalf of all Councils party to the national agreement negotiate and agree pay award for Local Government employees. The National Employers take soundings from all Councils however an individual Council such as Darlington has to abide by the majority decision and the negotiating position of the National Employers. Therefore Darlington can have no certainty in the medium term of the level of increases that will be negotiated. Key information about pay awards and negotiations are set out below:
- 62. A pay freeze has been implemented nationally for all APT & C employees for the financial years 2010/11 and 2011/12.
- 63. A similar freeze has been implemented for Chief Officers for 2009/10, 2010/11 and 2011/12.
- 64. Each 1% increase in the paybill is equivalent to £0.5M per annum. This amounts to a significant potential cost to the Council and given the significant financial challenge

faced by the Council, Cabinet considered a variety of options regarding employee terms and conditions including pay cuts and as part of the initial budget proposals a three year pay freeze was proposed along with three days unpaid annual leave for all employees. Through consultation this proposal has been rejected by the Trade unions and can therefore not be implemented from April 2012. This is further considered in paragraphs 77 to 87.

WHO savings

- 65. Reference was made earlier in this report to the WHO strand of the business model and officers are confident that savings are deliverable based on proof of concept work already undertaken, clearly there is much more detailed work to be undertaken on deciding on what business models will be ultimately applied. A savings target of £2.0M is included in the proposed MTFP with effect from 2014/15. Cabinet have agreed to progress with this strand of the business model at its meeting on 1 November 2011 and at this stage there are no decisions to refer on to Council until detailed business cases are produced upon which final decisions can be taken by Council.
- 66. The draft MTFP included a proposal for a Cultural Trust with savings of £300,000 which was largely based around relief on business rates. Following the Governments response to the Local Government Resources Review it now appears unlikely that this relief will benefit the Council and the savings have therefore been removed until further work is completed on the business case. The Cultural Trust option will be one of the options coming to Cabinet early in the new financial year.

WHAT savings

67. The earlier part of this report has concentrated on the HOW and WHO strands of the business model, moving on to the WHAT strand of the business model as outlined in the section Policy Context – Darlington 2015, Cabinet have taken a new approach to considering the MTFP known as the Zero Based Council (ZBC). **Appendix 9** (available on the Darlington Borough Council Website) is a table identifying all services provided by the Council split in to the following categories:

AM	Absolute Minimum service level to meet statutory requirements and to	
	make on impact	
AV1	Added Value services beyond AM	
AV2	Added Value services beyond AM and AV1	

68. For each service there is a recommended level of service compared to the 2011/12 budget where there is a difference this relates to either:

Savings identified under management actions.

OK

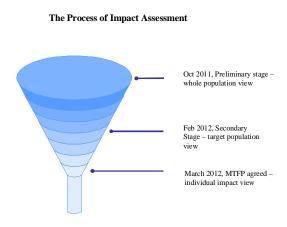
Savings being proposed by Cabinet for consultation.

69. Taking into account the recommended service levels contained in Appendix 9, **Appendix 10** (available on the Darlington Borough Council Website) sets out detailed explanations of the services to be provided for each Sustainable Community Strategy outcome plus the Council's own governance outcome, together with a commentary and

- explanation surrounding the recommended service levels. It is essential that Members consider Appendix 12 in detail to understand the ongoing work the Council would be undertaking, should the revised MTFP be agreed, to deliver One Darlington Perfectly Placed.
- 70. By recommending service levels as set out in Appendix 9, and taking into account the WHO and HOW savings, Cabinet have resolved to reduce expenditure by £8.470M by 2015/16 to ensure the Council has a sustainable MTFP that delivers the key priorities of One Darlington Perfectly Placed. The ZBC expenditure reductions proposed are shown in summary in Appendix 7 and detail in Appendix 8. Due to the complexity of the library proposal and the changes made since the draft budget the savings proposal is also explored in greater detail in a separate report in Appendix 11.

Impact of Proposals

- 71. The impact of the proposals on vulnerable people is being assessed through an Equalities Impact Assessment process that is broadly similar to that carried during the last MTFP revision, but reinforced by learning from last year.
- 72. The 'funnel' analogy adopted last year continues to be a useful way of illustrating the overall approach. The preliminary stage is essentially an appraisal of the risks of impact on vulnerable groups across the full set of savings proposals at a whole population level. This will then guide us in moving down the funnel to engage with groups at risk of impact to assess proposals and identify the impacts on individuals.



- 73. Within this overall approach there are three significant changes that reinforce the EIA process. Firstly, the ZBC approach to deciding WHAT services the Council should provide builds services from a zero base around outcomes that are focused on narrowing gaps is a positive approach to delivering equalities through service prioritisation.
- 74. The second reinforcement is in providing the initial 'top of the funnel' equalities risk appraisals as part of the initial consideration of savings options by Cabinet. The third reinforcement is in providing a clear picture of the potential for multiple impacts on particular groups. This includes a high level consideration of the cumulative impact of previous savings and other changes made by the Council (Legacy Impacts) and of changes in the external environment (such as benefits changes and trends in health service provision.

- 75. The Public Sector General Equality Duty set out in the Equality Act 2010 requires the Council to 'have due regard' to the duty to eliminate discrimination, harassment and victimisation; to advance equality of opportunity; and to foster good relations. In making financial decisions it must have regard to the impact on nine 'protected characteristics': age, disability, race, religion/faith, sex, sexual orientation, gender reassignment, pregnancy and maternity; and marriage and civil partnership. In addition to these statutory requirements, the appraisal includes additional local characteristics or priorities: unemployed/low income, carers, young people leaving care, refugees and asylum seekers, Gypsies and Travellers, people with criminal convictions and geographical impacts.
- 76. **Appendix 12** is a summary providing an overview of impacts from all of the savings proposals on the statutory protected characteristics and on the local priorities. **Appendix 12a (available on the council website)** contains the individual equality impact assessments and related information. Cabinet has already received information (ref. Cabinet meeting 22 November 2011) sketching the likely cumulative impacts on people with different protected characteristics arising from:
 - (a) The totality of these proposals
 - (b) "Legacy impacts" of Council budget decisions since 2010
 - (c) The external environment relating to health, welfare and benefits.
- 77. Individual impact assessment programmes were developed for each proposal based upon client group. These used a range of methods depending on the depth of impact, client groups and the number of people affected. For example, in some cases an impact assessment questionnaire was distributed to all service users, in other cases a number of focus groups were identified as the best method of engagement. Some helpful feedback on equalities impacts has also been received through various channels as part of the general public consultation.
- 78. There were a few instances where not everyone in the client group had the ability to understand the proposed changes and in these cases voluntary sector organisations with specific expertise were contacted to supplement our research with their views of potential impacts.
- 79. In addition to the above proposal-by-proposal discussions impact assessment work was undertaken with a number of service user groups and organisations to understand the cumulative impacts of the proposals. These groups included the BME Network, Disability Equality Impact Assessment Subgroup, Darlington Social Club for the Blind and Visually Impaired, Carers Steering Group, Deaf Forum and GOLD Focus Group. Additional impacts have been identified through the public consultation process which received responses by telephone, e-mail, comments box, Talking Together events, an online forum, Twitter and Facebook.
- 80. The assessments differentiate between the size of the impact and the numbers of people affected because a catastrophic impact on a very small number of people may be more important than a negligible impact on the whole population
- 81. Considering size of impact and numbers of people affected, the impact assessments show that the budget proposals impact more on people with certain protected characteristics, namely: children and young people, older people and disabled people.

- 82. The areas of cumulative impact on people, taking into account external changes as well as the Council's proposals, are: access to services and support for vulnerable people and access to and affordability of transport.
- 83. It is important to note that it is not possible for the Council to deliver savings to the required level whilst avoiding all negative impacts
- 84. This information on equality impact assessments is provided to help Cabinet make fair financial decisions

Workforce Implications

- 85. **Consultation** In accordance with legislation relating to collective redundancies, a formal 90 day consultation period started on 16 November 2011 on 155 potential redundancies in a range of service areas across the Council.
- 86. The 90 day consultation period expired on 13 February 2012 and implementation has now started to take place on those proposals which do not require further approval.
- 87. **Update on potential redundancies** As part of the consultation feedback from the workforce, local community and partners, changes have been made to budget proposals which would reduce the number of potential redundancies from the initial 155 however additional staff have also been identified.

The reductions are due to the following changes:-

Refinement of proposals -1 Deferment/changes to proposals -12

In respect of the proposal relating to Adults Transport the service is under review and there are proposals which potentially affect an additional 16 staff. Consultation will continue in this area and any firm proposals will be subject to further workforce consultation. Any changes agreed, as a result of the extended consultation which impact on the Council's budget will be referred back to Cabinet as part of the budget monitoring process.

- 88. In addition to the above, consultation is also on-going in respect of two additional potential redundancies in the catering service at Stressholme Club house where some service changes are being made to reduce the financial deficit.
- 89. The number of voluntary redundancies agreed from theat risk groups is three although there have also been two voluntary redundancies agreed as additional efficiency savings. Turnover in the groups at risk has also reduced the number of potential redundancies by two. The number of anticipated compulsory redundancies therefore remains at 155. Employees continue to be encouraged to make voluntary redundancy applications.
- 90. **Avoidance of compulsory redundancy and support measures** Clearly this is a very difficult and challenging time for the Council's workforce and officers will continue to try and avoid compulsory redundancy where it is reasonably possible to do so by redeployment and other voluntary measures. A range of measures has also been put in

place to support employees who are being made redundant.

- 91. **Changes to Employee Terms and Conditions** Members will be aware that consultation has been ongoing with Trade Unions and the workforce in relation to the following:-
 - (a) A three year pay freeze (for all staff excluding teachers whose terms and conditions are statutory)
 - (b) 3 days unpaid leave

However despite extensive negotiations including a revised proposal for a 2 year pay freeze and a voluntary unpaid leave scheme it has not been possible to reach a Collective Agreement.

- 92. The unions have not balloted their membership, and as they believe that a pay award for 2012/13 is unlikely have asked that the situation be reviewed on an annual basis. This was largely the consensus across all the trade unions party to the Council's various national agreements on terms and conditions including UNISON, the union with the highest Council employee membership. There was some indication that a guarantee of no compulsory redundancies might assist in reaching a collective agreement but this was by no means a unanimously held view and it is a condition which the Council is unable to agree to in the current climate.
- 93. The draft Medium Term Financial Plan (MTFP) approved by Cabinet on 22 November 2011 included the following budget saving proposals, contained within the overall savings package of £10.8m.

	2012/3 £m's	2013/4 £m's	2014/5 £m's
3 year pay freeze	0.750	1.450	2.350
3 day unpaid leave	0.294	0.294	0.294
TOTAL	1.044	1.744	2.644
Assumed pay awards			
	1.5%	1.5%	2.%

- 94. In the absence of a collective agreement it is not possible to deliver the savings proposed for 2012/13, some savings may be achieved if a voluntary leave scheme is agreed but at this stage nothing will be included in the 2012/13 budget. A survey of the workforce is being undertaken to gauge the appeal of a voluntary leave scheme. The 2012/13 budget will therefore include a contingency of £0.5m for a pay award in 2012/13, this is based on a 1% award as opposed to the 1.5% originally included in the base budget, the reduction reflects the changing financial environment since the budget was drafted.
- 95. The budgets contained within the MTFP beyond 2012/13 will include the savings for a two year pay freeze for 2013/14 and 2014/15 and an ongoing saving for 3 days unpaid leave as per the recent consultation exercise. Cabinet would recommend to Council that given the significant financial challenge faced it should keep the proposal "on the table" but take some time to consider whether the proposal should be implemented without

agreement, withdrawn or whether a further proposal on terms and conditions should be consulted upon. It is suggested that a report be presented to Council at a future date to consider what action will be taken.

Summary MTFP Position

- 96. The net position for the MTFP is as set out in Table 2 below taking into account the following:
 - (a) Budget preparation based on current policy and service levels
 - (b) Budget pressures
 - (c) Savings under management delegation
 - (d) Future assumptions
 - (e) Council Tax increases
 - (f) Implementation of savings proposals

Table 2 – Revised MTFP – Summary

		2012-13	2013-14	2014-15	2015-16
		£M	£M	€M	£M
1	Net Budget Before Savings	83.493	87.612	89.726	91.931
	LESS				
2	Management Savings Appendix 6	1.728	2.063	4.163	4.327
3	Proposals set out in Appendix 7	1.151	2.870	3.982	4.143
4	Net Budget as drafted	80.614	82.679	81.581	83.461
5	Savings still required	0.004	1.933	2.659	7.312
6	Net Expenditure	80.610	80.746	78.922	76.149
7	Government Grants	39.650	38.345	35.031	30.722
8	Council Tax	40.960	42.401	43.891	45.427
9	Total Resources	80.610	80.746	78.922	76.149

- 97. The above table shows that in addition to implementing the challenging savings programme proposed in this report, the Council still needs to identify further annual savings of £7.312M by 2015-16.
- 98. Service by service estimates of expenditure and income are shown in Appendix 14 and a summary across the life of the MTFP is included at Appendix 16.
- 99. Set out below is the revenue balances anticipated in March 2013 if the proposed savings are agreed. These reserves would be available to assist in partly meeting the gap of £7.312M by 2015/16.

Balances	2012-13
	£M
Opening Balance	10.683
Less Risk Assessment reserves	(8.000)
Contribution from balances	(0.004)
Closing Balance	2.679

100. In additional to this is the decommissioning/redundancy risk reserve agreed by Council in the current MTFP, the balance of which is £1.26M at the end of December 2011.

Consultation

- 101. At the 22 November 2011 Cabinet meeting, members agreed the Medium Term Financial Plan (MTFP) for the period 2012/13 to 2015/16 as a basis for consultation. In total, 92 budget proposals were made. A variety of consultation channels were made available to receive comments, including Talking Together events, freepost address for letters, dedicated telephone line, e-mails, Twitter, Facebook, website discussion forums and comments boxes located at various locations around the Borough. The consultation period lasted from 22 November 2011 to 27 January 2012.
- 102. The Council's constitution requires a period for scrutiny of Cabinet's draft MTFP prior to recommendation of a MTFP to Council. Throughout December and January all scrutiny committees have examined the proposals in relation to their respective remits, a number of the committees meeting more than once. The Efficiency and Resources Committee at their task and finish meeting on the 15 December 2011 also looked at the overall financial implications and questioned the Chief Officers Executive about the proposals in the draft MTFP.
- 103. The Efficiency and Resources Committee met on the 26 January to further consider the overall MTFP and coordinate the collective views of all scrutiny committees to be forwarded to Cabinet via this report. The draft minutes of the Efficiency and Resources Committee, incorporating the collective views from all Scrutiny Committees are shown in Appendix 13a. The draft minutes of Efficiency and Resources Committee are due to be considered by that Committee on 16 February. At Appendix 13b is a response to the consultation on behalf of the Conservative Group.
- 104. In total the Council has received just over 6,100 responses as part of its community engagement. These cover five petitions re: i) School Crossing Patrol Service (2,839 signatories), ii) Save the Lollipop Lady (122 signatories) iii) Supported Buses (282 signatories), iv) Save Cockerton Library (residents of Squire Court 61 signatories), v) Friends of Cockerton Library (local businesses 36 signatories). In addition a standard letter opposing home to school transport proposals was individually submitted by 1,557 residents. Other methods generated 521 individual replies via comments boxes, 193 emails, 72 phone calls, 69 online forum responses, 363 individual letters and additional 10 comments at the consultation events.

105. The following paragraphs summarise the main issues raised and points made. Although the majority of responses are opposed to budget proposals, a small proportion has indicated support. Some of the proposals have generated more comments and discussion than others, particularly the proposals around the Arts Centre, library services, home to school transport, supported bus services, and school crossing patrols. Below is a summary of the feedback received from respondents (a schedule of all responses is available at Appendix 13 available on the Council website).

106. Proposal 91 – Close the Arts Centre, sell the site and re-invest the capital funding for a new Arts Hub in the town centre (105 responses):

- (a) The Arts Centre is key to the cultural offer of the Town, which helps set Darlington apart from similar sized places, and contributes to the overall attractiveness of the town for inward investors, visitors and residents. Its loss could devastate the cultural offer or recovery will be slower than in areas where this has not happened.
- (b) The Arts Centre is well loved and well attended. It has an excellent reputation and is a valued resource for the town and surrounding areas, providing a beautiful venue for a wide variety of events and activities for almost every sector of the community sports, dance, painting, photography, music, sculpture, crafts, plays, comedians, family events, and events for children, bars, cafes and exhibitions.
- (c) The proposal would see the loss of a wonderful building. Its history, architecture, location and individuality outweigh arguments for a new centre. Closing the Arts Centre is a short term gain, but the town loses out in the long term.
- (d) Concerns raised about what happens to existing users of the Arts Centre.
- (e) To expect the people of Darlington to approve the sale of the Arts Centre before any discussions have taken place on the design, location, function, and timescales for a replacement Arts Hub, is unacceptable. Communities do not readily embrace anonymous new space.
- (f) Location of new Hub may put off potential users e.g. young and old people.
- (g) Concerns that future Arts Hub funding is reliant on Arts Council bid which may not be successful.
- (h) Alternative business models have been suggested including the use of volunteers.

107. **Proposal 35 – Close Cockerton library:**

- (a) **Petition (61 names)** residents and families of residents of Squires Court, Woodland Road urge the Council to reconsider its decision to close Cockerton Public Library.
- (b) **Petition (36 names)** Friends of Cockerton Library oppose the closure because of the severe impact it will have on library users and the negative impact on a large number of retail and other businesses.
- (c) Darlington already has one of the worst levels of library provision for a town of its size and population.
- (d) The library provides essential services for all ages, can foster a lifelong love of reading, is used by schools and school children for homework and projects, provides sessions for toddlers and summer activities for children; computer courses, and access to the internet (particularly useful for unemployed people researching job opportunities).
- (e) The library computers are always in use. The wards surrounding the library have some of the worst digital inclusion rates for the whole town. Increasingly

- government services are being put online but this puts the people who do not have internet access at a social and economic disadvantage.
- (f) Cockerton Library is at the heart of a thriving community. Its location provides easy access from the car park and public transport. Many people make shared trips so the closure would have an impact on local shops and businesses and local jobs.
- (g) Closure will be detrimental to all who use it particularly the vulnerable, leading to possible isolation and social exclusion. Particular impact on the elderly and deprived families who cannot access, or afford to travel to Crown Street easily, where parking is not free, and buses require an uphill walk which limits number of books people can carry. The mobile library is not convenient, has limited selection of books and does not provide the social interaction that Cockerton does.
- (h) Suggestions for generating revenue and cutting costs include charging for lending books (annual fee or per book); and internet use; introducing commercial uses such as a café, or sharing with other users such as displaced Arts Centre users; or reducing the number of opening days or hours.
- (i) Divided views on potential use of volunteers, some see it as a good idea (if supervised by trained librarian) others feel it is not appropriate as job requires qualification and training.

108. Proposal 23 – Reduce free secondary school home to school transport to statutory minimum requirements:

- (a) Feedback reports a lack of meaningful consultation with parents affected by the proposal.
- (b) Local residents close to Carmel College (and the College itself) and Hummersknott Academy are concerned about the increased traffic that will be caused as students seek alternative means of transport, and the increased risk to the safety of residents, students and visitors. The proposal will damage the environment as more students are forced to travel by car.
- (c) Carmel School the proposal would be disproportionately prejudicial against parents on both religious and socio-economic grounds. The potential savings seem small in relation to the high level of possible disruption. Carmel admits 30% of students from deprived wards; it is they who will be most adversely affected. The proposal is discriminatory as some children will qualify for transport beyond 3 miles while Catholic children will not.
- (d) Losing the home to school transport could affect children with their right to go to the only faith school in Darlington.
- (e) **1,557 duplicate letters** (parents and families of school children) to implement this proposal would result in denial of access to children from across the town, particularly those from low income families. Parental choice will therefore be denied on the grounds of affordability.
- (f) Removing transport will remove parent's freedom to choose which school their children attend.
- (g) Parents with children at School Aycliffe, Heighington, High Conniscliffe and St George's primary schools are worried about the impact this proposal may have on their ability to send their children to Hummersknott Academy, Carmel College or Hurworth School. Many are unhappy that they could end up at Branksome or Longfield which historically have not performed as well. Various parents indicate a willingness to contribute to transport costs if the 'associated link' can be maintained.

- (h) The proposal could have a massive impact on the village of Heighington as young families move away to ensure children can access their school of choice.
- (i) The proposal will result in more cars on the roads, with more environmental impact. This goes against national policy on carbon reduction and the Local Motion campaign.

109. Proposal 28 – Cease all supported bus services:

- (a) **Petition** (**282 names**) submitted by Harrowgate Club & residents and local businesses in respect of cut backs made by the local Council to bus services in and around Harrowgate Hill area and Whinfield (Asda).
- (b) Withdrawing supported buses would cause enormous inconvenience and disruption to communities, particularly the rural residents, to the overall economic detriment of the town. With the potential loss of non-car owners, neighbourhoods/villages could become less diverse.
- (c) Will result in loss of independence for disabled people and other vulnerable groups, leading to increased reliance on friends with cars.
- (d) **Particular** issues for rural areas, include children's choice of schools or colleges in Darlington being limited, and impact on travel to work in the early morning. Also have significant impact on people's ability to access medical appointments such as doctors, hospitals and clinics and other social events and facilities.
- (e) **Will** impact on the town centre economy (e.g. pubs, clubs, Civic and cinema) if people are unable to easily travel to and from it.
- (f) **People** will have to use cars and taxis more, adding to pollution of the environment.

110. Proposal 47 - Feasibility into alternative provision of school crossing patrols:

- (a) **Petition [2,839 verified names] -** Darlington Lollipop Watch Campaign are concerned that although the proposal is to do feasibility work regarding future provision, there is already a £100,000 cut in the 2013/14 budget. This suggests reducing most staff that provide a valuable service to all travelling to and from school, and are intrinsic to the ordering of traffic and children. Use of volunteers is untenable due to the nature of the role. The Council has a duty of care to promote road safety; the cut would have the opposite impact.
- (b) **Petition [122 names]** 'Save the Lollipop Lady' independently submitted prior to receipt of above.
- (c) The Council has a moral obligation to provide a service to ensure the safety of children.
- (d) **More** parents will drive their children to school, causing further congestion and parking problems and potentially more accidents. Children will be discouraged from being active through walking or cycling, contrary to Council's Local Motion policies.
- (e) **Volunteers** would not turn up in bad weather.
- (f) Agree with proposal, it is the teachers/pupils/parents responsibility. Maybe put in more **lights** and crossings.

111. Other Proposals (Proposal Number):

(a) 3 year pay freeze and 3 days unpaid leave (1 & 2) – A three year pay freeze on top of a two year pay freeze, plus a 1% wage reduction and potential increased pension

- contributions and rising cost of living will have major impact on staff morale to the detriment of service delivery. Large savings could be made by reviewing the salaries of senior council officers and the number of Councillors and their expenses/allowances.
- (b) **Cease rent support to DAD:** DAD is a source of great help and information, as well as providing a listening ear when things get really tough. They are able to signpost people to other services and provide real practical help.
- (c) **Reduce Welfare Rights service (14)** the staff do an invaluable job providing support and advice in sourcing benefits, appealing cases and representing vulnerable clients in an understanding way.
- (d) **Parenting programme (21):** Concerns about the loss of knowledge, expertise and track record of the current Service Manager, and the expertise provided around SEN **pupils.**
- (e) **Reduce services to 12 19s (Youth & Connexions):** Young people are worried about the possible closure of the Saturday drop-in centre, which provides somewhere for them to go to socialise and get support and advice. With nothing else to do, it keeps them off the streets, helps reduce anti-social behaviour and helps youngsters with difficult issues.
- (f) Cease Shopmobility funding (27) the scheme is vital to enable disabled people to enjoy their independence and socialise, as well as bring custom to the town and therefore makes economic sense. It seems cuts are being targeted at the most vulnerable.
- (g) **Review car parking charges (29)** car parking charges are already quite expensive and this will have a detrimental effect on local retailers and restaurants and could lead to an exodus to Teesside Park or Middlesbrough. Concerns about Sunday charging.
- (h) Cease provision of CCTV outside the town centre and car parks (32) this is not going to be a saving as the costs that will occur through damage to play areas and the community will cost more.
- (i) Close East Row Toilets (33) will reduce the attraction of the town centre to visitors and be an inconvenience to shoppers, especially older people. Alternative facilities are often closed and less accessible. Local shops don't like you using their toilets unless you're a customer, and this will soon be stopped once people start trying that alternative. This can only cause more problems for the Dolphin Centre toilets. Public toilets are necessary for young and old. It is paramount that we offer good quality facilities to the general public.
- (j) **Review of Town Crier (56)** there are many sources of information that advertise the same services thus making the Town Crier superfluous and a waste of taxpayer's money. If it is kept, publish a condensed replacement on the Council's website and make printed copies available on request.
- (k) Council Tax rise (92) this is not necessary due to the government being prepared to give the Council a 2.5% increase. With people facing pay freezes and/or rising living costs it is unacceptable to introduce a 3.5% increase.

Conclusion Revenue MTFP

112. The table in paragraph 97 demonstrates that despite identifying savings of £8.570M, the Council still needs to save a further £7.212M by 2015-16. As indicated earlier in the report, there is significant uncertainty regarding income levels in future years due to the fundamental review of Local Government Funding, Council Tax benefit consultation and

the next Comprehensive Spending Review. There may be more clarity in relation to these issues in the next 12/18 months which will impact on the next revision to the MTFP and could lead to further cost reductions being required in future years.

Medium Term Financial Plan – Capital

113. The first part of this report concentrates on the Revenue MTFP, the Council also has a Capital MTFP. Capital expenditure is significant, one off expenditure used to purchase or improve assets to enable the Council to deliver its priorities for example acquiring land to enable road improvements or investing in modernising school buildings and Housing. With regard to schools and transport the vast majority of funding for capital expenditure is received from Government, in the main to match national priorities such as Education and Transport. The allocation of the spending on these priorities is subject to ongoing programmes and agreed outcomes, for example the Local Transport Plan. Set out below are details of the levels of Government funding available for 2012/13.

	2012/13 £'000
	x 000
Children, Families & Learning	
Basic Needs	1,371
Capital Maintenance funding for LA maintained schools	634
LCVAP funding for VA Schools	224
DFC for LA maintained schools	132
DFC funding for VA	51
	2,412
Housing	,
Disabled Facilities Grants *	343
	343
Transport	5.15
Local Transport Plan	2,387
Tees Valley Bus Network Improvement	1,114
Local Sustainable Transport Fund	1,034
25001 Sustainate Transport Land	4,535
Other capital programmes	1,555
Adults' Personal Social Services	260
Addits Tersonal Social Services	200
	260
	200
Total	7,550
	7,550
* denotes indicative figures	

114. In previous years the Housing Revenue Account (HRA) has received a Major Repairs Allowance from the Government however with the introduction of self financing for council housing in April 2012 this funding is no longer applicable as the HRA becomes a self financing account. Funding for capital works therefore will come directly from the HRA. It is recommended works totalling £5.690M are approved for 2012/13. It is anticipated the council will receive a Disabled Facilities Grant for private sector housing, however this figure is unknown and has been included at the 2011/12 level. The HRA revenue budget report on the 22 February Cabinet agenda provides further detail of self financing and the revenue contribution to capital from the HRA.

- The Council can and has supplemented Government Capital Funding from its own 115. resources such as capital receipts and prudential borrowing, although, in such challenging financial times the ability to fund from the Council's resources is limited and part of the revenue strategy is to use capital receipts to repay debt in future years. However, the Council owns many buildings and assets that continue to need investment therefore; provisions for such costs need to be made within the Council's overall financial strategy. When preparing the Revenue MTFP an allowance has been made to fund £1M of capital investment each financial year during the MTFP. For 2012/13 it is estimated that £0.500M of capital receipts will also be available meaning the Council will have up to £1.500M available in 2012/13 to meet capital priorities. As this funding stream is limited only the most urgent schemes have been recommended and they have been included in the capital programme along with a sum to be used for feasibility work. This feasibility work is required to determine the best use of resources on some of our major buildings including the Dolphin Centre, Central House and the Town Hall which are in need of significant repairs in particular plant and equipment. The remaining funding will be held until the results of the feasibility work have been concluded and will be subject to a further report to Cabinet.
- 116. **Appendix 15** sets out the proposed capital programme with regard to applying the resources allocated to the Council, the programmes include ongoing schemes for previous years. Set out in the following paragraphs is a narrative of the major elements of the programme. Scheme specific approvals will be subject to detailed reports to Cabinet.

Children's Services

Children's Services Basic Needs Funding

- 117. The Local Authority was allocated £2,417,374 Basic Need funding in 2011-12 to support the need for additional school places across the authority. Cabinet agreed the release of £27,800 of this funding in July 11 to enable feasibility work to be undertaken in considering the most appropriate schools in which to provide additional places. The feasibility work has identified Mowden Infant and Junior School Federation for expansion and this was agreed by Cabinet in February 12. A further cabinet report will be presented in due course which will seek the release of the capital funding specific to this project, once detailed costs have been developed.
- 118. For the 2012/13 period the local authority has been allocated £1,371,000 to deliver further additional places. Officers are currently developing a School Organisation Plan which will review the need for places and identify further areas for investment.

Children's Services Capital Maintenance funding

119. There has been a dramatic reduction in Capital Maintenance funding following the end of the Primary Capital Programme (PCP) and the number of schools converting to Academy status. This funding is for remaining Community Schools only and will be spent in line with key priorities identified through the locally agreed asset management planning (LAMPA) process. Unlike PCP there are no strict spend deadlines. The project list is being developed and will be considered by cabinet at a later date, with the first projects hopefully being carried out in Summer 12. Devolved formula capital (DFC) is a formula based grant provided to all maintained schools to help support the capital needs of their

buildings. It is initially allocated to the LA on a formulaic basis, the LA then allocates the funding directly to schools. As a rule this funding should be invested in the priorities identified through the LAMPA process.

Children's Services LCVAP

120. Locally Co-Ordinated Voluntary Aided Programme (LCVAP) is coordinated by the LA in consultation with the Diocese of Hexham and Newcastle and the Dioceses of Durham and Newcastle. In Darlington any priorities generated from the LAMPA process are shared with the Dioceses. The outline list of projects are submitted for the Department for Education's approval by the end of May each year. Once a project is approved the funding goes direct to the Diocese to be spent in the year it is allocated. Devolved Formula Capital funding for VA schools is paid directly to each Diocese, unlike LCVAP there is no requirement to seek approval from Department for Education. The LA is kept informed of works so that asset management plan information can be kept up to date.

Housing

- 121. During 2012/13, major works are planned within the council housing stock of the Borough, in a number of locations.
 - (a) The Council plans to commence a regeneration programme in the Minors Crescent / Witton Crescent area of Cockerton The regeneration programme includes the demolition of 76 homes to allow the provision of new homes to be constructed in partnership with a private developer and local Registered Social Provider supported by Homes and Communities Agency Funding.
 - (b) All Council owned properties in Minors Crescent, Witton Crescent, Berwick Road, Kenilworth Road, Warwick Square, Rothbury Drive and Arundel Drive will receive new fencing, footpaths, roofing and structural element improvements. Internal planned maintenance will also be completed including kitchen bathroom, rewire and central heating upgrade to all properties that have not received these improvements in previous programmes.
 - (c) Approximately 350 dwellings throughout the Borough will benefit from central heating system upgrades located predominantly in the wards of
 - Cockerton East, Cockerton West, College, Eastbourne, Haughton North, Hurworth and North Road.
 - (d) A range of adaptations will be undertaken for people with disabilities based on their assessed needs and £382,000 has been set aside for these works.
 - (e) The £500,000 energy efficiency programme will focus on reducing energy costs, improving the health and well being of vulnerable tenants, reducing fuel poverty and exploring the potential of renewable energy. The work will include a contribution towards external wall insulation to a number of non traditional properties in Lascelles. We aim to continue with the installation of top up loft insulation and

- cavity wall insulation injection as required.
- (f) A small budget of £50,000 has been set aside to address any structural issues that may be identified within the year.
- (g) £80,000 is set aside to continue to provide upgrades to the Lifeline Service. There will also be investment to replace the existing telecommunications equipment to improve the level of service that can be provided to residents.
- (h) £25,000 has been identified to fund pavement crossings across the Borough.
- (i) £50,000 will be invested in improvements to the Council's garage blocks in areas to be determined.
- (j) £80,000 will be invested in joinery repair works in anticipation of the cyclical external painting programme in areas throughout the Borough.
- (k) £330,000 has been set aside for External Works including fencing replacement and external footpath improvements in areas to be confirmed throughout the Borough.
- (l) The funds will also pay for the just in time replacement of rotten and defective external doors on a Borough wide basis.
- (m) £50,000 has been set aside to undertake essential roofing repairs in a planned way in properties throughout the Borough identified through estate and property surveys.
- 122. Disabled Facilities grants will be available on a means tested basis for eligible applicants. Disabled Facilities grants are not offered on a geographical basis but determined by individual assessments and family circumstances.

Transport and Highways

123. The following works are proposed for delivery in 2012/13 subject to agreement by Cabinet in March 2012 on proposals for the Tees Valley Bus Network Improvement scheme, the Third Local Transport Plan and the Local Sustainable Transport Fund.

Transport and Highways Major Scheme Bid

124. The TVBNI scheme proposals aim to tackle traffic congestion and improve reliability of bus services. A number of schemes are planned for implementation subject to Cabinet approval in March 2012. These include the continuation of a new road and junction layout at the junction of North Road and Whessoe Road; new bus stop with boarders on Clifton Road, replacement of speed humps on Clifton Road with bus friendly cushions: enhancing the capacity of roundabout at the junction of Yarm Road and McMullen road and the completion of a programme of verge hardening in Firthmoor and Lascelles. These schemes will be supported by measures to promote bus travel, for example by making real time bus information more widely available.

Transport and Highways Local Transport Plan

- 125. The Council funds some of the annual highway maintenance programmes from the 3LTP and a list of schemes will be presented for Cabinet approval in March 2012. This programme includes reconstruction of roads, as well as resurfacing and general structural maintenance. As in previous years, the priorities for this work will be based on the annual condition survey data, possible schemes could include the resurfacing of phase 6 of Geneva Road, resurfacing between Great Burdon and Whinbush and phase 7 of the resurfacing scheme on North Road. A programme of footway and cycle way maintenance schemes will also be delivered in the year. The bridge maintenance schemes are also identified from condition survey, with Hutton Avenue Bridge and Chestnut Street due for completion in early 2012/13. A programme of replacement street lights over 40 years old will continue with approximately 151 units replaced.
- 126. The funding for the Integrated Block has been increased slightly for 2012/13 and subject to Cabinet approval in March 2012 the main focus will primarily be on managing the network. Possible schemes could include the tackling of congestion outside school entrances, implementation of the network management plan and some strategic schemes like a pedestrian and cycle route between the University and Railway Station. A continual review of road safety will take place. It is also proposed to carry out resurfacing of the car parks in the town centre in order of priority; the car parks are Commercial Street East & West, Abbotts Yard, Kendrew Street East & West and Beaumont Street. Out of the allocated funds a contribution towards the TVBNI scheme is required for a further three years.

Transport and Highways Local Sustainable Transport Fund

- 127. One of the specific projects within the Council's successful Local Sustainable Transport Fund (LSTF) bid is to encourage more walking and cycling and improve access to education. It is therefore proposed to extend our cycling network from the Harrogate Hill Cycle route up to the borough boundary on the A167. The LSTF bid will also make a contribution towards a pedestrian and cycle route between the University and Railway Station. These works would draw upon the experience and knowledge of the Council from the Local Motion and Cycling Demonstration Town projects.
- 128. A bid was made to the Homes and Communities Agency (HCA) for £1.5M to fund the provision of 20 additional pitches for Gypsies and Travellers and this has recently been confirmed. Work will now be undertaken to establish the most appropriate option for delivery and a further report will be brought to Cabinet for approval.

Council Funded Schemes

129. The former Goods Shed formed part of the Stockton and Darlington Railway company complex of building and is subject to grade II* listed status. The building has been leased to the Darlington Railway Preservation Society (DRPS) for workshop/restoration/storage and public exhibition of railway associated machinery; however in 2010 the electrical installation was condemned as unsafe and subsequently disconnected. In order for the DRPS to continue their activities and allow public access the electrical system needs to be updated to industry standard.

- 130. Essential external repairs are required to this Hopetown Carriage works grade II listed building to prevent further deteriation of the building fabric and ensure protection from the elements. The Council as the Local Planning Authority has a statutory duty to ensure the protection of the Council's listed buildings. The building is on the at risk register and enforcement action could be taken by English Heritage if the repairs are not carried out.
- 131. The Central Library requires a partial basement floor replacement to address the extensive heave/washout of the sub floor causing the floor slab to drop. Remedial work is required to prevent the collapse of the sub floor.
- 132. High level remedial works are required at a number of Council-owned buildings including Central House Annex, Central house, Clock Tower, East Cemetery chapel, South Park and West Cemetery. Works include, lift, clean and re-bed loose and dangerous stonework, repair ridge tiles and roof coverings to prevent further water ingress into roof voids and repair, replace and clear damaged and clocked rain water goods.
- 133. Beehive/Studios; the Council will be responsible for paying dilapidation costs following the withdrawal of staff from the Beehive and Studios.
- 134. The Housing Retrofit programme is a new partnership with City of Newcastle Council and other local authority partners and Registered Providers in the North East region, to deliver a pioneering housing retrofit programme, to improve the energy efficiency and insulation levels of homes in Darlington across all sectors. A detailed report was taken to Cabinet on the 6 December 2012 and £50,000 was approved as a contribution to the programme development costs.

Conclusion Capital MTFP

135. The Capital programme is substantially smaller than in previous years however there is still a significant programme of improvement works in Housing, Transport and Schools. Money has been set aside for feasibility work on how to address urgent repairs on our major buildings, and all schemes will be subject to a detailed report to Cabinet for prior to approval.

Projected General Fund Reserve at 31st March 2012		
		2011-15
		MTFP
Medium Term Financial Plan (MTFP) :-		£000
	MTFP Planned Opening Balance 01/04/2011	9,279
	Approved net contribution from balances	(2,095)
	Planned Closing Balance 31/03/2012	7,184
Increase in opening balance from 2010-11 res	sults	1,398
Projected corporate underspends / (overspend	ds) :-	
Youth Offending Service Grant		321
Civic Theatre		(100)
Pathfinder Grant		21
Landfill Allowance Trading Scheme		35
Financing Costs		420
Pay Award Savings		575
Unused Adults Grant		100
Unused LSSG Grant		85
Softplay VAT underpayment		(83)
		9,956
Planned Balance at 31st March 2012		7,184
Improvement		2,772

Departmental projected year-end balances	
	Improvement compared with 2011-15 MTFP
	£000
Council Wide	(259)
People	474
Place	547
Resources	(35)
TOTAL	727

Summary Comparison with :-	2011-15
_	MTFP
	£000
Corporate Resources - Improvement	2,772
Departmental - Improvement	727
Improvement compared with MTFP	3,499

RISK RESERVE

	RISK	CONSEQUENCE	SCALE	FINANCIAL LOSS £m	LIKELIHOOD %	ANNUAL RISK £M	PERIOD (YEARS)	RESERVE REQUIRED £M
	Economic Downturn	Lower Council Tax base – see "Key Assumptions" – Appendix 4	£0.4M per 1% reduction	0.4	15	0.060	2	0.120
		Lower collection of Council Tax	£0.4M per 1% reduction	0.4	20	0.080	2	0.160
		Reduced Revenue Income – Leisure, Parking, Planning, Property	£0.075M per 1% - assess risk of further 5%	0.4	15	0.060	2	0.120
ECONOMIC		Failure of significant service provider contractors	£20M pa corporately – assess risk of 10% cost increase	2.0	15	0.300	2	0.600
COL	Adverse Changes in Interest Rates	Higher financing costs	Net Debt £70M – 1% = £0.7M	0.7	20	0.140	1	0.140
	Break Insurance Long Term Agreement	Increase in Revenue Costs		0.5	50	0.250	2	0.500
	Energy Costs Significant Increases	Higher Annual Revenue Costs		0.4	20	0.080	2	0.160
	General Price Inflation	Higher Annual Revenue Costs	£30M – assess risk of 3%	0.9	25	0.225	2	0.450
	Reduced Government Grants – Formula Grant	Lower Annual Revenue Resources NB See "Key Assumptions" – Appendix 4	£0.4M per 1% - assess risk of further 4% reduction	1.6	30	0.480	2	0.960

	RISK	CONSEQUENCE	SCALE	FINANCIAL	LIKELIHOOD	ANNUAL	PERIOD	RESERVE
				LOSS £m	%	RISK £M	(YEARS)	REQUIRED £M
EMPLOYMENT	Higher Pay Settlements	Higher costs across all services	General fund exc – Schools £0.5M per 1%	0.5	20	0.100	3	0.300
OY	Single Status Potential Claims	One-off costs	£10M	10	20	2.000	1	2.000
EMPI	Pandemic or Similar Event	Increased employee absence requiring cover at extra cost	£0.5M per 1% of employee costs	0.5	20	0.100	1	0.100
	New Children's Care Packages	Higher Costs NB see "Key	Average £0.1M per Case – 5 cases	0.5	20	0.100	2	0.200
S		Assumptions" – Appendix 4	Average £0.02M per case – 10 cases	0.2	20	0.040	2	0.080
SERVICES	Social Care Increasing Demand	Higher annual Revenue Costs		0.5	20	0.100	2	0.200
SER	Variations in Demand for Other Services	Higher annual Revenue Costs		0.5	20	0.100	2	0.200
	Capital Overspends	Fund from Revenue (no Capital Resources available)	One-off £5M funded over 10 years	0.6	10	0.060	2	0.120
RAL	Planned Savings Not Achieved	Higher annual Revenue Costs	£12M – assess risk of 25% shortfall	3.0	25	0.750	2	1.500
GENERAL	Corporate Manslaughter	Unlimited Fine	Assess risk of £10M fine	10.0	1	0.100	1	0.100
	TOTAL GENERAL	FUND RESERVE REQ	UIREMENT					8.010

SCHEDULE OF CHARGES 2012/13 - PEOPLE

Description	Existing Charge £	New Charge £	Financial Effect £
NURSERY			
Full-time place – All Users, charges per week			
Children aged under 2 Children aged 2-4	179.50 164.50	181.50 166.25	
Full-time place – extended users, charge per day			
Provision of mid-day meal (ie morning sessions) – this is for information. Meal charges are included within the full time nursery fees above)	1.50	1.50	
Provision of mid-day meal for staff	1.50	1.50	
Provision of mid-day dessert for staff	0.50	0.50	
Flexi Childcare (per hour)	16.90	17.10	
Total financial effect for Nursery			Minimal

LIFELONG LEARNING

Description	Existing	New	Financial
	Charge	Charge	Effect
	£	£	£
Adult and Community Learning (Incl. NVQ's) Adult per hour OAP per hour Differential rates if you are in receipt of the following applies:	2.50 2.50	2.50 2.50	

Reduced Fees:

£10.00 administration fee only if any of the following apply:

- In receipt of Job Seekers Allowance (JSA Income Based) including the partner where the claim is joint
 - Evidence: Letter of entitlement from the Job Centre indicating date & claim
- In receipt of Employment and Support Allowance in the Work Related Activity Group (WRAG)
 - Evidence: Letter of entitlement from the Job Centre indicating date & claim
- Aged 16 18 years of age on the 31st August 2011 (Accredited programmes only). 16 18 year olds do not pay the £10 administration fee
- Aged 19 24 years of age on the 31st August 2011 and studying first full level 3 qualification without having a full level 2
- Studying first level 2 qualification identified on the Learning Aim Database
- Learners studying full Level 3 (without a full Level 2)
- Certain learners participating in Skills Funding Agency –funded projects where identified in project specifications

Room Hire – per hour	15.00	15.00	
Total financial effect for Lifelong Learning			Nil

COST OF REVENUE COLLECTION			
Council Tax – All Charges do not incur VAT Description	Existing Charge £	New Charge	Financial Effect £
Issue of Summons for Liability Order	33.00	33.00	
Issue of Liability Order	44.00	44.00	
Issue of Summons for Committal Hearing	90.00	90.00	
Issue of Statutory Demand	157.50	157.50	NIL
Business Rates (NNDR) – All Charges do not incur VAT			
Issue of Summons for Liability Order	37.00	37.00	
Issue of Liability Order	50.00	50.00	
Issue of Summons for Committal Hearing	90.00	90.00	
Issue of Statutory Demand	157.50	157.50	NIL

RESOURCES – SCHEDULE OF CHARGES 2012/13 Description	Existing Charge £	New Charge	Financial Effect £
TOWN HALL			
Hire of Committee Rooms – all charges shown exclusive of			
VAT. Charges will be made plus the appropriate VAT rate.			
All rooms are to be charged by the hour, rather than by			
session			
Committee Rooms per hour	22.50	24.00	Minimal
Emergency Planning	15.42	16.92	Minimal

Description	Existing Charge £		New charge £	Existing Charge
The following fees do not incur VAT				
Marriages				
Entering a Notice of Marriage or Civil Partnership		1	These	
For a Registrar to attend a Marriage at the Register			charges set	
Office			nationally	
Civil Partnership Registration			by Statute	
Incumbents for every Entry Contained in Quarterly			and will be	
Certified			charged at	
Copies of Entries of Marriage		$ \cdot $	the advised	
Registrars fee for attending a marriage at a registered		17	rate for	
building or for the housebound or detained			2012/13	
Superintendents Registrar fee for attesting a notice of				
marriage away from his office for housebound or detained				
Superintendents Registrar fee for attending the		Ħ		
marriage of the housebound or detained				
Certification for Worship and Registration for Marri	ages			
Place of Meeting for Religious Worship			These	
Registration of Building for Solemnisation of Marriage			Charges set	
		11	nationally	
			by Statute	
			and will be	
			charged at	
			the advised	
			rate for 2012/13	
		+	2012/13	
Certificates issued from Local Offices		$+ \rangle$		
Standard Certificate (SR)		+		
· /		+		
Standard Certificate (RRD) (at time of Registration)		+		
Standard Certificate (RBD) (at time of Registration) Standard Certificate (RBD) (after Registration)		1 1		1
Standard Certificate (RBD) (after Registration)		\parallel		
Standard Certificate (RBD) (after Registration) Short Certificate of Birth (SR)			-	
Standard Certificate (RBD) (after Registration) Short Certificate of Birth (SR) Short Certificate of Birth (RBD)			_	
Standard Certificate (RBD) (after Registration) Short Certificate of Birth (SR) Short Certificate of Birth (RBD) Certificates of Civil Partnership (at time of Ceremony)			-	
Standard Certificate (RBD) (after Registration) Short Certificate of Birth (SR) Short Certificate of Birth (RBD)			- - -	

	Existing Charge	New Charge	Financial Effect
Description	£	£	£
Civil Funerals	£		ı.
CIVII Funerais			
All Ceremonies – Backhouse Hall			
Monday to Thursday	100.00	100.00	
Friday	150.00	150.00	None
Saturday	200.00	200.00	
Sunday and Bank Holidays	250.00	250.00	
All Ceremonies – Approved Premises			ı
Application Fee (3 years)	1,700.00	1,700.00	None
Fee for Attendance Monday to Friday	300.00	300.00	
Fee for Attendance Saturday	400.00	400.00	None
Fee for Attendance Sunday	500.00	500.00	
Fee for Attendance Bank Holidays	500.00	500.00	
Certificates			
Walk in Certificates	15.00	15.00	None
REGISTER OF ELECTORS - SALE			
The following fees do not incur VAT.			
Register – Printed Form	10.00	10.00	None
Per 1,000 Names - Printed	5.00	5.00	None
Register – Data Form	20.00	20.00	None
Per 1,000 Names – Data	1.50	1.50	None
LAND CHARGES			
The following fees do not incur VAT			
Search Fees			
Standard Search (post or DX)	71.00	71.00	None
Standard Search (electronic)	69.00	69.00	None
Con 29 Required			
One Parcel of Land	59.00	59.00	None
Several Parcels of Land – 1 st Parcel	59.00	59.00	None
Each Addition	20.00	20.00	None

Description	Existing Charge	New Charge	Financial Effect
	£	£	£
Con 29 Optional			
Each Printed Enquiry	5.00	5.00	None
Own Questions	5.00	5.00	None
Official Search – LLCI	12.00	12.00	None
Official Search – NLIS (National Land Information	10.00	10.00	None
Service) or email			
Expedited Search	140.00	140.00	None
Personal Search	No charge	No	
		charge	
Additional Written Enquiries received after a Search	5.00	5.00	None
has been Completed			
The following fees are inclusive of VAT at 20%			
	10	10	NI
Faxing Searches – A4 copy per page	10p	10p	None
Requesting Photocopy of Search – A4 copy per page	10p	10p	None
Copy Documents (each) – A4 copy per page	10p	10p	None

FINANCIAL PROTECTION SERVICES - NEW CHARGE PROPOSED

Cate gory	NCIAL PROTECTION SERVICES – NEW CHAR Description	Existing Charge £	New Charge £	Financial Effect £
1	Work up to and including the date upon which the court makes an order appointing a deputy for property and affairs	0	670	
II	Annual management fee where the court appoints a local authority deputy for property and affairs, payable on the anniversary of the court order: for the first year for the second and subsequent years where the net assets are below £16,000, the local authority deputy for property and affairs will take an annual management fee not exceeding 3% of the net assets on the anniversary of the court order appointing the local authority as deputy Where the court appoints a local authority deputy for health and welfare, the local authority will take an annual management fee not exceeding 2.5% of the net assets on the anniversary of the court order appointing the local authority as deputy for health and welfare up to a maximum of £500.	0	700 585	
III	Annual property management fee to include work involved in preparing property for sale, instructing agents, conveyancers, etc or the ongoing maintenance of property including management and letting of a rental property	0	270	
IV	Preparation and lodgement of an annual report or account to the Public Guardian	0	195	
V	Conveyancing Costs Where a deputy or other person authorised by the court is selling or purchasing a property on behalf of P, the following fixed rates will apply except where the sale or purchase is by trustees in which case, the costs should be agreed with the trustees: A value element of 0.15% of the consideration with a minimum sum of £350 and a maximum sum of £1,500, plus disbursements	0	See descripti on	
				15,000

SERVICES FOR PLACE - SCHEDULE OF CHARGES 2012/13

Description	Existing	New	Financial
	Charge	Charge	Effect
I IDD A DIEG	£	£	£
LIBRARIES			
Fines On Overdue Books & Spoken Word	0.15	0.15	
Adults – per day	0.15	0.15	
Maximum charge per book	5.10	5.10	
Senior Citizens – per day	0.08	0.10	
Maximum charge per book	3.10	3.10	
Children – per day	No charge	No charge	
Fines On Overdue CDs, DVDs, DAB			
Adults – per day	0.15	0.15	
Senior Citizens – per day	0.08	0.10	
Children – per day	No charge	No charge	
Reservation Fees for books and Audio Materials			
Adults	0.85	0.85	
Senior Citizens	0.45	0.45	
Children/Unemployed	No charge	0.45	
Reservation Fees for Books Obtained from			
Outside the Authority			
Adults (single charge for all books obtained from other libraries)	4.10	5.00	
Senior Citizens	4.10	5.00	
Children/Unemployed	4.10	5.00	
Repeat Fee for Renewal of Books from Outside			
the Authority	2.05	2.50	
Adults (for all books obtained from other libraries)	2.05	2.50	
Senior Citizens	2.05	2.50	
Children/Unemployed	2.05	2.50	
Replacement Tickets			
Adults	1.20	1.20	
Senior Citizens	1.20	1.20	
Children/Unemployed	0.50	0.60	

Description	Existing Charge	New Charge £	Financial Effect £
Loan Charges for Audio Materials (1 week)			
CDs	0.90	1.00	
DVDs	1.50	1.50	
Spoken Word and Language Courses			
Cassettes & CDs (3 Week Loan)			
Adults (who are not exempt) each	1.35	1.50	
Children each	No charge	No charge	
Language Courses per element (subscription for whole course to be paid in advance)	1.35	1.35	
Local History Research			
Standard charge	2.55	5.00	
Specialist Research – per hour (new service)	22.50	30.00	
Photocopies			
A4 B&W	0.15	0.15	
A3 B&W	0.55	0.55	
A4 colour	0.55	Not available	
A3 colour	1.10	Not available	
Printing			
Text Printouts			
A4 B&W	0.15	0.15	
A3 B&W	0.55	0.55	
A4 colour	0.55	Not	
A3 colour	1.10	available Not	
Large of Drintovta		available	
Image Printouts	0.80	0.80	
A4 B&W	0.80	0.80	
A3 B&W	1.60	Not available	
A4 colour	1.60	1.60	

	Existing Charge	New Charge	Financial Effect
Description	£	£	£
Reproduction of Images from Stock			
	Cost + VAT	Not	
Photographic copies for Private/Study purposes	+ 12%	available	
Thought copies to Till and Standy Pulposes	Cost + VAT	Not	
	+ 12% (+	available	
	£20 per		
	photo +		
DI	copy of		
Photographic copies for commercial use	publication)		
Digital copies for Private/Study purposes - per photo	5.10	5.50	
		5.50 + 2	
Digital copies for small local commercial use –		copies of	
per photo		publications	
por photo			
	10.50 +	10.50 + 2	
Digital copies for local commercial use - per	copy of	copies of	
photo	book	book	
	110.00 (new	110.00	
Digital copies for national/international	charge)	110,00	
commercial			
Copies of oral recordings	5.50	5.50	
Scan and e-mail Service			
First sheet		1.00	
Each subsequent sheet		0.50	
Hire of Locker	0.50	0.50	
THE OF LOCKET	0.30	0.50	
Internet Use			
First half hour free within one day - per hour	2.00	2.00	
Computer Consumables			
CD	Current	Current	
	price	price	
CD RW	Current	Current	
	price	price	
Memory sticks	Current	Current	
	price	price	

Description	Existing Charge	New Charge	Financial Effect
	£	£	£
Lost & Damaged Items	Full current	Full current	
	Replacement	Replacement	
	Cost (non-	Cost (non-	
	refundable)	refundable)	
Fax			
Outgoing Transmission			
United Kingdom – per sheet	1.45	1.45	
Europe – per sheet	2.30	2.30	
USA/Canada – per sheet	2.80	2.80	
Rest of the World – per sheet	3.80	3.80	
Incoming Transmission – per sheet	0.45	0.45	
Fax by Satellite			
Atlantic Ocean/Indian Ocean/Pacific Ocean – per sheet	12.50	12.50	
General (Any postage costs to be recovered in			
full)			
			Minimal
DI ANNING EFEC			
PLANNING FEES Planning fees are set nationally *			
PLANNING – SUPPLEMENTARY ITEMS			
Items inclusive of VAT at 20%			
Weekly list - yearly	N/A	N/A	
Decision*/Approval Notice -Building Control	0.10	0.10	
Letter confirming exemption	25.00	25.00	
Letter confirming completion	25.00	25.00	
Letter confirming enforcement action will not			
be taken	25.00	25.00	
Site inspection to determine info.	25.00	25.00	
A4 Photocopy (ex plans) – first page	0.10	0.10	
Subsequent pages	1.10	1.10	
A3 Photocopy (ex plans) – first page	0.20	0.20	
Subsequent pages	0.20	0.20	
A2 Photocopy (ex plans) – first page	1.50	1.50	
A1 Photocopy (ex plans)	2.00	2.00	
A0 Photocopy (ex plans)	3.00	3.00	
O.S. Sheets – up to 6 copies	15.00	15.00	

	,	PENDIX 3	
	Existing	New	Financial
	Charge	Charge	Effect
Description	£	£	£
Items outside the scope of VAT			
Local plan	18.00	18.00	
Local plan – postage	4.00	4.00	
Local plan – alterations	2.00	2.00	
Invoicing	9.00	9.00	
** Excluding postage			
			Nil
LICENSING			1111
The following fees do not incur VAT			
General Licensing			
Pavement Café Licence	190.00	190.00	
Pavement Display Licence	155.00	155.00	
Pet Shops	120.00	120.00	
Animal Boarding	120.00	120.00	
Dog Breeding	120.00	120.00	
Riding Establishments	230.00	230.00	
Sex Shop Grant	3,700.00	3,700.00	
Sex Shop Renewal	1,200.00	1,200.00	
Sex Shop Transfer	1,200.00	1,200.00	
Sexual Entertainment Venue (SEV) Grant	3,700.00	3,700.00	
SEV Variation	3,700.00	3,700.00	
SEV Renewal	1,200.00	1,200.00	
SEV Grant / Variation / Renewal – Club Premises			
Certificates	750.00	750.00	
Skin Piercing (Premises) Grant	280.00	280.00	
Skin Piercing (Personal) Grant	65.00	65.00	
Skin Piercing Variation	65.00	65.00	
Motor Salvage Operators (3 years)	70.00	70.00	
Street Trading			
November / December - Full Calendar Month	975.00	975.00	
- Week	385.00	385.00	
- Day (minimum 4)	85.00	85.00	
January / October - Full Calendar Month	660.00	660.00	
- Week	270.00	270.00	
- Day (minimum 4)	60.00	60.00	
Annual Consent	7,000.00	7,000.00	
If Paying Monthly	620.00	620.00	
If Paying Weekly	170.00	170.00	
Buskers selling CD's – Half Day	25.00	25.00	

	APPENDI		
	Existing	New	Financial
	Charge	Charge	Effect
Description	£	£	£
Full Day	45.00	45.00	
Mobile Vehicles (moving or layby)	260.00	260.00	
New Vendor Permits	35.00	35.00	
Duplicate Licences	15.00	15.00	
Administration Charge per hour or part thereof	35.00	35.00	
Skip Hire Licence	15.00	15.00	
Hoarding/Scaffold Licence	50.00	50.00	
			Minimal
Adult Gaming Centres – Annual Fee	600.00	600.00	
New Application	1,300.00	1,300.00	
Variation	1,300.00	1,300.00	
Transfer	1,200.00	1,200.00	
Provisional Statement	1,300.00	1,300.00	
Licence Reinstatement	1,200.00	1,200.00	
Betting Shops - Annual Fee	550.00	550.00	
New Application	1,300.00	1,300.00	
Variation	1,300.00	1,300.00	
Transfer	1,200.00	1,200.00	
Provisional Statement	1,300.00	1,300.00	
Licence Reinstatement	1,300.00	1,300.00	
Bingo Halls - Annual Fee	600.00	600.00	
New Application	1,300.00	1,300.00	
Variation	1,300.00	1,300.00	
Transfer	1,200.00	1,200.00	
Provisional Statement	1,300.00	1,300.00	
Licence Reinstatement	1,200.00	1,200.00	
Family Entertainment Centres (FEC) - Annual Fee	550.00	550.00	
New Application	1,300.00	1,300.00	
Variation	1,300.00	1,300.00	
Transfer	950.00	950.00	
Provisional Statement	1,300.00	1,300.00	
Licence Reinstatement	950.00	950.00	
Betting (tracks) – Annual Fee	550.00	550.00	
New Application	1,300.00	1,300.00	
Variation	1,300.00	1,300.00	
Transfer	950.00	950.00	
Provisional Statement	1,300.00	1,300.00	
Licence Reinstatement	950.00	950.00	

	T		PENDIX 3
	Existing	New	Financial
D	Charge	Charge	Effect
Description The College of the Colle	£	£	£
Permit Type – The following fees are set by statute			
and will be revised as changed nationally	200.00	200.00	
FEC gaming machine – Application fee	300.00	300.00	
FEC gaming machine – Renewal fee	300.00	300.00	
FEC gaming machine – Change of name	25.00	25.00	
FEC gaming machine – Copy permit	15.00	15.00	
Prize gaming – Application fee	300.00	300.00	
Prize gaming – Renewal fee	300.00	300.00	
Prize gaming – Change of name	25.00	25.00	
Prize gaming – Copy permit	15.00	15.00	
Application Fee	100.00	100.00	
Variation Fee	100.00	100.00	
Transfer Fee	25.00	25.00	
Annual Fee	50.00	50.00	
Change of name	25.00	25.00	
Copy Permit	15.00	15.00	
Notice of intent to 2 or less gaming machines available	50.00	50.00	
Club Premises cert (S 72f Licencing Act 2003)			
application fee	100.00	100.00	
Club Premises cert (S 72f Licencing Act 2003)			
renewal fee	100.00	100.00	
Other applicants - application fee	200.00	200.00	
Other applicants - renewal fee	200.00	200.00	
Variation fee	100.00	100.00	
Annual fee	50.00	50.00	
Copy permit	15.00	15.00	
Initial fee	40.00	40.00	
Annual fee	20.00	20.00	
Temporary use notice	500.00	500.00	
Copy/replacement/endorsed copy of notice	25.00	25.00	
< 2,500 litres	41.00	41.00	
2,500 – 50,000 litres	57.00	57.00	
> 50,000 litres	118.00	118.00	
Transfer / variation	8.00	8.00	
Band A (RV £0 - £4,300) - Initial fee	100.00	100.00	
- Annual fee	70.00	70.00	
Band B (RV £4,301 - £33,000) - Initial fee	190.00	190.00	
- Annual fee	180.00	180.00	
Band C (RV £33,001 - £87,000) - Initial fee	315.00	315.00	
- Annual fee	295.00	295.00	
Band D (RV £87,001 - £125,000) - Initial fee	450.00	450.00	
- Annual fee	320.00	320.00	

			PENDIX 3
	Existing	New	Financial
	Charge	Charge	Effect
Description C125 001) A STATE OF THE COLUMN ASSESSMENT OF THE COLUMN AS	£	£	£
Band E (RV > £125,001) - Initial fee	635.00	635.00	
- Annual fee	350.00	350.00	
Band D Premises - Initial fee	900.00	900.00	
- Annual fee	640.00	640.00	
Band E Premises - Initial fee	1,905.00	1,905.00	
- Annual fee	1,050.00	1,050.00	
5,000 to 9,999 - Initial fee	1,000.00	1,000.00	
- Annual fee	500.00	500.00	
10,000 to 14,999 - Initial fee	2,000.00	2,000.00	
- Annual fee	1,000.00	1,000.00	
15,000 to 19,999 - Initial fee	4,000.00	4,000.00	
- Annual fee	2,000.00	2,000.00	
20,000 to 29,999 - Initial fee	8,000.00	8,000.00	
- Annual fee	4,000.00	4,000.00	
30,000 to 39,999 - Initial fee	16,000.00	16,000.00	
- Annual fee	8,000.00	8,000.00	
40,000 to 49,999 - Initial fee	24,000.00	24,000.00	
- Annual fee	12,000.00	12,000.00	
50,000 to 59,999 - Initial fee	32,000.00	32,000.00	
- Annual fee	16,000.00	16,000.00	
60,000 to 69,999 - Initial fee	40,000.00	40,000.00	
- Annual fee	20,000.00	20,000.00	
70,000 to 79,999 - Initial fee	48,000.00	48,000.00	
- Annual fee	24,000.00	24,000.00	
80,000 to 89,999 - Initial fee	56,000.00	56,000.00	
- Annual fee	28,000.00	28,000.00	
> 90,000 - Initial fee	64,000.00	64,000.00	
- Annual fee	32,000.00	32,000.00	
Personal Licence (10 years)	37.00	37.00	
Provisional Statement	315.00	315.00	
TEN	21.00	21.00	
Theft / Loss of Licence / Notice	10.50	10.50	
Variation of DPS	23.00	23.00	
Transfer of Premises Licence	23.00	23.00	
Interim Authority	10.50	10.50	
Change of Name / Address	10.50	10.50	
Freeholder / Leaseholder Register of Interest	21.00	21.00	
Administration Charge (per hour or part thereof)	35.00	35.00	
Administration Charge (per nour or part mereor)	33.00	33.00	NT*I
			Nil

	T		PENDIX 3
	Existing Charge	New Charge	Financial Effect
Description	£	£	£
HACKNEY CARRIAGES			
The following fees do not incur VAT			
Taxi Licencing			
Driver Licence (single)	70.00	70.00	
Driver Licence (combined) Hackney Carriage Vehicle Licence (excluding	110.00	110.00	
plate fee)	410.00	410.00	
Private Hire Vehicle Licence (excluding plate fee)	375.00	375.00	
Operator Levy	35.00	35.00	
Private Hire Operator Licence (operating levy in addition to vehicle licence fee)	300.00	300.00	
Additional Charges			
Knowledge / Regs test (re-sits only)	30.00	30.00	
Taxi Meter test	20.00	20.00	
Plate (rear)	15.00	15.00	
Plate (front)	10.00	10.00	
Door Discs (each)	5.00	5.00	
Tariff Card	2.00	2.00	
Duplicate Driver Badge	10.00	10.00	
Administration Charge (per hour or part – all applicants)	35.00	35.00	
			Nil

	1		ENDIX 3
Description	Existing Charge £	New Charge £	Financial Effect £
	∞	~	~
ENVIRONMENTAL HEALTH			
Pest Treatment Charges – All charges shown exclusive of VAT. Charges will be made plus the appropriate			
VAT rate			
Insects – per Treatment	58.50	58.50	
Rodents in Industrial Premises – per Treatment	68.00	68.00	
Rodents in Private Premises – per Treatment			
Rodents in Private Premises	No charge	No charge	
Prosecution Costs			
Hourly Rate for Preparation of Case Reports	37.50	37.50	
			Nil
TRADING STANDARDS			
Measures			
Linear measures not exceeding 3m or 10ft each scale	13.00	13.50	
Not exceeding 15kg or 34lb	36.00	38.00	
Exceeding 15kg (34lb) but not exceeding 100kg	30.00	36.00	
(224lb)	55.00	58.00	
Exceeding 100kg (224lb) but not exceeding 250kg	33.00	36.00	
(650lb)	76.50	80.00	
Exceeding 250kg (650lb) but not exceeding 1 tonne	70.20	00.00	
(2,240lb)	132.00	139.00	
Exceeding 1 tonne (2,240lb) but not exceeding 10			
tonnes (22,400lb)	212.50	223.00	
Exceeding 10 tonnes (22,400lb) but not exceeding 30			
tonnes (67,200lb)	445.50	468.00	
Exceeding 30 tonnes (67,200lb) but not exceeding 60			
tonnes (134,400lb)	663.00	696.00	
Measuring Instruments for Intoxicating Liquor			
Not exceeding 5fl oz or 150ml	21.00	22.00	
Other	24.00	25.00	

		APP	ENDIX 3
	Existing	New	Financial
	Charge	Charge	Effect
Description	£	£	£
Measuring Instruments for Liquid Fuels and			
Lubricants			
Container Type (un-subdivided)			
Multi-grade (with price computing device):	91.50	96.00	
Single Outlets	126.00	132.00	
Solely Price Adjustment	230.00	241.50	
Otherwise			
Other Types – Single Outlets			
Solely Price Adjustment	101.00	106.00	
Otherwise	137.00	144.00	
Other Types – Multi Outlets:			
1 Meter Tested	146.50	154.00	
2 Meters Tested	241.00	253.00	
3 Meters Tested	329.00	345.50	
4 Meters Tested	419.00	440.00	
5 Meters Tested	507.00	532.50	
6 Meters Tested	595.50	625.00	
7 Meters Tested	672.50	706.00	
8 Meters Tested	777.50	816.50	
Charge to cover any additional costs involved in testing			
ancillary equipment which requires additional testing on			
site, such as credit card acceptors will be based on the			
basic fee plus additional cost per person per hour on site	101.00	10600	
(minimum charge 1/2 hour)	101.00	106.00	
Special Weighing and Measuring Equipment			
For all specialist work undertaken by the department			
which is not included above a charge per man per hour			
on site (minimum charge 1/2 hour) plus cost of	101.00	106.00	
provision of testing equipment	101.00	106.00	
Licencing – VAT not applicable			
Poisons Act			
Initial Registration	39.50	41.50	
Re-registration	21.00	22.00	
Change in Details of Registration	11.50	12.00	

			7 1 1	ENDIA 3
		Existing	New	Financial
		Charge	Charge	Effect
Description		£	£	£
Explosive Act (Statut	towy Foo)	~	~	~
Explosive Act (Statu)	tory ree)		**See	
D : - 4 4 : 6 D		21.50		
Registration of Pre	mises	31.50	Note	
T CD 1		62.00	**See	
Licencing of Explo	sive Stores	63.00	Note	
			**See	
Sale of Fireworks -	- Licensing	525.00	Note	
<u> </u>				
Prosecution Costs				
Hourly rate for Pre	paration of Case Reports	37.50	39.50	
1100117 1000 101 110	parameter of Cust 115ports	27.63	67.66	
** these one statutomy	rates that are set centrally in April			
these are statutory	rates that are set centrally in April			
<u>Discounts</u>				
Fees from Measures to	Certification Calibration will be			
discounted as follows	:-			
a) Where more th	an a single item is submitted on			
	he second and subsequent fees will			
be reduced by				
-	e undertaken using appropriately			
	ats and equipment not supplied by			
<u>C</u>	ouncil the fees will be reduced by			
25%	ounch the rees will be reduced by			
	on he necessisted for moultiple			
	an be negotiated for multiple			
	where assistance with equipment			
or labour is pro				
	fees are involved the highest fee			
•	and any discounts calculated from			
the remaining lesser fe	ees			
				Minimal

		ENDIX 3	
	Existing	New	Financial
	Charge	Charge	Effect
Description	£	£	£
PARKING – all charges inclusive of VAT at 20%			
Chesnut Street Lorry Park			
Per day	2.00	2.00	
Per week	7.50	7.50	
Overnight	4.00	4.00	
Car Parks – Premium Rate			
Abbotts Yard up to one hr	1.00	1.00	
Abbotts Yard each additional hour	1.50	1.50	
Car Parks (Short Stay) – Per Hour			
Archer Street (Saturdays and Sundays only)	1.00	1.00	
Barnard Street / Winston Street	1.00	1.00	
Beaumont Street	1.00	1.00	
Commercial Street	1.00	1.00	
Garden Street (Saturdays and Sundays only)	1.00	1.00	
Kendrew Street East (Saturdays and Sundays only)	1.00	1.00	
Town Hall	1.00	1.00	
Covered Market (30 minutes only)	1.00	1.00	
Car Parks – Long Stay			
Park Place East / West			
Per hour	1.00	1.00	
Per day	4.00	4.00	
Per week	15.00	15.00	
Hird Street			
Per hour	1.00	1.00	
Per day	4.00	4.00	
Per week	15.00	15.00	
St Hildas			
Per hour	1.00	1.00	
Per day	4.00	4.00	
Per week	15.00	15.00	
Archer Street (Monday to Friday)			
Per day	4.00	4.00	
Per week	15.00	15.00	
Central House (Saturday and Bank Holidays)			
Per day	4.00	4.00	
Garden Street (Monday to Friday)			
Per day	4.00	4.00	
Per week	15.00	15.00	

	Existing Charge	New Charge	Financial Effect
Description	£	£	£
Kendrew Street East (Monday to Friday)			
Per day	4.00	4.00	
Per week	15.00	15.00	
Kendrew Street West			
Per day	4.00	4.00	
Per week	15.00	15.00	
Chesnut Street			
Per day	2.00	2.00	
Per week	7.50	7.50	
Car Parking – On Street			
Per half hour	0.50	0.50	
Car Parks – Daily Charge			
Park Lane	7.00	7.00	
Car Parks – Contract Car Parking			
Per Calendar Month	60.00	60.00	
Car Parks – Staff and Members Passes (per year)			
Central House	173.00	173.00	
Houndgate	173.00	173.00	
Town Hall	173.00	173.00	
DIM DING CONTROL			Nil
BUILDING CONTROL Items inclusive of VAT at 20%			
Letter confirming exemption	3.00	3.00	
Letter confirming enforcement action will not be taken	3.00	3.00	
Decision/Approval Notice (Building Control)			
Letter confirming completion	3.00	3.00	
Site inspection to determine information	14.50	14.50	
Responding to request for historical information from	11.50	11.50	
electronic databases (email response)	4.20	4.20	
Responding to request for historical information from electronic databases (letter response)	5.20	5.20	
Responding to request for historical information from manually recorded data (email response)	12.50	12.50	
Responding to request for historical information from	12.30	12.30	
manually recorded data (letter response)	13.50	13.50	
Expediting search for historical information	10.00	10.00	

			ENDIX 3
Description	Existing Charge £	New Charge £	Financial Effect £
Copy Documents - Monochrome			
A4 Photocopy (excluding plans) – first page	1.00	1.00	
subsequent pages	0.10	0.10	
A3 Photocopy (excluding plans) – first page	1.20	1.20	
subsequent pages	0.20	0.20	
A2 Photocopy (excluding plans) – first page	1.50	1.50	
A1 Photocopy (excluding plans)	2.00	2.00	
A0 Photocopy (excluding plans)	2.50	2.50	
Copy Documents - Colour			
A4 Photocopy (excluding plans) – first page	2.00	2.00	
subsequent pages	1.00	1.00	
A3 Photocopy (excluding plans) – first page	3.00	3.00	
subsequent pages	2.00	2.00	
A2 Photocopy (excluding plans) – first page	6.00	6.00	
A1 Photocopy (excluding plans)	10.00	10.00	
A0 Photocopy (excluding plans)	12.00	12.00	
The Building (Local Authority Charges) Regulations 2010			
Plus VAT at 20%			
Officer hourly rate (new charge for 2012/13)	N/A	52.00	
			Minimal
DOLPHIN CENTRE			
Swimming			
Adult Swim	3.25	3.40	
Concession	2.45	2.55	
Junior Swim	2.30	2.40	
Concession	1.75	1.80	
Family Swim (up to 4 children accompanying 1 adult)	1.75	1.80	
Under 5 years		1.00	
Under 12 months		Free of charge	

		APPENDL			
	Existin	g	New	Financial	
	Charge	e (Charge	Effect	
Description	£		£	£	
Fitness Areas					
Pulse Suite	3	.95	3.95		
Concession	3	.00	3.00		
Junior Pulse Suite	3	.15	3.15		
Concession	2	.35	2.35		
Health & Fitness Classes					
Health & Fitness Classes	3	.55	3.75		
Concession	2	.65	2.80		
Multi Activity Sessions					
Badminton Daytime Session	3	.45	3.55		
Concession	2	.60	2.65		
Half Main Hall					
Adult	42.	00	42.00		
Junior (1 hour courts only)	28.	50	28.50		
Weekday lunchtime	35.	10	35.10		
Badminton/ Short - Tennis Court					
Adult	7	.15	7.35		
Concession	5	.35	5.50		
Junior (1 hour courts only)	3	.65	3.75		
Concession (1 hour courts only)	2	.75	2.80		

		ALI	ENDIA 3	
	Existing	New	Financial	
	Charge	Charge	Effect	
Description	£	£	£	
Squash Courts				
Adult	6.40	6.60		
Concession	4.80	4.95		
Junior (up to 5.00pm on weekdays only)	3.45	3.55		
Concession (up to 5.00pm on weekdays only)	2.60	2.65		
Equipment Hire				
Footballs	Free	Free		
Footballs - Deposit	5.00	5.00		
Badminton	2.00	2.00		
Badminton - Deposit	5.00	5.00		
Squash Racquets	2.00	2.00		
Squash Racquets - Deposit	5.00	5.00		
Table Tennis Bats	1.40	1.40		
Table Tennis Bats - Deposit	5.00	5.00		
Pram Lock	Free	Free		
Pram Lock – Deposit	5.00	5.00		

		APP		
Description	Existing Charge £	New Charge £	Financial Effect £	
Children's Activities				
Crèche	2.30	2.60		
Soft play admissions Monday to Friday	3.20	3.45		
Soft play admissions Weekends	3.45	3.45		
Sensory Room Monday to Friday	3.20	3.45		
Sensory Room Weekends	3.45	3.45		
Parent/toddler (Soft play)	3.20	3.45		
Other Activities				
Climbing Wall	4.15	4.25		
Concession	3.10	3.20		
Junior Climbing Wall	3.35	3.45		
Concession	2.50	2.60		
Showers	1.30	1.50		
Fit 4 Life Packages				
Platinum Package	33.20	33.20		
Swimming Pools				
Main Pool - per hour	74.50	76.75		
Diving Pool - per hour	42.20	43.50		
Teaching Pool - per hour	42.20	43.50		
Gala - per hour				
Swimming Galas - whole complex				
Normal opening hours - per hour	241.40	248.65		
Outside normal opening hours - per hour	126.60	130.50		

		AFF	ENDIX 3
	Existing	New	Financial
	Charge	Charge	Effect
Description	£	£	£
Swimming Galas - Schools, Junior Clubs and Organisations			
Main Pool - Peak	172.30	177.50	
Main Pool - Off Peak	117.00	120.50	
Main Pool and Teaching Pool - Peak	140.40	144.60	
Main Pool and Teaching Pool - Off Peak	148.90	153.40	
Electronic Timing	66.00	68.00	
Dry Sports Hall			
Main Sports Hall - per hour	82.40	84.90	
Special Events - per hour Weekends	260.60	268.40	
Preparation - per hour Weekends	140.40	144.60	
Special Events - Schools - per hour off peak	38.30	39.50	
Meeting Room	18.50	20.00	
Seminar Room/Stephenson Suite	27.00	28.50	
Central Hall All Events (except commercial, exhibitions and local	85.20	88.00	
societies)	83.20	00.00	
Exhibitions - commercial - per hour	111.60	115.00	
Local Societies event - per hour	58.55	60.00	
			31,915

			PENDIX 3
	Existing	New	Financial Effect
Description	Charge	Charge	
	£	£	£
PARKS			
Bowls Season Ticket	36.00	37.00	
Concession	27.00	28.00	
Football - Hire of Hundens Park Pitch			
Seniors' Match	34.75	35.80	
Juniors Match	19.40	20.00	
			Minimal
EASTBOURNE SPORTS COMPLEX			
Adult Track	3.25	3.25	
Concession	2.45	2.45	
Junior Track	1.95	1.95	
Concession	1.50	1.50	
Adult Artificial Pitch 1/3 (45 mins)	39.70	39.70	
Junior Artificial Pitch 1/3 (45 mins)	23.60	23.60	
Adult Full Artificial Pitch	70.80	70.80	
Junior Full Artificial Pitch	39.70	39.70	
Pulse 3	3.95	3.95	
Concession	3.00	3.00	
Junior Pulse Suite	3.15	3.15	
Concession	2.35	2.35	
Function Room/Community Pavilion - per hour	18.50	18.50	
			Nil

	Existing	New	Financial
	Charge	Charge	Effect
Description	£	£	£
STRESSHOLME GOLF CENTRE		<u> </u>	
Green Fees			
Monday - Friday	16.50	16.50	
Concession	12.40	12.40	
Junior (up to 18 years)	12.40	12.40	
Concession	9.30	9.30	
Twilight	9.10	9.10	
Twilight Junior	9.10	9.10	
Weekends & Bank Holidays			
Adult	18.50	18.50	
Concession	13.90	13.90	
Junior	13.90	13.90	
Twilight	10.00	10.00	
Twilight Junior	10.00	10.00	
Day Tickets			
Monday - Friday	26.00	26.00	
Concession	19.50	19.50	
Junior	19.50	19.50	
Weekends and Bank Holidays	32.00	32.00	
Concession	24.00	24.00	
Junior	24.00	24.00	

		AP	PENDIX 3
Description	Existing Charge £	New Charge £	Financial Effect £
Driving Range	~	~	~
Large Basket (75 balls)	4.00	4.00	
Medium Basket (50 balls)	3.30	3.30	
Small Basket (25 balls)	1.90	1.90	
Annual Season Tickets			
7 Days	440.00	449.00	
7 Days Youths (18-21 years)	190.00	199.00	
7 Days Juniors (under 18 years)	105.00	109.00	
5 Days (Monday- Friday)	310.00	319.00	
Couples	810.00	841.00	
Social subject to approval by Durham	30.60	32.60	
Stressholme Board Room – per hour	13.50	13.90	251.1
			Minimal
A £5.00 administration fee will be charged in addition to the Green Fees for non-payment.			
MARKETS Covered Market			
Butchers stalls (Five year	Five year	
Fruiterers and perishable food (stalls	Lease	Lease	
Other Stalls (In	In	
Cellars (operation Three -	operation Three -	
Shops	Five year	Five year	
	leases	leases	
Trode Defuse Democral (non-contained in the line MAT)			
Trade Refuse Removal (per week including VAT)	14.00	15.00	
	17.00	15.00	l .

	T		PENDIX 3
Description	Existing Charge £	New Charge £	Financial Effect £
	æ	æ.	æ.
Cattle Market			
Tolls			
Cattle	13.30	13.30	
Sheep, pigs, calves	4.35	4.35	
Levies		7.55	
Cattle	10.64	10.64	
Sheep, pigs, calves	3.48	10.04	
2.1.04, 1.83, 0.1.103	21.0	3.48	
Rent	4,000.00		
		4,000.00	
Other Markets			
Per 3m x 4.5m Gazebo January - March (13 weeks)	20.00	21.00	
Per 3m x 4.5m Gazebo April - December (39 weeks)	30.00	21.00 33.00	
Per 3m x 3m Gazebo January - March (13 weeks)	20.00	14.00	
Per 3m x 3m Gazebo April - December (39 weeks)	20.00	22.00	
Horsemarket– Per 3m x 4.5m Gazebo January -		22.00	
March (13 weeks)	25.00	17.50	
Horsemarket– Per 3m x 4.5m Gazebo April -			
December (39 weeks)		27.50	
All the above to include lighting when supplied			
Car Boot Licence (for more than 30 stalls) Per stall			
Cai Boot Electice (for more than 50 statis) Fer stati	5.00	5.00	
Council operated Car Boot Sale - vehicle entrance	2.00	3.00	
fee			
	10.00	10.00	
Council operated Car Boot Sale - pedestrian entrance			
fee (10 years & over)	1.00	1.00	
Charitable per day (or part day) (charge per market) -			
subject to a maximum of 30 stalls -	50.00	55.00	
Non Charitable			
1 - 10 stalls (minimum charge)	80.00	90.00	
	00.00	70.00	l .

		AP	PENDIX 3
Description	Existing Charge £	New Charge £	Financial Effect £
11 - 30 stalls (per stall) - subject to a maximum of 30 stalls	8.00	9.00	
Large scale market events ie Summer Spectacular.			
Subject to negotiation with the Operator(s)			
Craft Market – Per 3m x 3m Gazebo	25.00	25.00	
Farmers Market – Per 3m x 3m Gazebo	25.00	25.00	
Food Fayre – per 3m x 3m Gazebo	25.00	25.00	
NB Craft, Food and Farmers Market charges include lighting when supplied + tables	25.00	23.00	
			Minimal
HEAD OF STEAM			
Entrance Fees			
Adults	7 10	7 10	
Concessions	5.10	5.10	
Children (6-16 years old)	3.85	3.85	
Children (under 6)	3.10	3.10 No	
	No charge	charge	
Single Membership per annum	10.25	10.25	
Family Day Pass (2 adults, 2 children)			
Family Membership per annum (2 adults, 4 children)	10.25	10.25	
Organised School Visits	15.35	15.35 No	
Lectures per person	No charge	charge	
Live Darlington	2.55	2.55	
Live Darlington - 25% discounts for eligible persons (discount also applies to members of the Friends of Darlington Railway Museum and the Darlington Railway Preservation Society, and FREE admission to their committee members)			

Γ	T		PPENDIX 3
Description	Existing	New	Financial
	Charge	Charge	Effect
	£	£	£
Family History Research			
Family/Railway History Research (for personal	20.00 (first	20.00	
use only) via letter, email or phone	hour) 20.00	(first hour)	
use smy) the revers, email or prisme	per additional	20.00 per	
	hour.	additional	
	Personal	hour.	
	Visits to the	Personal	
	Ken Hoole	Visits to	
	Study Centre	the Ken	
	are at no	Hoole	
	charge	Study	
	Charge	Centre are	
		at no	
F:1/D-:1 II:-4 D1 A4-		charge	
Family/Railway History Research Agents		30.00	
	30.00 (first	(first hour)	
	hour) 30.00	30.00 per	
	per additional	additional	
	hour	hour	
Historical Research			
Current Affairs and Documentaries - per hour	60.00	60.00	
TV Dramas and Films - per hour	122.55	122.55	
p v z mina mia z mina p v ma v	122.33	122.33	
Photocopying			
A4			
A4	0.20	0.20	
A 2	0.20	0.20	
A3	0.45	0.45	
	0.45	0.45	
Personal photographic reproduction			
Photographic reproduction: max size A4 - per	4.60	4.00	
hard copy image (excl. postage)	4.60	4.60	
digital conv. (ova. postaga)	6 65	6 65	
- digital copy (exc. postage)	6.65	6.65	
Plan Copies - per metre	6.15	6.15	
Pian Copies - per metre	0.15	0.15	

	APPEND				
Description	Existing Charge £	New Charge £	Financial Effect £		
Commercial photographic reproduction					
Regional newspapers	Free	Free			
National newspapers - per image					
Specialist Journals, Newsletters and Magazines - per image	35.75	35.75			
National, Journals, Newsletters and Magazines - per image	15.35	15.35			
	25.55	25.55			
Television and Film Productions - per image	51.10	51.10			
Photographic reproduction in Books					
Less than 6,000 runs - per image	20.45	20.45			
Less than 6,000 runs (cover image) - per image	25.55	25.55			
Over 6,000 runs - per image					
Over 6,000 runs (cover image) - per image	40.85	40.85			
Discount for 10 images or more	61.30	61.30			
	0.10	0.10			
Filming Fees					
Student Productions (interiors/exteriors)	Free but donation welcome	Free but donation welcome			
Small Productions (interiors/exteriors) e.g. TV shows and Documentaries - per day (including setting up and de-rigging days)					
	306.40	306.40			
Large Productions (interiors/exteriors) e.g. Films - per day (including setting up and de-rigging					
days)	510.65	510.65			
Conference Facilities (use of room and access to facilities but excludes Catering)					
During Opening Hours – per hour	25.00	25.00			
Outside Opening Hours per hour	25.00 32.50	25.00 32.50			
Outside Opening Hours – per hour	32.50	32.50			

	APPE			
Description	Existing Charge £	New Charge £	Financial Effect	
Use by Museum Friends, DRPS, NELPG, NERA, A1 Trust, DMRC and GLAD – During Opening Hours (with an understanding that paying users	~	No	~	
have priority booking)	No charge	charge		
Use by Museum Friends – Outside Opening Hours	140 charge	charge		
(providing nominated persons are responsible		No		
for securing premises when vacated)	No charge	charge		
Use of Museum Field				
Caravan Users - per Caravan per night	7.70	7.70		
Educational Use		No		
	No charge	charge		
	Negotiated on an individual	Negotiate d on an individual		
Corporate Events	basis	basis		
Paranormal Investigation Groups				
Non commercial organisations				
	200.00	200.00		
Commercial organisations	510.65	510.65		
			Nil	
REFUSE COLLECTION AND DISPOSAL				
Refuse sacks (per 25) (Exclusive of VAT)	79.15	81.55		
Garden waste sacks (Non Vatable)	7.52	-		
			Minimal	

	1	New	PENDIX 3
Description	Existing Charge £		Financial Effect £
CEMETERIES			
Burial fees without exclusive right of burial (these fees will be tripled where the deceased is a non resident of Darlington at time of death)			
Individual foetal remains	No Charge	No Charge)
Stillborn or child not exceeding 12 months	No Charge	No Charge)
Person over 12 mths up to 18 years	181.00	186.00)
Person over 18 years	552.00	569.00)
Burial fees with exclusive right of burial (these fees will be doubled where the deceased is a non resident of Darlington at time of death)			
Individual foetal remains	No Charge	No Charge)
Child not exceeding 12 months	No Charge	No Charge)
Person over 12 mths up to 18 years	181.00	186.00)
Person over 18 years	552.00	569.00)
Cremated remains	110.00	113.00)
Exclusive rights of burial (these fees will be doubled if the purchaser is a non resident of Darlington if not purchased at time of first interment).			
Exclusive burial rights (50 years)	562.00	579.00)
Exclusive burial rights for a bricked grave	1,124.00	1,158.00)

			PENDIX 3
Description	Existing Charge £	New Charge £	Financial Effect £
Other charges			
Scattering of cremated remains	41.00	42.00)
Indemnity form (to produce duplicate grant	41.00	42.00)
Use of Cemetery Chapel	72.00	74.00)
After post mortem remains	103.00	106.00)
Evergreens (including grass mats)	62.00	64.00)
Exhumation of a body (excl. re-interment)	927.00	955.00)
Exhumation of cremated remains (excl. reinterment) Grave Maintenance (inclusive of 20% VAT)	196.00	202.00)
Initial payment	12.00	42.00)
Annual Maintenance	42.00 32.00	43.00 33.00)
Memorials (fees will be doubled where the deceased to whom the memorial/inscription refers was non resident of Darlington at time of death)	32.00	33.00	
Memorial rights including first inscription (30 years)	175.00	180.00)
Provision of kerbs – traditional sites only)	82.00	84.00)
Vases not exceeding 300mm	67.00	69.00)
Additional inscription	67.00	69.00)
Total financial effect for Cemeteries			5,146

APF			
Description	Existing Charge £	New Charge £	Financial Effect £
CREMATORIUM		22	
Crematorium fees (inclusive of certificate of cremation, medical referee fees, use of organ and scattering of remains in Gardens of Remembrance at an unreserved time)			
Individual foetal remains	No charge	No charge)
Hospital arrangement – foetal remains	93.00	96.00)
Stillborn or child not exceeding 12 months	No charge	No charge)
Person over 12 mths up to 18 years	181.00	186.00)
Person over 18 years	552.00	569.00)
After post mortem remains	110.00	113.00)
Other charges			
Environmental Surcharge – New Charge	50.00	50.00	
Postal Carton	12.00	12.00)
Metal Urn)
Wooden Casket	31.00	32.00)
Baby Urn	41.00	42.00)
Crematorium Chapel	10.00	10.00)
Scattering of remains at reserved time	72.00	74.00)
Medical Referee Fee	41.00	42.00	ĺ
Medical Referee I ee	19.00	20.00	,

	APPENI			
Description	Existing	New	Financial	
	Charge	Charge	Effect	
	£	£	£	
Book of Remembrance (inclusive of 20% VAT)				
Single Entry (2 lines))	
	58.00	60.00	,	
Double Entry (3 or 4 lines))	
• 1	105.00	108.00		
Additional lines)	
	21.00	22.00		
Crest or floral emblem)	
	105.00	108.00		
Memorial Cards (inclusive of 20% VAT)				
Single entry card (2 lines))	
·	16.00	17.00	ŕ	
Double entry card (3 or 4 lines))	
	23.00	24.00		
Additional lines)	
	5.00	5.00		
Crest of floral emblem	27.00	20.00)	
Decreased wheeter works and we	37.00	38.00		
Personal photographs – set up	21.00	22.00	,	
Additional photographs – after set up	21.00	22.00	,	
Additional photographs – after set up	11.00	11.00	,	
	11.00	11.00		
Memorial Books (inclusive of 20% VAT)				
Single entry book (2 lines)	42.00)	
	1_100	43.00	,	
Double entry card (3 or 4 lines)	49.00)	
·		51.00	ĺ	
Additional lines	5.00)	
		5.00		
Crest of floral emblem	37.00)	
		38.00		
Personal photographs – set up	21.00	22.00)	
Additional above at 1 Co.	11.00	22.00		
Additional photographs – after set up	11.00	11.00)	
		11.00		

		API	PENDIX 3
Description	Existing	New	Financial
	Charge	Charge	Effect
	£	£	£
Triptych (inclusive of 20% VAT)			
Single entry card (2 lines))
	26.00	27.00	•
Double entry card (3 or 4 lines))
	34.00	35.00	
Additional lines)
	5.00	5.00	
Crest of floral emblem)
	37.00	38.00	
Personal photographs – set up	21.00	22.00)
A 1122 1 1 4 1 6	21.00	22.00	,
Additional photographs – after set up	11.00	11.00)
	11.00	11.00	
Other Memorial Schemes			
Other Wiemoriai Schemes			
Danla samant Iranh vasa mla sua			,
Replacement kerb vase plaque	215.00	221.00)
Replacement flower holder	213.00	221.00	,
Replacement nower holder	5.00	5.00	,
Wall plaques from £190	3.00	3.00)
wan plaques from £170	215.00	221.00	,
Planter plaques from £285	215.00	221.00)
	320.00	330.00	,
Lease of space for memorial plaques (per			
annum)	21.00	22.00	
Total financial effect for Crematorium			31,179
	1		
ALLOTMENTS			
Rent per year	47.16)
•		47.65	
Rent per year for Leisuresavers	23.58)
		23.85	
			Minimal

ALLOTMENTS			
Rent per year	47.16)
		47.65	
Rent per year for Leisuresavers	23.58)
		23.85	
			Minimal
SOUTH PARK RESOURCE CENTRE			
Educational Events (£/child for a full day)			
	4.00	4.00	
Educational Events (£/child for half day)			
	2.50	2.50	
			Nil

KEY ASSUMPTIONS USED IN PROJECTED RESOURCES, EXPENDITURE AND INCOME 2012-16

Factor	Assumption
Resources	
Council Tax base	No growth in Council Tax base over life of MTFP.
Council Tax	3.5% increase in each year
Council Tax collection	99% collected
Government Grants	Government grants for 2012-13 as indicated in 2 year settlement, confirmed December 2011
	Reduction in Formula Grant of 6.9% in 2012-13, 1.3% in 2013-14 & 6.3% in 2014-15 as indicated in CSR October 2010
	Reduction in Formula Grant in 2013/14 and 2014/15 to take into account the 1% pay cap, estimated at £400k in 2013/14 and £800k in 2014/15 and future years.
	Reduction in Formula Grant of 9.8% in 2015/16 and 6.8% in 2016/17 as indicated in the Autumn statement and the departmental expenditure levels.
	Dedicated Schools Grant (DSG) 0% increase in 2013-14, 2014-15 & 2015-16, increased by previous specific grants now included in DSG as per Settlement December 2010
Expenditure	
Pay inflation	2012-13, 2013-14 & 2014-15 1%; 2015-16 & 2016/17 2.0%.
Price inflation	Only contractual inflation on running costs
Local Government Pension Scheme	Employers contributions 18.5% of pensionable pay – the current rate
National Insurance	1% increase from April 2011 (Pre Budget Report 9th December 2009)
Financing Costs	
Interest rates payable	Average rate on existing debt 2012-13, 3.41%; 2013-14, 3.97%; 2014-15, 4.44% & 2015-16, 4.44%.
Interest rates payable	2012-13 4.3%, 2013-14, 4.65%, 2014-15 5.05% & 2015-16, 5.05%.
Interest rates receivable	2012-13, 0.07%, 2013-14, 1.0%, 2014-15, 1.6% & 2015-16, 3.3%.
New Borrowing	£1M per capital expenditure financed by prudential borrowing for 2012-13, 2013-14, 2014-15 & 2015-16.
Income	
Inflationary increases	Various based on individual service considerations
Capital Receipts	No future receipts to be committed to financing capital expenditure

PRESSURES AND CONTINGENCIES

The following pressures have been identified through the management of services and budgets in 2011/12 and in the preparation of detailed budgets in 2012/16.

Pressures included in the draft budget	2012-13 £000	2013-14 £000	2014-15 £000	2015-16 £000
Service Demand				
Looked After children	1,409	1,409	1,409	1,409
Contract funerals	15	15	15	15
Bed and breakfast usage and change to weekly				
capping limits	30	30	30	30
Children's transport costs	50	50	50	50
Children's - residence and guardianship payments	168	168	168	168
Reduction in income				
East row toilets	25	25	25	25
Trade Waste	67	67	67	67
Building control	194	194	194	194
Building cleaning	15	15	15	15
HR school income	67	67	67	67
Advertising income - Town Crier – due to				
legislative change	120	120	120	120
Land charges	20	20	20	20
Crematorium	42	42	42	42
Coleridge centre rent	31	32	33	33
Housing benefits administration grant reduction	0	86	86	86
Print and design income loss	120	120	120	120
Contract Inflation				
Energy and fuel inflation	304	368	435	507
Concessionary fares	16	131	303	486
Car Park NNDR	18	18	18	18
Foster carer rate increases	92	106	106	106
Supported buses	0	6	25	45
Efficiencies not achieved or shortfall on				
efficiencies				
LEA savings	527	527	527	527
Northumbrian Water Authority Commission	17	17	17	17
LGA Subscriptions	34	34	34	34
Terms and Conditions	85	85	85	85
Other	75	75	75	75

Pressures included in the draft budget	2012-13	2013-14	2014-15	2015-16
Other				
Capital projects team core funding	50	50	50	50
Accident repairs unrecoverable	22	22	22	22
Business Improvement District Levies	24	24	24	24
Independent Reviewing Officer (Safeguarding)	26	27	28	28
Broadband connection at the Studios	9	9	9	9
Total	3,672	3,959	4,219	4,494

Contingencies included in the MTFP	2012-13 £000	2013-14 £000	2014-15 £000	2015-16 £000
	410	071	1 102	1 220
Adults Learning disability - transitions *	418	971	1,193	1,330
Planning fees	100	100	100	100
Indoor market - long term vacancies *	18	18	18	18
Employers pension cost increase *	400	400	400	400
ICT Architecture	400	400	400	400
Pay award 2012/13 1%	500	500	500	500
Total	1,836	2,389	2,611	2,748

NB contingencies marked with an asterisk were highlighted in the 2011/12 MTFP